STUDY OF THE SUPPLY AND DEMAND

FOR SKILLED CONSTRUCTION WORKERS

IN TEXAS

STUDY OF THE SUPPLY AND DEMAND FOR SKILLED CONSTRUCTION WORKERS IN TEXAS

1974 - 2000

Final Report For The Special Project Committee

of

The State Manpower Services Council

prepared
by
The Texas Industrial Commission
May 31, 1975

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Special Projects Committee State Manpower Services Council

We are pleased to present the final report of the "Study of Supply and Demand of Skilled Construction Workers in Texas, 1974-2000".

This study was initiated to determine whether the supply of skilled craftsmmen would be adequate to meet the demands of construction in the future if supply mechanisms continued to generate such workers at the current rate.

Embodied in this report are analyses of past, current, and proposed industry-related, water-related, and energy-related construction; analyses of the past, current, and future supplies of construction workers; and analyses of the demands for same. Completing the report are conclusions and recommendations.

Respectfully submitted,

Texas Industrial Commission

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INTRODUCTION

Construction is an industry which employs many skilled craftsmen who obtain their journeymen status after long periods of apprenticeship or other type of training. The industry is frequently faced with imbalances in manpower supply and demand and with the anomaly of concurrent shortages and surpluses, partly because of the training requirements, partly because of the fluctuating nature of construction activity and partly because the site of construction work does not remain fixed but often moves from place to place.

Reliable estimates of future construction manpower requirements are of importance to all those in the local community who are involved with construction activity. They are especially important for developing adequate manpower plans and programs and of particular interest to contractors for evaluating potential shortages or surpluses of construction workers in the areas in which they will be working; to trade unions for planning their apprenticeship programs and evaluating the labor market future for their members; and to users for evaluating potential feasibility of planned construction work.

SECTION I

Executive Summary

EXECUTIVE SUMMARY

This analysis of the supply and demand of skilled construction workers includes the four following topics: supply mechanisms; supply of skilled laborers; past, current and projected construction; and manpower requirements for such construction. The types of construction are restricted to energy-related (nuclear and fossil-fueled power plants), industrial-related (petroleum and chemical plants) and water-related (dams, reservoirs and waste-water treatment facilities).

The supply mechanisms include apprenticeship training programs, vocational-technical programs and on-the-job training. The first of these sources is considered to be broad-based training while the latter two are categorized as narrow-based training. Apprenticeship training programs, though long in duration, qualify trainees to practice several different skills, thus creating a better chance for continuous employment. Despite its restrictions, narrow-based training makes its trainees available for employment more quickly.

Statistics concerning the supply of skilled labor reveals that its numbers are increasing, especially the structural metal workers, boilermakers and brickmasons. The supply of employed skilled construction workers, another important barometer, indicates employment increases of millwrights, and cement and concrete workers. At the present,

minorities represent a comparatively small percentage of the total skilled labor supply while women represent an even smaller percent.

Construction of fossil-fueled power plants is moving at a fast pace and should continue to do so, as Texas ranks first in the number of fossil-fueled units proposed for construction in the U.S. Additional energy-related construction will occur as each of the five proposed nuclear power plants receive permits from the Nuclear Regulatory Commission. Growth in the number of petrochemical plants is expected to rise as it has in the past although factual substantiation of this is unavailable. Construction of dams and reservoirs will raise their total storage capacity from the current 30 million acre-feet to over 43 million acre-feet in the next five years.

Manpower requirements in the past have been greatest in the industrial sector. Future demands will be influenced by nuclear power plant construction which requires a greater number of workers as well as requiring a greater length in construction time.

SECTION II

Analysis

SUPPLY MECHANISMS

Historically, skilled construction workers have come from 3 sources: apprenticeship training programs, vocational technical programs and on-the-job training. Each of these training programs has merits as well as disadvantages.

Apprenticeship Programs

Apprenticeship is a prescribed period of on-the-job training supplemented by related classroom instruction which is designated to familiarize apprentices with the materials, tools and principles of their trade.

The formal apprenticeship agreement calls for a training period of from 2 to 5 years and 144 hours or more a year of related classroom instruction. During this time, students receive instruction in work techniques and in tool operation. Instruction varies among the construction trades, but usually involved are courses such as history of the trade, characteristics of materials, shop mathematics, and basic principles of engineering. It also includes sketching, elementary drafting and interpretation of drawings; safety practices; and special trade theory such as color harmony for painters and elementary sanitation for plumbers.

According to the Bureau of Apprenticeship and Training, apprenticeship programs may be sponsored either by labor and management jointly or by management only. Currently in Texas, there are 637 industrial apprenticeship programs, 59% (376) of which are strictly employer-sponsored programs

while 41% or 261 are sponsored jointly by labor and management. These programs are spread over 21 building trades crafts. As of April 1, 1975, there were 13,682 apprentices enrolled in programs of which 3,258 were minorities. When compared to nationwide statistics, these figures indicate that Texas ranks 5th or 6th in the nation, a status which remains fairly stable from year to year.

Figures in Table 1 from the Texas Employment Commission's Changing Horizons, and those from the 1960 Census, sponsored by the Bureau of the Census, Department of Commerce, differ greatly. Figures for the years 1970, projected 1976, and projected 1980 from TEC are available only in terms of employment of apprentices in Texas. However, figures for both employment and supply of apprentices are available from the 1960 Census for the years 1950 and 1960. The difference between supply and persons employed is minimal. Assuming that such a small difference exists for later years as well, we can theorize that the supply and the number of apprentices employed are roughly the same. Data from the Vocational Education Annual Report, FY 1971 and FY 1972 tend to bear this out.* As indicated in Table 1 there is a great discrepancy between the Bureau of Apprenticeship and Training figures and those of TEC and of the Census. The latter two sets of figures are several times less than the former. Such differences represented one of the problems encountered in this study

^{*}Format of the reports were changed for FY 1973 so that such data no longer are included.

and points up the need for better control of manpower information in the construction field.

Vocational Education

Vocational education falls into four groups: secondary, postsecondary, adult and co-operative programs. The curricula taught in these programs is specialized and emphasizes onthe-job instruction as well as classroom instruction.

Curricula are offered that are designated to prepare workers for specific occupations.

Students enrolled in secondary programs receive inschool training for three hours a day in pre-employment laboratories. In these, students are taught the theory and manipulative skills of the trade.

The cooperative program, part of the secondary education program, combines classroom training with on-the-job training. Students attend their regular academic classes plus a co-op class related to the skill in which they are interested for one-half day; the other half is spent actually getting skill experience.

Adult training classes, usually held after school hours, are divided into three groups: apprenticeship, supplementary, and preparatory programs. Apprenticeship classes are related to a specific type of craft and are designated for persons who are already working in construction, usually a helper, and who simply wishes to have additional education in his craft. Supplementary programs are designed for

skilled workers who want to broaden their knowledge of the craft. Preparatory programs, the third subdivision of adult programs, are designed to instruct unskilled, semi-skilled or unemployed persons in a specific craft.

An analysis by levels of vocational education is in Table 2. Schools offering vocational education courses are listed in Listing 1 with an accompanying map.

On-the-Job Training

Many construction tradesmen acquire their skills informally by working as laborers and helpers and observing experienced craftsmen. The level of expertise attained is based to a great extent on the ability to absorb and master the techniques required of the craft without ever having actually received formal classroom instruction.

There are conflicting views concerning whether broad-based training is preferable to on-the-job training. Proponents of broad-based training cite the fact that such trainees will not be hampered by lack of job opportunities. Specifically, there are often times when work is not available for each construction craft. Those workers who have broad training in several craft fields are likely to work more often than the one-skilled workers. Furthermore, studies reveal that workers who have broad-based training are more likely to advance to supervisory positions.

Apprenticeship programs, however, do have their drawbacks. Specifically, the duration in time of such programs is too

extensive. Several sources indicated that the length of these programs could be shortened somewhat without affecting the quality of training.

There are pros and cons to on-the-job training as well. As mentioned earlier, the major disadvantage of such training lies in the fact that the worker is only able to perform one type of skilled labor, thus it is restrictive. However, those who are trained in this program are able to seek employment much quicker than persons receiving the broadbased training.

With the high unemployment in construction present nationwide, reports of an influx of apprentices from other states have been made. However, a survey of 55-60 building trades in April showed no influx at the apprentice level. These reports then must relate to the journeyman level. As of this writing, no documentation is available.

SUPPLY

Based on figures for 1970 and 1975 in table 15, it appears that manpower in all crafts is increasing with the exception of 5 groups: carpenters, painters, roofers, cement and concrete finishers, and asbestos workers. The overall supply of workers, however, is increasing steadily.

The largest gain of workers has been in the structural metal workers craft with an increase of 256% or 11,510 workers. Following closely are the boilermakers with a 231% increase or 5,234 additional personnel and the brickmasons whose number has grown by 160% or 12,302 persons.

As mentioned earlier there was a decrease in the number of workers in five fields. The roofing field suffered the greatest with a loss of 68% of its work force. Serious losses also occurred with the asbestos workers whose number decreased 40% and the carpenters who lost 22% of its labor force.

Information concerning strictly supply of skilled workers available does not give a complete overview of the employment situation. For this reason, data concerning the supply of skilled construction workers employed follows.

Supply of Skilled Employed Construction Workers

The supply of employed labor has been increasing steadily over the past 25 years with only three minor exceptions in the carpenter, brickmason, and boilermaker crafts. (See

Table 16) The supply of electricians, roofers, and structural metal workers employed has doubled in the twenty-year period from 1950 to 1970, while the supply of employed cement and concrete workers has increased two and one-half times and millwrights have almost tripled. Projections for the future indicate that this pattern of increase will continue.

Percentage-wise, projected changes in the ten year period from 1970 to 1980 will be greatest for roofers, whose number will increase 57% from 4,600 to 7,200. Following these will be the concrete and cement finishers with a 53% increase.

Other patterns of growth, though not so great, are noted in each of the other crafts.

Minorities in Construction

Minorities in construction have, for the most part, only been allowed to hold unskilled labor positions. The reasons for this are various. On the whole the educational level of minority group members is lower than the average for the State of Texas. Among those with little formal schooling, language is often a problem. Communication is essential, and if the channels of communication are clogged by a language barrier, those with the least knowledge of proper English are the losers. Because of this barrier, the minority worker with some on-the-job training is often not considered for advancement into the ranks of the skilled worker. Furthermore, since he does not have the proper educational background, it is felt that training him for a

craft isn't worthwhile. This applies equally to Blacks,
Mexican-Americans and other ethnic groups. Interviews with
construction contractors tend to bear this out. Several
expressed negative feelings for employing minorities in
skilled crafts, citing their lack of responsibility in
handling construction equipment, inability to learn the
craft, and a generally negative or indifferent attitude
toward the work assigned.

Thus, it is obvious that many problems exist.

However, a small percent of minorities have managed to enter the ranks of the skilled construction worker. Studies conducted by Ray Marshall and others reveal that in 1970 in Houston minorities comprised approximately 9% of the total membership of the mechanical trades union.

The study further revealed that minority membership in building trades unions has increased significantly in recent years among both apprenticeship and non-apprenticeship trained journeymen. Although as late as 1970 minorities were unionized less in construction than in any other industry, the upward trend in minority memberships in the construction crafts is unmistakable. However, the act of unionizing minority workers will not insure that they will be accepted in the skilled craft unions. More likely, these persons would be accepted into unions in which minorities are already heavily represented rather than into mechanical trades where their participation is low.

The future for minorities in construction work is not an especially bright one. The Texas Employment Commission

reports that many well-qualified workers will be seeking employment, making it more difficult for the disadvantaged worker to compete in the job market. Furthermore, approximately 40 percent of the persons or 664,925 persons counted in the Universe of Need will be members of minority groups in FY 1976. No breakout by occupation was included in the report. However, tables indicated that on the average the TEC places 9.4 percent of registered minorities in contract construction. Based on this percent, slightly more than 62,500 minorities will be placed in construction positions. Figures from the Bureau of Apprenticeship and Training indicate that there were approximately 3,300 minority apprentices in April, 1975. If this is considered to be the average number of workers for the year, the difference between total minorities employed and the apprentices is 59,200 persons, a large majority of whom will fill unskilled positions.

Women in Texas Construction

Women in 1960 comprised only 3.6 percent of the experienced civilian labor force aged fourteen years and over in the Texas construction industry, but women made up 31.7 percent of the total labor force. Female workers by 1970 had gained larger shares of the experienced civilian work force in Texas in almost all sectors. Women made up 37.2 percent of the total labor force, and their numbers in construction in 1970 amounted to almost 6 percent of the

total. Of the more than 510,000 women added to the labor force in Texas in the decade of the sixties, less than 8,600 (only 1.7 percent) new female workers entered the construction industry. Few significant opportunities for women existed in construction until recently, however, and this fact is borne out by the insignificant improvement in the situation of women in construction between 1960 and 1970.

Percentage-wise, women's share in crafts in the 1960s increased most rapidly in cement and concrete finishing, in roofing, and especially millwright work. In terms of actual numerical increases, carpentry, electrical work, and painting ranked highest. The dominant female job category in the building industries in this state, however, remains "clerical and kindred workers".

Occupational Shortages

Occupational shortages are compiled by manpower area for each month and distributed by the Texas Employment Commission (see Listing 3). For March, 1975, this document indicates the following shortages:

Boilermakers - Houston

Carpenters - Amarillo; Houston; Longview-Marshall; Lubbock; Waco.

Electricians - Abilene; Brownsville-Harlingen-San Benito; Corpus Christi; Longview-Marshall; Texarkana; Tyler.

Heavy Equipment Operators - Galveston-Texas City; San Angelo.

Operating Engineers - Beaumont-Port Arthur-Orange; Midland-Odessa. Pipefitters - Amarillo; Longview-Marshall; Beaumont-Port Arthur-Orange.

Plumbers - Houston; Midland-Odessa; Tyler.

Sheet Metal Workers - Dallas; Midland-Odessa.

The data contained in the Occupational Shortages is misleading, however. Skill levels for each of the crafts are not indicated. Additionally, there is no numerical indication of how great the shortage is, only that such a shortage exists. Such inadequacies point up the need for a better reporting system in the construction manpower field.

CONSTRUCTION

Energy-related Construction

Electric power requirements in Texas are increasing at a rate which requires a doubling of electric generating facilities about every seven to nine years. These growing needs are due not so much to increasing population as to the increasing uses of electricity for all purposes, and there is little prospect that the growth rate will decline materially in the next 20 years, short of a major economic reversal or a drastic alteration in the expectations of the public.

The principal power suppliers in Texas, those having a capability of at least 100,000 kilowatts, are 10 investor—owned companies, six cities, one river authority and one electric power co-operative. These and the smaller systems (mostly municipalities) make up the total of 63 electric utilities with power plants occupying 151 separate locations in Texas. The larger plants occupy 57 sites in 39 counties of the state. Most of the major generating facilities in the state are interconnected by a transmission grid composed primarily of 345,000; 138,000; and some 69,000 volt power lines.

The total installed generating capacity of fossilfueled plants in Texas at the end of 1971 was approximately
28.9 million kilowatts (FPC data). By March, 1975 this
figure had risen to over 48 million kilowatts. Expansion of
fossil-fueled power plants already completed (Table 4) added

3,636,926 kilowatts to the 1971 figure while the wattage of new power plants (Table 3) (4,911,000 kw) raised the total wattage to approximately 37.5 kilowatts. With the addition of the new power plants under construction (7,345,000 kw) (Table 5) and the power plant expansions under construction (5,114,675 kw) (Table 6) the total kilowattage was raised to about 48,972,600.

Based on these figures it appears that construction is on the rise. Indeed, information from the Contractors

Mutual Association's Projected Manpower Requirements for

Power Plant Construction (April, 1975) reveals that Texas ranks first in the number of fossil-fueled units proposed for construction (49 fossil-fueled units with a total generating capacity of 26,756 megawatts). (See Listing 2)

Nuclear Power Plant Construction

The availability, until recently, of low cost natural gas and the ability of the utilities in Texas to utilize lignite fuel undoubtedly has delayed the advent of the more expensive nuclear power plants. However, the economically recoverable supplies of lignite are limited and utilities have already announced studies leading towards the probable operation of five plants by the 1980s.

No actual nuclear-related construction has begun so far. However, in December, 1974 the Atomic Energy Commission issued a construction permit for non-nuclear site work to begin on the first nuclear power plant to be built in the

state. Foundation work at the Comanche Peak Power Plant near Glen Rose in Somervell County has begun. Several other of the plants are awaiting construction permits from the Nuclear Regulatory Commission, formerly the Atomic Energy Commission. Specifically, a decision on the permit for Allens Creek near Wallis is expected in September, 1975; for the South Texas Nuclear Project near Bay City in January, 1976; and for the Blue Hills Project near Toledo Bend Lake in August, 1977. According to the Nuclear Regulatory Commission construction of the latter project was postponed for 27 months (will begin construction 27 months later than originally planned.) Construction plans for the nuclear power plant near Amarillo are only in the preliminary stages. The Southwestern Public Service Company has allocated \$100 million for the project. Other action concerning this project has been limited. This plant is unique in that, if built, it will have the world's first gas-cooled breeder reactor. (See Table 7 for proposed nuclear power plant construction).

Petroleum Plant Growth

The petrochemical industry in Texas is large, complex, and integrated. It exerts a strong influence on industrial activities and provides a tremendous economic impact upon the state's economy.

A recent survey identified 82 firms operating 139 petrochemical manufacturing plants in Texas. While there

are plants located in every part of the state, more than 67 percent by number and 88 percent by capacity are located in the Coastal Zone. By volume, the Texas Gulf Coast has the greatest United States concentration of chemical plants, producing more than 40 percent of every basic petrochemical, 80 percent of the synthetic rubber, and 60 percent of the nation's sulfur. By conservative estimates, the total production of petrochemicals in Texas in 1971 was between 75 and 85 billion pounds. Ethylene is produced in greatest quantity, with propylene and benzene next.

Future demand for petrochemicals will depend primarily on the growth of plastics, fibers, and other synthetic materials. The total demand for aromatics and olefins used in these consumer products is anticipated to range between 73 and 91 billion pounds per year by 1980. Feedstocks for ethylene production (the major petrochemical) will change from nearly all LP-gas (liquefied petroleum gas) to only 57 percent LP-gas by 1980, with the balance coming from the heavy liquids of naptha and gas-oil cracking.

Texas' petrochemical industry began during the 1920s.

The 1950s and early 1960s marked the industry's greatest growth, ranging annually from 10 to nearly 20 percent.

Although it dipped in the late 1960s, the growth rate for the next few years appears to be good with estimates between seven and eight percent annually. Indeed, since January, 1971, 21 new facilities have been completed 17 of which were

located along the Gulf Coast. Five of these fell into the category of "large" projects, i.e., \$50 million or greater (Table 8). During this same period of time there were 28 expansions of plants already in existence of which 22 were in the coastal area. Only one of these, however, qualified as being a "large" project (Table 9).

Information on current construction projects reveals that there are some 12 new industrial plants being built with only 3 located in non-coastal areas (Table 10). It is interesting to note that 58%, or 7 of the 12, are "large" projects whereas in construction already completed since 1971 only 24% of the projects were "large". This indicates that construction in the petrochemical field is definitely on the upswing in Texas. Much activity is occurring in industrial expansion projects as well. Currently there are 22 companies undergoing expansion of their facilities, of which 6 qualify as being "large" (Table 11). This is a remarkable increase over the expansion projects completed since 1971. (4% of the completed projects fit into the category of "large" while 27% of the current construction projects are in this category.) This further substantiates the idea that the petrochemical industry is growing.

As of this writing such indications are all that is available on future construction in the petrochemical industries. Such information is not revealed to the public for several reasons, some of which include:

(1) listings are not usually compiled by private companies,

- (2) any such listings, if they exist, are kept secret until all the plans for such a move are finalized, e.g., land acquired, money for construction allocated, etc.
- (3) there is no state regulatory body which has the ability to certify growth of the industries.

All of these factors combine to make growth predictions difficult to document.

Lakes and Reservoir Construction

The large increase in the number of reservoirs in Texas during the past decades has greatly improved water conservation and supplies. In 1940, the Texas Water Commission reported 47 reservoirs with 5,369,550 acre-feet capacity; by 1950, the number had risen to 66 reservoirs with a total capacity of 9,623,870 acre-feet. There was a numerical increase by 1960 to 105 reservoirs (total storage capacity 22,746,200). In October, 1972, Texas had more than 160 major reservoirs existing or under construction, with over 29 million acre-feet conservation storage capacity. Since this date, 18 additional reservoirs have been built, bringing the total storage capacity to nearly 30 million acre-feet. (Table 12)

Data from the Texas Water Development Board, as of December 18, 1974, indicate that 17 reservoirs with a total storage capacity of 14,295,900 acre-feet are proposed for construction within the next 5 years. If all of these are indeed built, the storage capacity of Texas reservoirs will grow to approximately 43,944,629 acre-feet.

Waste-Water Treatment Facility Construction

The Texas Water Quality Board is charged with approving all waste water treatment facilities and with determining

the order in which each facility will be built. Their objectives are to define the potential contribution of waste-water reclamation and re-use for meeting the present and projected water requirements of Texas, and to consider the effects of potential waste-water renovation and re-use projects. Highly treated municipal and industrial return flows are a substantial source of future water supply in each river basin. Return flows presently constitute some part of the total surface-water supply for users in most basins of the state. By the year 2020, non-contaminated return flows are presently estimated to total many millions of acre-feet annually. Thus, potentially they will constitute a significant part of streamflow in almost every area of the state during moderate to low-flow conditions.

MANPOWER REQUIREMENTS

Growth of the construction industry is highly dependent upon the supply of workers available, for without the necessary labor force, construction would be seriously hindered or stopped completely. There is substantial concern about the availability of an adequate supply of craftsmen to meet the demands for construction work in the late 1970s.

Past and Current Demands

Past and current demands for skilled construction workers have been greatest in the industrial sectors. Based on minimum estimates, it appears that the pipefitters represent the largest craft required. Following these, though not closely, are the boilermakers, carpenters, and iron and steel workers. Overall demand for skilled labor has increased recently. Current construction manpower requirements have risen 48% over the number needed for past construction, i.e. construction since January, 1971, already completed. This large increase indicates that construction in the petrochemical industry is growing. (See Tables 17 and 18)

Manpower requirements for water-related construction have not been as great as for industries. The total number of skilled workers required for all water-related construction is 4,357 with operating engineers representing the

largest portion, almost a quarter of all the construction personnel needed, both skilled and unskilled. (See Tables 19 and 20)

Future Demands

There is some concern that a greater number of skilled laborers will be required for future construction. The projected volume of power plant construction anticipated for this period represents one of the factors to be considered before reaching a final decision. In many areas of the country, the construction of power plants will result in very large increases in construction labor demand with the possible consequence of a severe disequilibrium in the manpower demand-supply balance. Moreover, the increase in power plant capacity will be brought about by a large increase in nuclear-fueled plants, which require a different mix of crafts than fossil-fueled plants resulting in particularly heavy demand for some crafts.

Since nuclear power plant construction seems to be a major factor in future construction, three sets of projections were drawn, two dealing only with nuclear power plants, the third, nuclear and fossil-fueled plants both. It should be noted that information contained in tables 21 and 22, though similar in appearance, is different. Table 21, whose figures are expressed in terms of number of men, is useful for short-range planning because such needs are more meaningful when expressed in this manner. Table 22, on

the other hand, expresses figures in terms of man-years, a more valid unit for long-range estimates.

The two sets of figures are difficult to compare because of the diversity of units of measurement. It may be noted, however, that there are at least as many required laborers in table 22 whose figures are expressed as manyears, as there are manyears. Based on this one-to-one ratio, the estimates coincide roughly with those in table 21.

It is also difficult to compare either of these two tables to table 23, which represents manpower estimates for nuclear and fossil-fueled plants combined. As would be expected the most rapid increases in demand among the predominant crafts used in power plant construction are for steam and pipefitters. Closely following are the electricians and the boilermakers. (Maps depicting peak period by craft of construction throughout the U.S. may be found in the data display.)

Future water-related construction falls into three categores: reservoirs (which also include dams), sewer lines, and waste-water treatment facilities. The total number of skilled laborers needed is 23,447 with reservoir and dam construction personnel comprising the largest group. Though the percentage of skilled labor varies for each type, operating engineers comprise the largest block of skilled workers for each. (For manpower breakouts for each type of water related construction, see Tables 24, 25, and 26.)

Construction manpower requirements for industrial facilities are unavailable due to the lack of information on construction in this field mentioned elsewhere in the report.

CURRENT ACTION AFFECTING THE CONSTRUCTION LABOR FORCE

At the present time the federal government is taking steps to aid the construction industry. The following release appeared in the Texas OEO Weekly News, May 16, 1975.

"Ninety persons will be recruited in Texas as iron-workers trainees, according to the Department of Labor. A total of \$182,000 in training contracts will be divided between four areas in Texas as follows: Corpus Christi, \$35,000; Dallas-Ft. Worth, \$50,000; Houston, \$52,000; and San Antonio, \$45,000. Under the 11 month contract renewal with the National Ironworkers and Employers Training Program, Vietnam-era veterans will be given priority hiring rights during the recruitment."

Information selected from issues of the Austin American Statesman reveal that the Emergency Employment Appropriations Act passed by Congress but vetoed by President Ford May 29, 1975, authorizes \$5 billion for state and local governments to be used in construction and renovation of local public works projects. The bill stipulates that 70 percent of the funds must be used in areas where the unemployment rate exceeds the national average for two of the three most recent months. Indications are that the House will vote to override the veto. Both the House and Senate had approved the bill by votes well over the two-thirds needed to accomplish the move.

SECTION III

Conclusions

CONCLUSIONS

Several influential factors have come to light in the course of this analysis. Based on these, the following conclusions are offered:

- no central source exists for current statistics on the supply of skilled construction workers;
- 2) no "ideal" mode of training exists which prepares the worker for employment with creditable skills in a reasonable length of time;
- a lack of uniformity is evident in craft titles, in methodology for estimating and reporting shortages, and in training requirements for skill levels;
- 4) a lack of agreement exists concerning how many and what type of energy-related training programs should be implemented; and,
- 5) for the most part, minorities in construction have been confined to the level of unskilled labor.

IMPLICATIONS FOR CETA MANPOWER PROGRAMS

Several situations worthy of note have become evident during the course of this study. Some of these have been discussed elsewhere in the report. Those remaining follow.

There has been some speculation concerning the effects of increased Environmental Protection Agency controls over industry. Specifically, if the proposed measures for requiring additional waste treatment facilities for industry were implemented, would this create a greater demand for skilled construction workers?

A second issue for consideration is the influence of unions on the manpower supply. Unions are able to control the labor supply to a great extent by exerting a strong influence in the operation of the apprenticeship programs. Furthermore, unions control their own entrance requirements and do not accept more members than can be put to work on a regular basis. However, if there is a demand for workers that a union believes to be only temporary, it will issue permits to non-members, which enables them to work on jobs in the union's jurisdiction. Often such workers remain in construction in the union's jurisdiction after the temporary work is completed. This represents one of the ways that workers enter the unions.

A third area for consideration is nuclear-related construction. Any such construction has become a political

issue and, therefore, raises many questions and causes heated debate. The issue has yet to be resolved in the public's mind. For these and other reasons such as environmental health hazards, the timing of nuclear construction may be delayed. When the final decision is reached, the question of when additional skilled construction workers will be needed will arise. Characteristically, nuclear construction requires a greater length of time than fossilfueled construction. The skilled laborers, therefore, would be a more sedentary group, remaining in one location for as long as 5 years before moving to another job site. The situation is complicated by the fact that in general a greater number of craftsmen are required for nuclear construction. It is difficult to answer this question at the present time, but this situation is one which should be kept in mind.

SECTION IV

Recommendations

RECOMMENDATIONS

Research and studies of supply and demand of skilled construction workers reveal that there is a lack of information concerning current and future supplies of such workers. It has become apparent that the greatest projected demand for skilled labor is in the energy-related field -- primarily the field of nuclear energy. This makes any time-linked demands difficult to ascertain because energy policy will dictate fuel mix allowed. Therefore, the following recommendations are offered:

- greater systematizing in craft titles, training requirements and supply reporting must be attempted to assist in worker allocation and manpower estimates;
- 2) training curricula of both union and non-union groups should be redesigned for greater flexibility and skill transference;
- 3) acceleration of energy-related training programs should be implemented by phases related to projected scenarios;
- 4) the employment situation in the petrochemical construction industry should be better documented by field study to allow definitive conclusions based on actual practice in different regions of the state; and,
- 5) efforts to assist minorities in construction should be aimed at upgrading skill levels.

SECTION V

Appendices

DATA DISPLAY

SUPPLY OF APPRENTICES EMPLOYED

				Projected	p	
	1950	1960	1970	1976	1980	Total
Bricklayers and Masons	161	138	200	200	200	899
Carpenters	352	159	400	400	200	1,811
Electricians	328	492	1,000	1,300	1,500	4,620
Painters	1	-	100	100	100	300
Plumbers and Pipe Fitters	399	306	009	800	006	3,005
Metal Workers	168	191	100	200	300	959
TOTAL	1,408	1,286	2,400	3,000	3,500	11,594

Texas Employment Commission, February, 1975. Changing Horizons - A Profile of Jobs to 1980. Sources:

U.S. Census of Population: 1960. Volume I - Characteristics of the Population, Part 45-Texas. Department of Commerce, Bureau of the Census, 1961.

Table 2.

ACTUAL ENROLLMENTS IN VOCATIONAL EDUCATION PROGRAMS FY 1971 - 1975

LEVEL			CARPENTERS	TERS					ELECTE	ELECTRICIANS		
	171	172	F 73	47.	175	Total	171	172	173	474	175	Total
Secondary	342	393	631	724	260	2,650	5	96	167	214	206	688
Post-Secondary	59	7	23	0	1	98	0	77	89	0	1	112
Adult-Preparatory	11	87	117	116	1	331	136	19	219	0	1	422
Adult-Supplemental	0	0	9	51	1	57	298	978	491	331	1	2,098
Adult-Apprenticeship	1,319	987	1,027	1,010		4,343	179	570	1,391	1,495	1	3,635
Co-Operative	326	337	587	691	1	1,941	2	79	167	211	1	462
Total	2,057	1,808 2,391	2,391	2,592	260	9,408	623	1,834	2,503	2,251	206	7,417

Annual Vocation Education Report for Fiscal Year 1971; Fiscal Year 1972; Fiscal Year 1973; Fiscal Year 1974. Texas Education Agency. James Cogdell, Texas Education Agency, Occupational Education and Technology Division. Sources:

ACTUAL ENROLLMENTS IN VOCATIONAL EDUCATION PROGRAMS FY 1971 - 1975

Table 2

Total	Co-Operative	Adult-Apprenticeship	Adult-Supplemental	Adult-Preparatory	Post-Secondary	Secondary		LEVEL
578	41	241	0	0	0	296	'71	
616	55	305	0	7	0	249	172	
819	84	282	6	51	11	385	173	MASONRY
868	90	188	51	61	10	468	*74	Ā
393	-	1	I	1	1	393	175	
3,274	270	1,016	57	119	21	1,791	Total	
3,274 3,254	125	1,650	134	23	16	1,306	171	
3,043	119	1,181	680	0	680	383	172	
2,630	204	1,895	45	0	0	486	173	PLUMBING
3,077	208	1,821	295	28	141	584	*74	ING
194	!	1	1	1	1	194	175	
12,198	656	6,547	1,154	51	837	2,953	Total	

Sources: Annual Vocational Education Report for Fiscal Year 1971; Fiscal Year 1972; Fiscal Year 1973; Fiscal Year 1974.

James Cogdell, Texas Education Agency, Occupational Education and Technology Division. Texas Education Agency.

ACTUAL ENROLLMENTS IN VOCATIONAL EDUCATION PROGRAMS FY 1971-1975

OTHER CONSTRUCTION & MAINTENANCE

LEVEL

	171	172	173	77.	175	Total
Secondary	4,543	6,114	10,342	12,041		33,040
Post Secondary	52	599	155	977		1,252
Adult-Preparatory	1,099	153	1,839	1,439	!	4,530
Adult-Supplemental	0	599	557	1,823	1	2,979
Adult-Apprenticeship	724	160	1,092	847		3,423
Co-Operative	196	029	1,087	1,638	1	3,591
Total	6,614	8,895	15,072	18,234	1	48,815

Annual Vocational Education Report for Fiscal Year 1971; Fiscal Year 1972; Fiscal Year 1973; Fiscal Year 1974.

Texas Education Agency.

James Cogdell, Texas Education Agency, Occupational Education and Technology Division. Sources:

Listing 1

TEXAS SCHOOLS IN WHICH CONSTRUCTION SKILLS ARE TAUGHT

as of February, 1974

Carpentry: 2

Industrial Training Systems, Inc. 4117 Airline Drive Houston, TX 77022

Southwest Texas Junior College Outreach Center Edison Road Eagle Pass, TX 78852

Operating Engineer: 1

Engineering Extension Service Heavy Equipment Technician School Texas A & M University F. E. Drawer K College Station, TX 77843

Bricklayer: 3

Henderson County Junior College Athens, TX 75751

St. Philip's College 2111 Nevada Street San Antonio, TX 78203

Texas State Technical Institute
Manpower Development Training Program
Box 2628
Rio Grande Campus
Harlingen, TX 78550

Plumbing: 5

American Training Center 150 Wynnewood Village Dallas, TX 75224

Gulf Coast College, Inc. 2902 Caroline Street Houston, TX 77004 Texas Vocational School 1913 S. Flores San Antonio, TX 78204

Bee County College P. O. Box 100 Beeville, TX 78102

St. Philip's College 2111 Nevada St. San Antonio, TX 78203

Electrician: 4

ACR Training School, Inc. 10353 Denton Dr. Dallas, TX 75220

American Training Center 150 Wynnewood Village Dallas, TX 75224

Dallas Trade School 851 South R. L. Thornton Freeway Dallas, TX 75203

St. Philip's College 2111 Nevada St. San Antonio, TX 78203

Sheetmetal Worker: 3

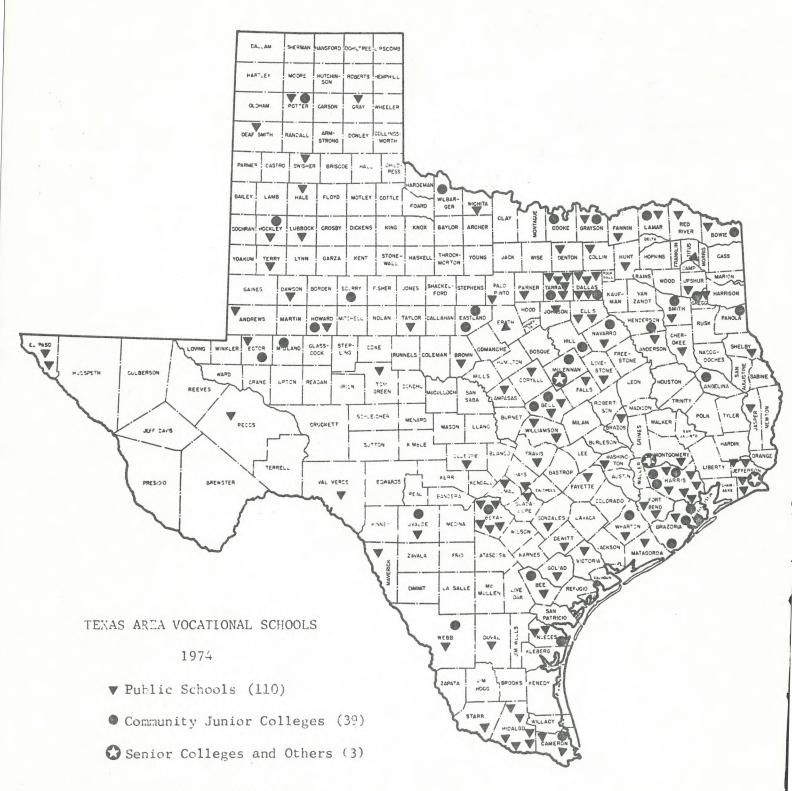
Lubbock Independent School Distriq Manpower Development Training Prog 1628 19th Street Lubbock, TX 79401

San Angelo School District Area Vocational School 100 Cottonwood San Angelo, TX 76901

Texas Southmost College Brownsville, TX 78250

No Entries

Structural Steel Worker
Steel Worker
Cement Mason
Re-inforcing Iron Worker
Boiler Maker
Painter
Asbestos Worker
Pipefitter
Millwright



Source: Texas Education Agency

Texas State Plan for Vocational Education, Fiscal Year 1975. May, 1974.

Table 3

LOCATION OF NEW POWER PLANTS JANUARY, 1971 - MARCH, 1975

MANPOWER AREA	ADDED WATTAGE	NAME OF PLANT	LOCATION	COST (MILLIONS)
Abilene	150,000	-	Phantom Lake	15
Amarillo	300,000	-	Amarillo area	1
Ark-Tex Council of Governments	575,000	Monticello Power Plant	Mount Pleasant	1
Austin	-		-	-
Beaumont-Port Arthur-Orange	-	-	-	-
Brownsville-Harlingen-San Benito		-	-	1
Capitol Area Planning Council	1	Cedar Creek	La Grange	400
Corpus Christi	-	-	1	1
Dallas	Increase old wattage by 65,000	Denton Power Plant	Denton	-
Deep East Texas Council of Governments	1,800,000 (2 Units)	*Toledo Bend Project	Newton	1
El Paso		1		-
Ft. Worth	-	1	!	1
Galveston-Texas City		1	-	1
Houston	530,000	Lewis Creek Generating Station	Willis	1
	-	*Carter Oil Co. Pilot Plant	Baytown	07
Laredo	1	1	1	-
Longview-Marshall	345,000	Knox-Lee Power Plant	Lake Cherokee, Longview	M
Lubbock	1	1	-	1
* later deferred		0		

Table 3

LOCATION OF NEW POWER PLANTS JANUARY, 1971 - MARCH, 1975

MANPOWER AREA	ADDED WATTAGE	NAME OF PLANT	LOCATION	COST (MILLIONS)
McAllen-Pharr-Edinburg			1	1
Midland-Odessa		-	-	-
North Central Texas Council of Governments	775,000	-	Lake Granbury	1
San Angelo	!	-	1	-
San Antonio	436,000	0. W. Sommers Power Plant	San Antonio	1
Sherman-Denison	1	-	-	-
Texarkana	1		1	1
Tyler	1	-	!	
Waco	1	!!	!	1
Wichita Falls	1		1	1

Table 4

LOCATION OF EXPANDED POWER PLANTS JANUARY, 1971-MARCH, 1975

MANPOWER AREAS	ADDED WATTAGE (KW)	TOTAL WATTAGE(KW)	NAME OF PLANT	LOCATION COST (M)	COST (MILLIONS)
Alamo Area Council of Governments	400,000		Atascosa & McMullen County Power Plant	Atascosa & McMullen Atascosa & McMullen County Power Plant County Line	1
Austin	man and seed other state bears state	*** *** *** *** *** *** *** ***			1
Beaumont-Port Arthur-Orange	580,000	1,500,000	Sabine Power Sta.	Bridge City	
Brownsville-Harlingen-San Benito	ito 49,000		La Palma Power Sta.	San Benito	1
Central Texas Council of Governments	575,000	935,000	Rockdale Smelting Wks-Rockdale	ks-Rockdale	1
Corpus Christi	325,000		Central Power & Lig	Power & Light-Corpus Christi	1
Dallas	150,000		Denton Power Plant City of Garland	Denton Garland	1.3
East Texas Council of Governments			Wilkes Power Plant	Jefferson	I
Ft. Worth					!
Galveston-Texas City					1
Houston	300,000		Dow Chemical Cos. Salt Grass Power Pl	Freeport Plant	
Laredo					1
Longview-Marshall	345,000		Knox-Lee Power Plant Longview	t Longview	1

Table 4
LOCATION OF EXPANDED POWER PLANTS
JANUARY, 1971-MARCH, 1975

Wichita Falls	West Central Texas Council of Governments	Waco	Texarkana	Sherman-Denison	San Angelo	Permian Basin Regional Planning Commission	Planning Commission	Panhandle Regional	Nortex Regional Planning Comm.	Midland-Odessa	McAllen-Pharr-Edinburg	Lubbock	MANPOWER AREAS ADDEI
	110,000					540,000	2,235	4,691				256,000	ADDED WATTAGE(KW)
	236,000					700,000						512,000	TOTAL WATTAGE(KW)
	Paint Creek Power Station					Permian Basin Generating Plant	City of Canadian Power Plant				and past that the deal past that past cast past and that the then the cast	Clifford B. Jones	NAME OF PLANT
	Haskell					Monahans	Canadian	Tulia	Graham			Lubbock	LOCATION
i i	1	1	1	1	!	l	1	l I	1	1	!	-	COST (MILLIONS)

Table 5
LOCATION OF NEW POWER PLANTS CURRENTLY UNDER CONSTRUCTION
JANUARY, 1971 - MARCH, 1975

MANPOWER AREA	ADDED WATTAGE	NAME OF PLANT	LOCATION	COST (MILLIONS)
Ark-Tex Council of Government	530,000	Cason Power Plant	Cason	1
Brazos Valley Development Council	2-750,000	Twin Oak Steam Electric Station	Franklin	1
Capitol Area Council of Governments	440,000	Grante Shoals	Lake LBJ, Marble Falls	18
Corpus Christi	325,000	Barney M. Davis Power Plant	Corpus Christi	-
East Texas Council of Governments	1,150,000- 1,500,000 (2 units)	Martin Creek	Tatum	Multimillion
Golden Crescent Council of Governments	1,100,000 (2 units)	Coleto Creek	Fannin	-
Houston-Galveston Area Council of Governments	1		Wallis	1
North-Central Texas Council of Governments	2,300,000 (2 units)	Comanche Peak Steam Electric Station	Glen Rose	1 billion

Table 6

LOCATION OF EXISTING POWER PLANTS CURRENTLY UNDER CONSTRUCTION

JANUARY, 1971-MARCH, 1975

as of March, 1975

			en de la company de la comp	
MANPOWER AREAS ADI	ADDED WATTAGE	NAME OF PLANT	LOCATION	COST (MILLIONS)
Abilene	200,000	Fort Phantom	Abilene	20
Amarillo	350,000 822,675 (total)	Harrington Station Nichols Station	Amarillo Amarillo	70 70
Beaumont-Port Arthur-Orange				1
Brazos Valley Dev. Council		Bryan Municipal Elec. Co.	Bryan	21
Brownsville-Harlingen-San Benito				
Corpus Christi				1
Dallas				1
El Paso	230,000 240,000	Newman Plant El Paso Electric Co.	El Paso El Paso	30.6
Ft. Worth				1
Galveston-Texas City				1
Houston	650,000 750,000 (2 multi-fuel boilers)	Greens Bayou Generating Plant Cedar Bayou Plant W. A. Parish Plant	Houston Houston Ft. Bend County	multi 44
Laredo				ĺ
Longview-Marshall				!
Lubbock				-

LOCATION OF EXISTING POWER PLANTS CURRENTLY UNDER CONSTRUCTION JANUARY, 1971-MARCH, 1975 Table 6

as of March, 1975

MANPOWER AREAS	ADDED WATTAGE	NAME OF PLANT	LOCATION	COST (MILLIONS)
McAllen-Pharr-Edinburg				-
Midland-Odessa				1
San Angelo				1
San Antonio	872,000	Calaveras Lake Site	San Antonio	214
Sherman-Denison				1
Texarkana				1
Tyler				1
Waco				1
Wichita Falls				1

NEW CAPACITY SCHEDULED FOR COMPLETION

Listing 2

Montana, Idaho, Oregon, Washington	Colorado, Utah, Arizona, New Mexico	Texas	Oklahoma, Arkansas	Louisiana, Mississippi	Iowa, Nebraska, Kansas, Missouri	Wisconsin, Minnesota, N. Dakota, S. Dakota	Illinois	Kentucky	Indiana	Michigan	0h10	Western Pennsylvania, West Virginia	Tennessee, Alabama	Florida	South Carolina, Georgia	North Carolina	Delaware, Maryland, Virginia	Eastern Pennsylvania	New Jersey	New York	New England		AREA	
18	32	57	26	19	27	27	27	15	21	15	28	9	သ	31	26	15	22	21	00	24	17	1	TOTAL	N
5	27	49	22	12	18	19	14	15	18	7	17	7	10	20	14	5	9	10	2	14	7		FOSSIL	NUMBER OF
13	5	00	4	7	9	∞	13	!	w	∞	11	2	23	11	12	10	13	11	6	10	10		NUCLEAR	UNITS
20,716	18,400	35,692	16,600	14,257	18,930	16,329	22,121	7,760	15,165	13,105	24,083	6,697	33,941	27,711	22,391	14,672	18,396	17,909	7,359	19,516	15,286		TOTAL	NUMI
7,390 2,309	13,490	26,756	12,938	6,376	9,723	9,488	8,025	7,760	12,555	5,011	11,575	4,993	7,489	16,501	10,146	4,450	6,290	6,525	800	8,761	3,922		FOSSIL	NUMBER OF MEGAWATTS
13,326	4,910	8,936	3,662	7,881	9,207	6,841	14,096	1	2,610	8,094	12,508	1,704	26,452	11,210	12,245	10,222	12,106	11,384	6,559	10,755	11,364		NUCLEAR	AWATTS

^{*}Based on power plants scheduled for completion through 1984 for fossil fueled plants and through 1986 for nuclear fueled plans, as of fourth quarter 1974.

NUCLEAR POWER PLANTS SCHEDULED TO BE CONSTRUCTED IN TEXAS (as of January, 1975)

		Location	uc			
Company Name	Project Name	City or Landmark	County	Generating Capacity	Expected Start-up Date	Estimated
Gulf States Utilities	Blue Hills	Near Toledo Bend Lake	Newton	1,800 MW (2 units)	1983	
Houston Lighting & Power	Allens Creek	Wallis	Austin	2,400 MW (2 units)	1980 - 1982	\$1 billion
Central Power & Light; Houston Power & Light; and City Public Service Board of San Antonio	South Texas Nuclear Project	Bay City	Matagorda	2,300 MW (2 units)	1980	\$1 billion
Texas Power & Light; Dallas Power & Light; and Texas Electric Service	Comanche Peak Plant	Glen Rose	Somervel1	2,300 MW (2 units)	1980	
Southwestern Public Service		Amari11o	Potter - Randall	300,000 KW	1980's	several hundred million dollars

Source: Texas Industrial Expansion; Bureau of Business Research, University of Texas at Austin.

Table 8 LOCATION OF NEW INDUSTRIAL PROJECTS JANUARY, 1971 - MARCH, 1975

MANPOWER AREA	SIC NUMBER	NAME OF COMPANY	LOCATION	COST (MILLIONS)
Abilene	-		[1
Amarillo	2992	Whitmore Manufacturing Co.	Amarillo	1
Austin	-		-	-
Beaumont-Port Arthur- Orange	29116 28 2822 2911 28213	Texaco, Inc. Pennwalt Corporation B.F. Goodrich Chemical Co. Osage Chemical Sinclair-Koppers Company	Port Arthur Beaumont Orange Beaumont Port Arthur	300 5 Multimillion 100 10
Brownsville-Harlingen- San Benito	1	1	1	1
Coastal Bend Council of Governments	29114,29117, 29119	Three Rivers Refining Company	Three Rivers	Ю
Corpus Christi	29111,29114 2992 2813	Saber Refining Co. International Pollution Control Big Three Industries, Inc.	Corpus Christi Corpus Christi Corpus Christi	2 1.6 9
Dallas	28134 2841,2842,2851	Union Carbide Economics Laboratory Inc.	Garland Garland	Multimillion 3
El Paso	2819	Chemical Producers Corporation	El Paso	_∞
Ft. Worth	1		-	1
Galveston-Texas City	1	1	1	1
Houston	29111,29114,29116 2818 2812,2818 2813	Hudson Oil Company Diamond Shamrock Diamond Shamrock Chemetron Corporation	La Porte Deer Park Houston Stafford	500 Multimillion 50 3.4

Table 8 LOCATION OF NEW INDUSTRIAL PROJECTS JANUARY, 1971 - MARCH, 1975

Wichita Falls	Waco	Tyler	Texarkana	Sherman-Denison	San Antonio	San Angelo	Midland-Odessa	McAllen-Pharr-Edinburg	Lubbock	Longview-Marshall	Laredo		Houston	MANPOWER AREA
-	-	1	1	1	1	1	1	1	-	1		2821 28	2834 28119	SIC NUMBER
		1		-	-			-		1		Corporation Shintech, Inc. Armak Chemical Co.	Hoffman-La Roche, Inc. Mineral Research & Development	NAME OF COMPANY
-	-	!	1	1						1	1	Freeport Bayport	Freeport	LOCATION
-	-	1	1	-	-		-	-	-	-	!	20 Multimillion	150	COST (MILLIONS)

Table 9

LOCATION OF INDUSTRIAL EXPANSION PROJECTS JANUARY, 1971 - MARCH, 1975

MANPOWER AREA	SIC NUMBER	NAME OF COMPANY	LOCATION	COST (MILLIONS)
Abilene		-		-
Amarillo	1929,2892	Mason and Hanger-Silas Mason Co.	Amarillo	80
Austin	1	1	1	1
Beaumont-Pt. Arthur- Orange	2879 28 28151,28182 2911	Velsicol Goodyear Tire and Rubber Co. Mobil Chemical Co. Union 76 Division of Union Oil Co. of California	Beaumont Beaumont Beaumont Nederland	13.5 1.5 13.5 30
Brownsville-Harlingen San Benito	-			!
Corpus Christi	28151,29110,29116		Corpus Christi	4
	2815,2911 2818	water treatment) Suntide Refining Co. E.I. DuPont de Nemours and Co.	Corpus Christi Ingleside	8 Multimillion
Dallas	2844 2099,2643,2861	Cosmetic Creations, Inc. Arrow Food Products, Inc.	Dallas Carrollton	3,1
El Paso	2819	American Smelting and Refining Co.	, El Paso	18.5
Ft. Worth	2841,2899	Petrochemicals Company, Inc.	Ft. Worth	1.5
Galveston-Texas City	28692	G.A.F. Corporation	Texas City	2
Golden Crescent Council of Governments	28692 281 <mark>2</mark> ,2819.2861,3334	Union Carbide Aluminum Co. of America	Seadrift Point Comfort	2 Multimillion
Houston	28651 28213	Upjohn Co. Phillips Petroleum Co.	LaPorte Pasadena	30

Table 9

LOCATION OF INDUSTRIAL EXPANSION PROJECTS JANUARY, 1971 - MARCH, 1975

Texarkana	Sherman-Denison	San Antonio	San Angelo	Panhandle Regional Planning Commission	Midland-Odessa	Middle Rio Grande Development Council	McAllen-Pharr-Edinburg	Lubbock	Longview-Marshall	Laredo	MANPOWER AREA Houston
-		1	1	28191,2873	1	-	1	1	1	1	SIC NUMBER 2822;2899 2911 2821 2611,2621,2861 2818,2819,2841,2899 2899,3611,3622,3662,3821 2818 2841,2843 2815 2911
				Western Ammonia Corp.		-			1	1	NAME OF COMPANY Codyear Tire and Rubber Co. Houston Shell Oil Company (sulphur recoveryHouston plant) Celanese Plastics, Inc. Champion Papers Dixie Chemical Co. Pasaden Houston Dresser Industries, Inc. Houston Ethyl Corporation Retzloff Chemical Co. Pasaden Houston Shell Chemical Co. Deer Pasaden
-	1	-	-	Dimmitt	1	-	1	1	1	1	Houston Houston Deer Park Pasadena Houston Houston Pasadena Houston Deer Park Deer Park Deer Park
-	1	1	1	4	-	1	1	1	1	1	COST (MILLIONS) 1 3.7 Multimillion 8.8 1 3 Multimillion 1.1 Multimillion 100

Table 9 LOCATION OF INDUSTRIAL EXPANSION PROJECTS JANUARY, 1971 - MARCH, 1975

Table 10

LOCATION OF NEW INDUSTRIAL CONSTRUCTION PROJECTS CURRENTLY UNDER CONSTRUCTION as of as of March 28, 1975

Longview-Marshall	Laredo	Houston	Golden Crescent Council of Governments	Galveston-Texas City	Ft. Worth	El Paso	Dallas	Corpus Christi	Brownsville-Harlingen- San Benito	Beaumont-Port Arthur- Orange	Austin	Amarillo	Abilene	MANPOWER AREA
1	!	28134, 29110, 29116 29110,29116 28182 29110,29114 2911	28133	1	1	1	2865,2869	2873	1	28	2999	1	-	SIC NUMBER
		Big Three Industries, Inc. Arco Chemical Company Arco Chemical Company Chemetron Corporation Dow Chemical, U.S.A. General Crude Oil Co.	Southwest Cryogenics, Inc.	1	1	1	Quaker Oats Company	Good Hope Refineries, Inc.		American Hoechst Corporation	DG Shelter Products	1		NAME OF COMPANY
1	-	Channelview, Freeport Channelview Channelview La Porte Freeport Chocolate Bayou Area	Victoria	1	1	1	Clear Lake City	Corpus Christi		Port Arthur	Austin	1	1	LOCATION
1	1	80-100 200 300 2.8 200 150	2	. 1	1	1	26	150	I	250	4	1	1	COST (MILLIONS)

Table 10

as of March 28, 1975 LOCATION OF NEW INDUSTRIAL CONSTRUCTION PROJECTS CURRENTLY UNDER CONSTRUCTION AS OF

MANPOWER AREA	SIC NUMBER	NAME OF COMPANY	LOCATION	COST (MILLIONS)
Lubbock		-		1
McAllen-Pharr-Edinburg	3841,3842,2834, 3069,36930	Erika of Texas	McAllen	1.7
Midland-Odessa	1	1	1	- 1
San Angelo	1	1	1	
San Antonio	1	1	1	1
Sherman-Denison	1	1	1	1
Texarkana	1	1	1	1
Tyler	1	1	1	1
Waco	1	1	1	1
Wichita Falls	1	1	1	1

Table 11

LOCATION OF INDUSTRIAL EXPANSION PROJECTS UNDER CONSTRUCTION JANUARY, 1971 - MARCH, 1975

Longview-Marshall	Laredo	TOUS COLL	Galveston-Texas City	Corpus Christi	Brownsville-Harlingen- San Benito	Beaumont-Pt. Arthur- Orange	Austin	Amarillo	Abilene	MANPOWER AREA
28199	per en	29116 29116 2842,2843,28692 28121,28196,28197, 28651,28692,28693,3399 2911 28183,2899,29110,29111, 29114,29116,29117 2911 2821,2851 29 28692 28692 28213	2813,2841,28651,28692, 29116	2911 2911	28692	28,2911 2815	-	2892,3483	!	SIC NUMBER
ICI United States, Inc.	ton war	Soltex Polymer Corporation Dixie Chemical Company Ethyl Corporation Atlantic Richfield Exxon Company, U.S.A. Gulf Oil Chemicals Co. Mobay Chemical Co. Atlantic Richfield Rhodia, Inc. Amoco Oil Co.	ion	Southwestern Refining Company, Inc Champlin Petroleum Co.	Union Carbide Corporation	Texaco, Inc. Jefferson Chemical Co.		Mason and Hanger-Silas Mason Co.		NAME OF COMPANY
Marshall		Deer Park Houston Pasadena Houston Baytown Baytown Baytown Houston Freeport Alvin	Texas City	Company, Inc.Corpus Christi Corpus Christi	Brownsville	Port Arthur Port Neches	1	Amarillo	[LOCATION
2.7	1	1 2.3 10 2.1 300 150 100 150 Multimillion Multimillion	25	32 188	Multimillion	Multimillion Multimillion	ļ.	ω		COST (MILLIONS)

LOCATION OF INDUSTRIAL EXPANSION PROJECTS UNDER CONSTRUCTION JANUARY, 1971 - MARCH, 1975 Table 11

MANPOWER AREA	SIC NUMBER	NAME OF COMPANY	LOCATION	COST (MILLIONS)
Lubbock			-	
McAllen-Pharr-Edinburg				1
Middle Rio Grande Development Council	2911	Tesoro Petroleum Co.	Carrizo Springs	6.35
Midland-Odessa	1	1	1	1
Panhandle Regional Planning Commission	2895 2895	J.M. Huber Corporation Phillips Petroleum Co.	Borger Borger	50
San Angelo	1		1	1
San Antonio	1		1	Ī
Sherman-Denison	1	1	1	1
Texarkana	1		1	1
Tyler	1	1	1	1
Waco	1	1	1	1
Wichita Falls				1

Table 12

(Includes New Structures, Repairs, Modifications, and Enlargements) DAM CONSTRUCTION IN TEXAS FROM JANUARY, 1970 TO FEBRUARY, 1975

Dam	Reservoir or Lake	Construction Started	Reservoir Storage	Cost	
Eagle Mountain	Eagle Mountain Reservoir	01-12-70	190,460	\$2,498,750	New Spillway
Conroe	Lake Conroe	02-09-70	430,260	9,787,668	Dam & Spillway
Kemp	Lake Kemp	05-10-70	319,600	2,841,244	Modification
Lavon Enlarge- ment	Lavon Lake	05-15-70	456,500	4,058,285	Modification
	Lynchburg Reservoir	08-10-70	4,700	238,872	Dam & Spillway
	Tom Bigbee Creek Reservoir	09-02-70	230	332,238	Dam & Spillway
Wirtz (Alvin)	Lake Lyndon B. Johnson	09-09-70	138,500	2,719,700	Spillway Modification
	Moss Creek Lake	11-16-70	4,027	235,954	Modification
Bridgeport	Bridgeport Reservoir	12-15-70	386,420	3,198,048	Modification
		01-01-71	205	10,201	Dam & Spillway
Morris Sheppard	Possum Kingdom Lake	03-08-71	724,700	1,183,258	Spillway Gates Repair
SCS Site No. 9	Rush Creek Watershed	04-13-71	960	126,987	Dam & Spillway
Monticello	Monticello Reservoir	04-16-71	40,100	3,790,754	Dam & Spillway
	Beard Lake	09-29-71	600	29,856	Dam & Spillway

Dam	Reservoir or Lake	Construction Started	Reservoir Storage	Cost	
White Oak Creek	Lake Sulphur Springs	11-12-71	14,160	1,524,426	Dam & Spillway
	J. M. Frost Lake	12 - 71	472	35,593	Dam & Spillway
	J. M. Frost Lake	12 - 71	480	23,885	Dam & Spillway
	Waltrip Ranch Lake	04-24-72	519	25,825	Dam & Spillway
Martin Lake	Martin Lake	05-31-72	77,619	4,922,100	Dam & Spillway
Barney M. Davis	Barney M. Davis Cooling Reservoir	07-15-72	009,9	4,166,760	Off-channel Levee & Spillway
Mackenzie	Mackenzie Reservoir	08-30-72	46,450	2,721,380	Dam & Spillway
Millers Creek	Millers Creek Reservoir	09-25-72	25,520	1,106,950	Dam & Spillway
North Fork	North Fork Lake	11-02-72	37,100	1,846,096	Dam & Spillway
Laneport	Laneport Lake	11-08-72	65,500	3,259,280	Dam & Spillway
SCS Site No. 27	Upper Bosque River Watershed	03-26-73	739	378,783	Dam & Spillway
Bryan Utilities	Bryan Utilities Lake	04-30-73	15,227	2,163,400	Dam & Spillway
Mineral Wells	Lake Mineral Wells	06 - 73	092,9	772,913	Spillway Repairs
	Lake Quail Haven	07-30-73	455	76,332	Dam & Spillway
Lake Wichita	Lake Wichita	08-09-73	14,000	163,082	Modification
	Lake Carolyn	09-04-73	2,527	1,595,371	Off-channel Spillway

Table 12

		Construction	Reservoir		
Dam	Reservoir or Lake	Started	Storage	Cost	
Lake Diversion	Lake Diversion	11-05-73	40,000	691,262	Spillway Repairs
	Lake C. B. Long	03-04-74	698	260,000	Dam & Spillway
	Copper Breaks St. Park Lake	03-11-74	455	483,415	Dam & Spillway
Country Club	Casa Blanca Lake	05-13-74	20,000	177,800	Modification
SCS Site No. 4	Rush Creek Watershed	05-30-74	236	201,978	Dam & Spillway
	Leonard Lake	06-15-74	485	24,134	Dam & Spillway
Swauano Creek	Swauano Creek Reservoir	06-24-74	23,587	2,465,846	Dam & Spillway
	Sky Lake	07-15-74	495	72,000	Dam & Spillway
SCS Site No. 10A	Choctaw Creek Water- shed	07-19-74	251	12,490	Dam & Spillway
Pinkston	Pinkston Reservoir	08-15-74	7,380	852,600	Dam & Spillway
Palo Pinto Creek	Lake Palo Pinto	08-16-74	44,100	1,808,961	Spillway Repairs
	Crews Lake	08-20-74	590	29,358	Dam & Spillway
Fort Sherman	Cherokee Trail Lake	10-07-74	213,350	13,414,162	Dam & Spillway
Squaw Creek Dam	Squaw Creek Reservoir	11-07-74	151,133	7,520,378	Dam & Spillway
SCS Site No. 1 Mill Creek	Mill Creek Lake	01-16-75	2,261	112,507	Dam & Spillway

Dam	Reservoir or Lake	Construction	Reservoir Storage	Cost	
	Schaeffer Lake	02-26-75	006	44,784	Dam & Spillway
	Off-channel Reservoir	02-28-75	500	315,665	Levee & Spillway
TOTAL	47 RESERVOIRS		3,517,811 Ac-Ft		

Table 13

RESERVOIRS UNDER CONSTRUCTION

Storage Capacity (1,000 acre-feet)

As of December 18, 1974

Red River Basin Mackenzie 46.5	Lavaca River Basin Palmetto Bend, 170.2 Stage 1	Brazos River Basin Millers Creek Laneport North Fork 25.5 29.1	Trinity River Basin Lavon Enlargement 748.2 Wallisville 45.6 Lakeview 143.2	Sabine River Basin Martin Creek 77.6	Cypress Creek Basin Cherokee Trail 213.4	Supply
		162.7 87.0	168.8			Control
3.4	54.7	2.9 52.2 22.8	59.3 28.8 105.0	9.0	16.6	

RESERVOIRS TO BE PLACED UNDER	ED UNDER CONSTRUC	ION WITHIN	FIVE YEARS AND ACTIVELY PROSECUTED TO As of December 18, 1974
Reservoir Project	Storage Water Supply	e Capacity (1,000 acre-feet Flood Control	Estimated cost (millions)
Sulphur River Basin Cooper	273.0	131.4	\$51.0
Sabine River Basin Lake Fork Carl L. Estes	675.5	985.0	60.0
Trinity River Basin Aubrey Tennessee Colony Richland-Tehuacana	650.3 2,020.1 1,535.5	257.8	110.0 362.0 132.7
Brazos River Basin Aquilla Upper Navasota Millican	11.0 217.5 680.2	89.2	27.1 37.0 135.0
Guadalupe River Basin Clopton Crossing Cuero I Lockhart	274.9 1,050.0 69.4	119.9 715.0	55.5 117.5 12.2
San Antonio River Basin Applewhite Cibolo Creek	40.0	200.0	25.8
Nueces River Basin Choke Canyon	700.0		65.0
Red River Basin Big Pine	84.0	54.7	18.4
Canadian River Basin Palo Duro	6.09		30.0

SUPPLY OF SKILLED CONSTRUCTION WORKERS

Craft	1950	1960	1970	*1975	Total
Carpenters	69,019	54,136	52,560	41,000	216,715
Brickmasons	7,509	9,545	7,698	20,000	44,752
Electricians	12,746	16,179	26,072	27,000	81,997
Painters	25,480	27,389	25,489	19,000	97,358
Plumbers	16,258	16,983	25,214	25,000	83,455
Roofers	2,613	3,471	4,672	1,500	12,256
Structural Metal Workers	2,644	3,119	4,490	16,000	26,253
Cement and Concrete Finishers	2,926	3,812	7,097	6,500	20,335
Millwrights	916	1,394	2,389	n/a	4,699
Boilermakers	2,553	2,470	2,266	7,500	14,789
Asbestos Workers	1,176	1,639	2,520	1,500	6,835
TOTAL	143,840	140,137	160,467	165,000	609,444

Sources: Census of Population: Part 45-Texas. U.S. Department of Commerce, Bureau of 1960, Volume I - Characteristics of the Population, the Census. 1961.

Part 45-Texas. Census of Population: 1970, Volume I - Characteristics of the Population, U.S. Department of Commerce, Bureau of the Census. May, 1973.

AFL-CIO Texas Building Trades Councils.

*Figures for 1975 are as reported by the AFL-CIO Texas Building Trades Councils obtained from an informal survey. These figures may include workers who are affiliated with either the Texas Building Trades Councils or the AFL-CIO Texas Chapter or both.

SUPPLY OF SKILLED CONSTRUCTION WORKERS EMPLOYED

				Projected	cted	
Craft	1950	1960	1970*	1976	1980	Total
Carpenters	65,617	079,640	58,200	65,700	70,700	309,857
Brickmasons	7,237	8,855	7,600	8,800	009,6	42,092
Electricians	12,264	15,425	24,500	28,900	31,800	112,889
Painters	24,233	25,182	29,400	31,100	32,300	142,215
Plumbers	15,065	15,506	22,900	27,000	29,800	110,271
Roofers	2,483	3,116	4,600	6,100	7,200	23,499
Structural Metal Workers	2,426	2,786	4,500	5,400	2,900	21,012
Cement and Concrete Finishers	2,782	3,486	009 69	8,700	10,100	31,668
Millwrights	854	1,292	2,400	2,600	2,800	9,946
Boilermakers	2,317	2,150	2,100	2,400	2,500	11,467
TOTAL	135,278	127,438	162,800	186,700	202,700	814,916

U.S. Department Census of Population: 1960, Volume I - Characteristics of the Population, Part 45-Texas. of Commerce, Bureau of the Census. 1961. Sources:

Changing Horizons - A Profile of Jobs to 1980. Texas Employment Commission. February, 1975.

* Figures for 1970, obtained from the Texas Employment Commission, are not copied verbatim from the 1970 census for Texas. Page 34

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OCCUPATIONAL AND EDUCATIONAL RESEARCH DEPARTMENT OCCUPATIONAL SHORTAGES STUDY (TEC DATA)

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Table 17

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF INDUSTRIAL PLANTS Minimum Estimates

13,364		Total
155	s 1%	Cement Masons
1,243	el Workers 8%	Iron and Steel Workers
6,061	39%	Pipefitters
311	2%	Painters
155	1%	Millwrights
1,088	gineers 7%	Operating Engineers
932	6%	Electricians
1,243	8%	Carpenters
311	2%	Brick Masons
1,865	12%	Boilermakers
ge	Percentage	Craft

Sources: Bill Kacy, Public Relations, Union Carbide Corporation, Austin. John Callahan, M. W. Kellogg Construction Co., Houston.

Table 18

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF INDUSTRIAL PLANTS UNDER CONSTRUCTION

Minimum Estimates

Craft	Percentage	Number
Boilermakers	12%	2,761
Brickmasons	2%	760
Carpenters	%8	1,840
Electricians	%9	1,380
Operating Engineers	7%	1,610
Millwrights	1%	230
Painters	2%	7460
Pipefitters	39%	8,973
Iron and Steel Workers	%8	1,840
Cement Masons	1%	230
TOTAL		19,784
		and the special or contract of the second con

Bill Kacy, Public Relations, Union Carbide Corporation, Austin. Sources:

John Callahan, M. W. Kellogg Construction Co., Houston

Table 19

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF DAMS January, 1970 - February, 1975 Minimum Estimates

Total	1975*	1974	1973	1972	1971	1970	Year
133	1	43	9	28	11	41	Carpenters (6.4%)
65	P	21	4	14	5	20	Ironworkers (3.1%)
498	W	161	34	107	40	153	Operating Engineers (24.1%)
142	1	46	10	30	11	44	Other Skilled Trades (6.9%)

*Figures for 1975-incomplete

Source: Contractors Mutual Association. Projecting Construction Manpower Requirements - A Guide to Methods and Sources for Estimating Future Demand, March, 1975.

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF RESERVOIRS UNDER CONSTRUCTION Minimum Estimates

Skill	Percentage	Number	
Carpenters	6.4	556	
Ironworkers	3.1	269	
Operating Engineers	24.1	2,094	
Other Skilled	6.9	009	
TOTAL		3,519	

Contractors Mutual Association, Projecting Construction Manpower Requirements - A Guide to Methods and Sources for Estimating Future Demand. March, 1975. Source:

Table 21

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF NUCLEAR POWER PLANTS Minimum Estimates

Operating Engineers 165 165 360 360	Sheet Metal Workers 99 99 221 221	Roofers 3 3 7 6	Steam Fitters 801 801 1,793 1,792 1	Bricklayers and Masons 45 45 101 101	Painters 69 69 154 154	Machinists 42 42 94 94	Millwrights 87 87 195 195	Electricians 585 585 1,309 1,309 1	Carpenters 303 303 681 679	Ironworkers 174 174 389 389	Boilermakers 114 114 255 255	Skill '76 '77 '78 '79
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290	174	4	1,409	78	120	74	154	1,028	531	305	201	182
125	75	2	603	34	53	32	64	439	228	132	85	183
124	75	2	603	34	51	32	66	442	228	132	86	*84
84	50	2	414	24	35	22	45	301	158	90	59	185
85	51	2	412	24	35	21	45	302	156	89	59	*86

Source: Budwani, R. "Nuclear Plant Lead Time, Costs, Labor and Material Takeoffs." Power Engineering 78:60-3, April, 1974.

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF NUCLEAR POWER PLANTS Minimum Estimates

			MAN YEARS		
Skill	1977	1980	1985	1990	Total
Carpenters	386	507.2	722	1,011.6	2,626.8
Electricians	7.867	736.4	1,092	1,629.6	3,956.4
Ironworkers	381.2	468	669.2	936.4	2,454.8
Millwrights	86.4	126	184	268.4	8.499
Pipe/Steam Fitters	1,091.2	1,544.8	2,196	3,193.2	8,025.2
Operating Engineers	284.8	351.6	514.4	719.2	1,870
Boilermakers	248.8	345.6	7°997	4.989	1,747.2
Insulation Workers	57.6	138.4	179.6	277.2	652.8
TOTAL	3,034.4	4,218	6,023.6	8,722	21,998

Under Federal Energy Administration. Project Independence, Blueprint, Final Task Report. Labor Report. the direction of the Atomic Energy Commission. November, 1974. Source:

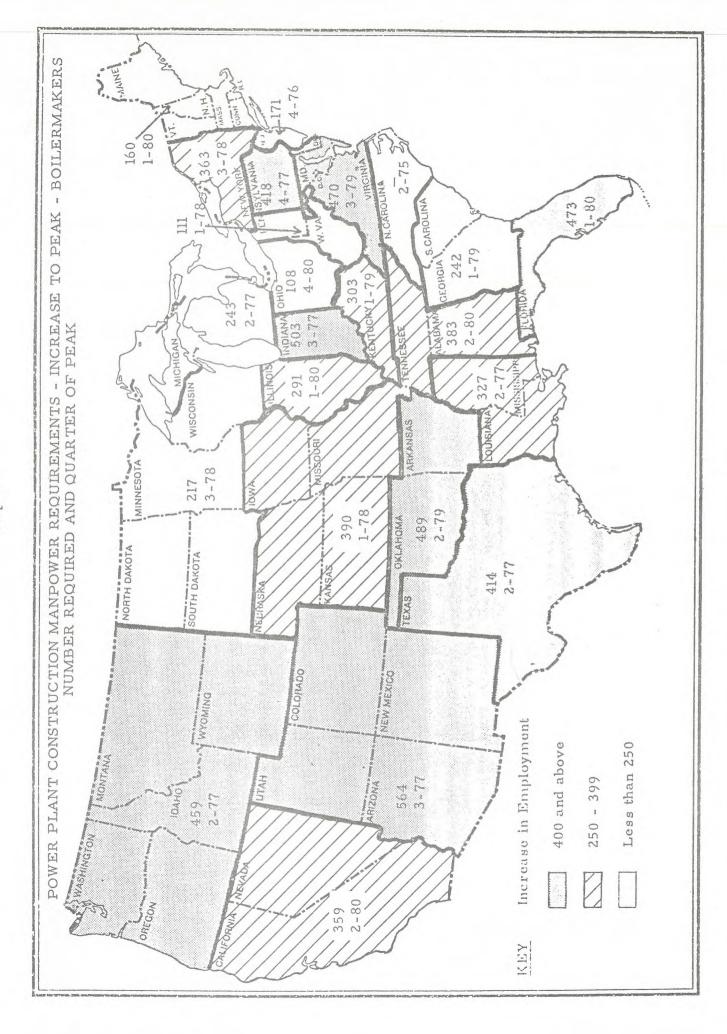
MANPOWER REQUIREMENTS FOR CONSTRUCTION OF NUCLEAR AND FOSSIL-FUELED POWER PLANTS

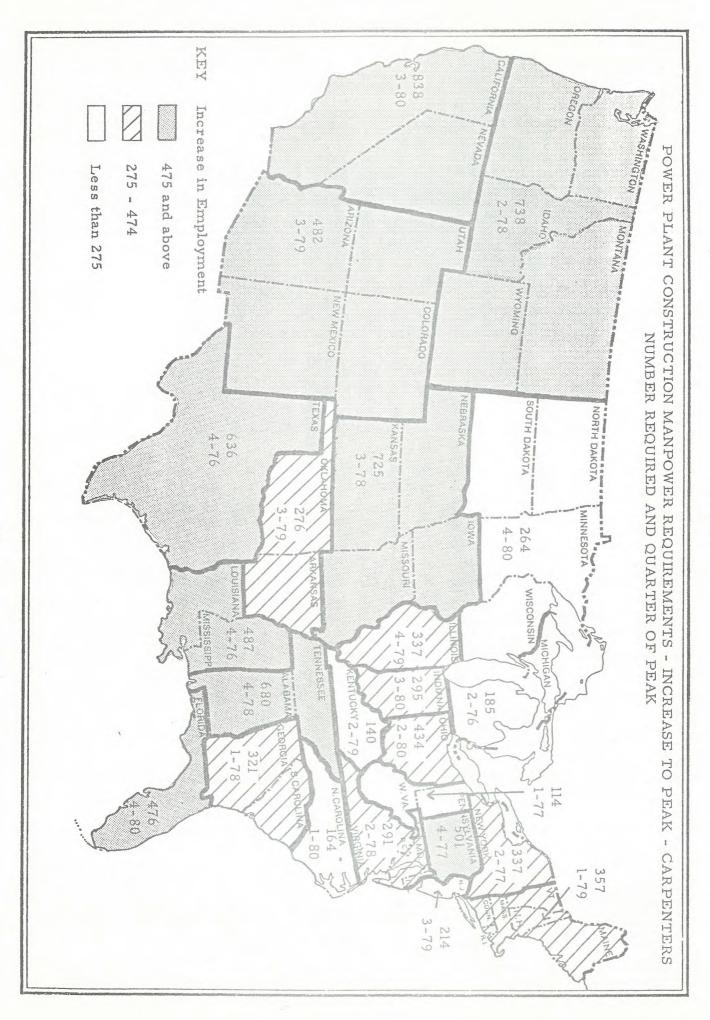
Table 23

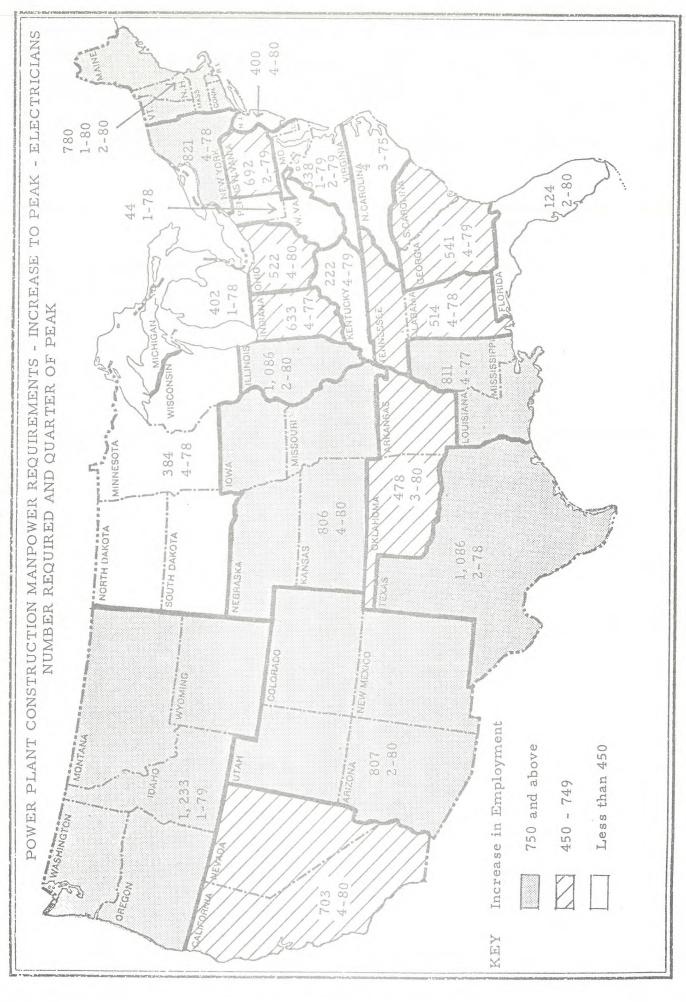
TOTAL

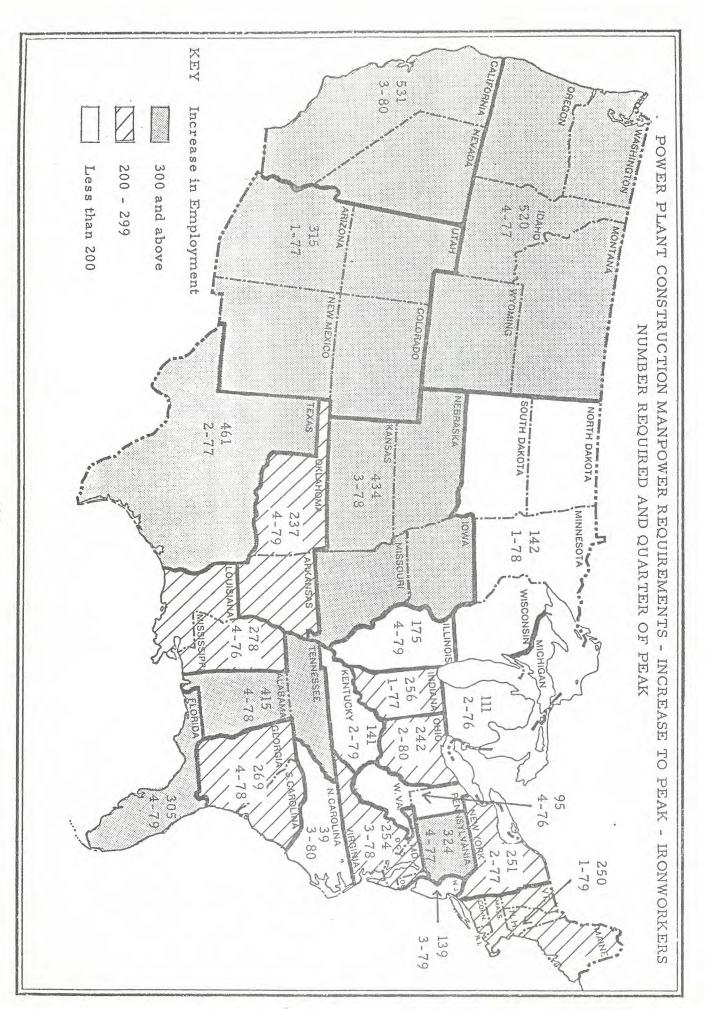
TOTAL 5,211	Others 361	Sheet Metal Workers 102	Pipefitters 810	Painters 80	Operating Engineers 660	Millwrights 138	Iron Workers 630	Electricians 656	Cement Masons 77	Carpenters 797	Bricklayers 21	Boilermakers 879
7,947	597	131	1,460	135	961	185	897	1,004	117	1,272	34	1,154
9,760	632	137	2,064	168	1,027	238	1,127	1,289	176	1,556	31	1,315
10,561	629	183	2,731	203	909	279	1,065	1,645	144	1,334	46	1,393
9,976	563	188	2,871	228	874	286	940	1,755	143	1,148	35	945
9,011	558	216	2,336	213	936	238	923	1,449	114	1,105	32	891
7,725	364	163	2,034	189	605	230	719	1,397	93	764	33	1,134
60,191	3,704	1,120	14,306	1,216	5,972	1,594	6,301	9,195	864	7,976	232	7,711

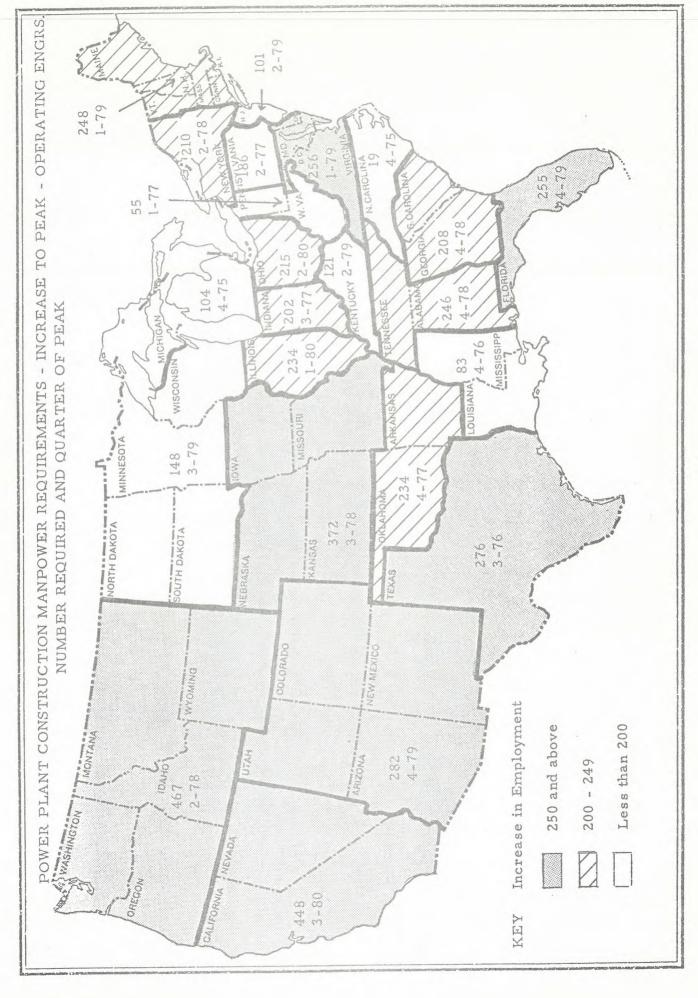
Source: Contractors Mutual Association. Projected Manpower Requirements for Power Plant Construction - Texas. April, 1975.











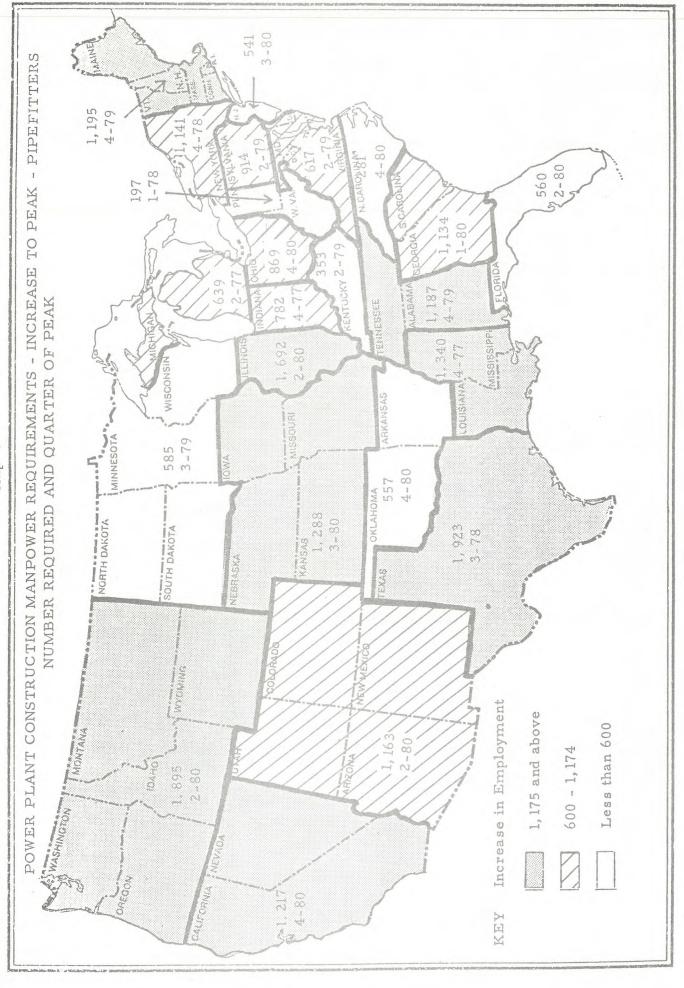


Table 24

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF RESERVOIRS FUTURE CONSTRUCTION Minimum Estimates

Total	Other skilled	Operating Engineers	Ironworkers	Carpenters	Skill
	6.9	24.1	3.1	6.4	Percentage
14,122	2,406	8,403	1,081	2,232	Number

Source: Contractors Mutual Association, Projecting Construction Manpower Requirements - A Guide to Methods and Services for Estimating Future Demand. March, 1975.

laborers and construction engineers as well as skilled workers. The percentage does not total 100% because the formula included unskilled

Table 25

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF SEWER LINES Projected to 1983
Minimum Estimates

Craft	Percentage	Number
Bricklayers	1.3	56
Carpenters	2.4	103
Electricians	0.1	7
Ironworkers	7.0	17
Operating Engineers	19.6	844
Plumbers	7.0	17
Other skilled trades	2.7	116
		1,157

Contractors Mutual Association. <u>Projecting Construction Manpower Requirements - A Guide to Methods and Sources for Estimating Future Demands</u>. March, 1975. Source:

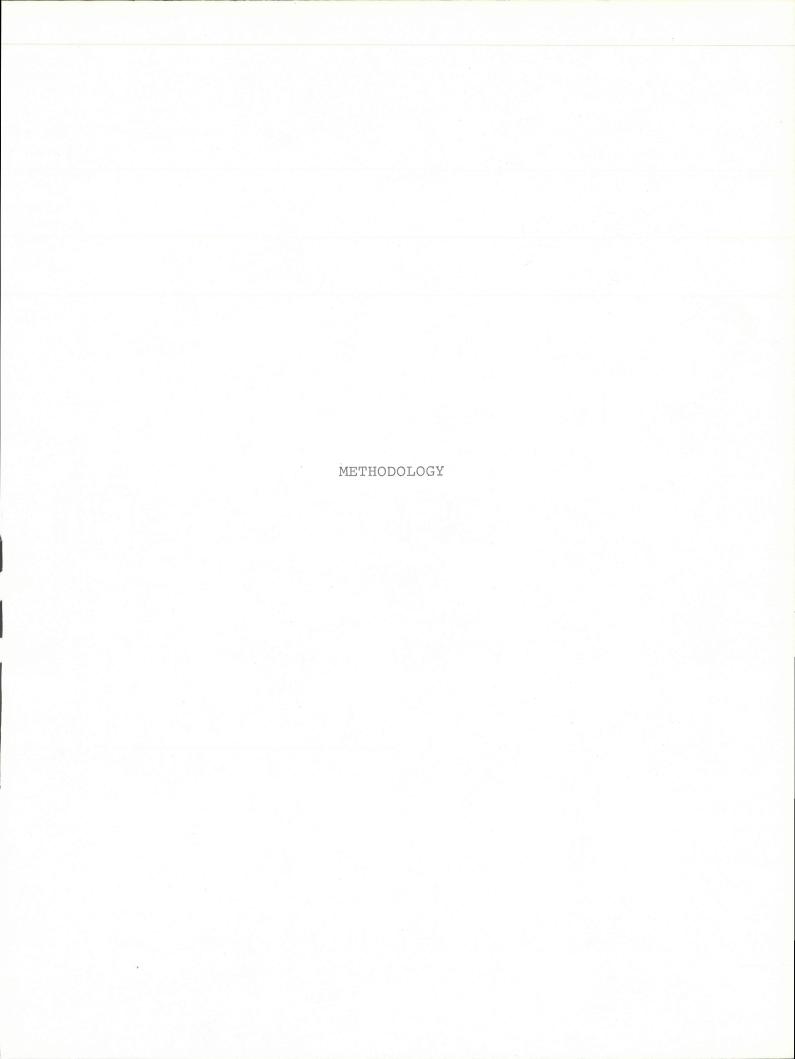
The percentage does not total 100% because the formula included unskilled laborers and construction engineers as well as skilled workers.

MANPOWER REQUIREMENTS FOR CONSTRUCTION OF WASTE-WATER TREATMENT FACILITIES Minimum Estimates Projected to 1983

Total	Other skilled trades	Plumbers	Painters	Operating Engineers	Ironworkers	Electricians	Carpenters	Bricklayers	Craft
	6.6	5.1	1.5	14.6	3.9	ယ်	14.3	2.0	Percentage
8,168	1,051	812	239	2,324	621	526	2,277	318	Number

Source: Contractors Mutual Association. <u>Projecting Construction Manpower Requirements</u> - A Guide to Methods and Sources for Estimating Future Demand. March, 1975.

engineers as well as skilled workers. The percentage does not total 100% because the formula included unskilled laborers and construction 65



METHODOLOGY

Projections of the future demand for skilled construction workers were derived from various formulae, several of which were related to cost of the individual projects.

Two sets of projections were made for construction of nuclear power plants. The <u>Project Independence</u> report, done by the Federal Energy Administration under the direction of the Atomic Energy Commission contained estimated manpower construction requirements for the entire nation broken down by years. Estimates for Texas only (4%) were obtained by first determining the percent of wattage of Texas' planned nuclear plants as compared to the nation's planned and total plants. On the assumption that the same percent of workers will be required to build Texas nuclear plants, the manpower requirements were computed for the years indicated (see table 22).

Because these estimates were measured in man-years and were, therefore, not indicative of number of persons required, a second set of estimates were computed from information contained in an article in "Nuclear Plant Lead Time Costs, Labor and Material Takeoffs" in Power Engineering. Percentages of each craft required for nuclear plant construction were computed from information contained in a table; total construction manhours for each of the five currently planned nuclear power plants were obtained by using the ratio 10 manhours per kilowatt. After converting manhours to men, the number

of workers required were computed using the percentage mentioned above. These were then dispersed equally over the years of proposed construction. (See Table 21)

Formulae for projecting construction requirements for water-related construction from the Contractor's Mutual Association's Projecting Construction Manpower Requirements - A Guide to Methods and Sources for Estimating Future Demand were based on dollar value i.e., number of manhours per thousand dollars cost. These are as follows:

Civil Works, Land Projects - 49 manhours per thousand dollars

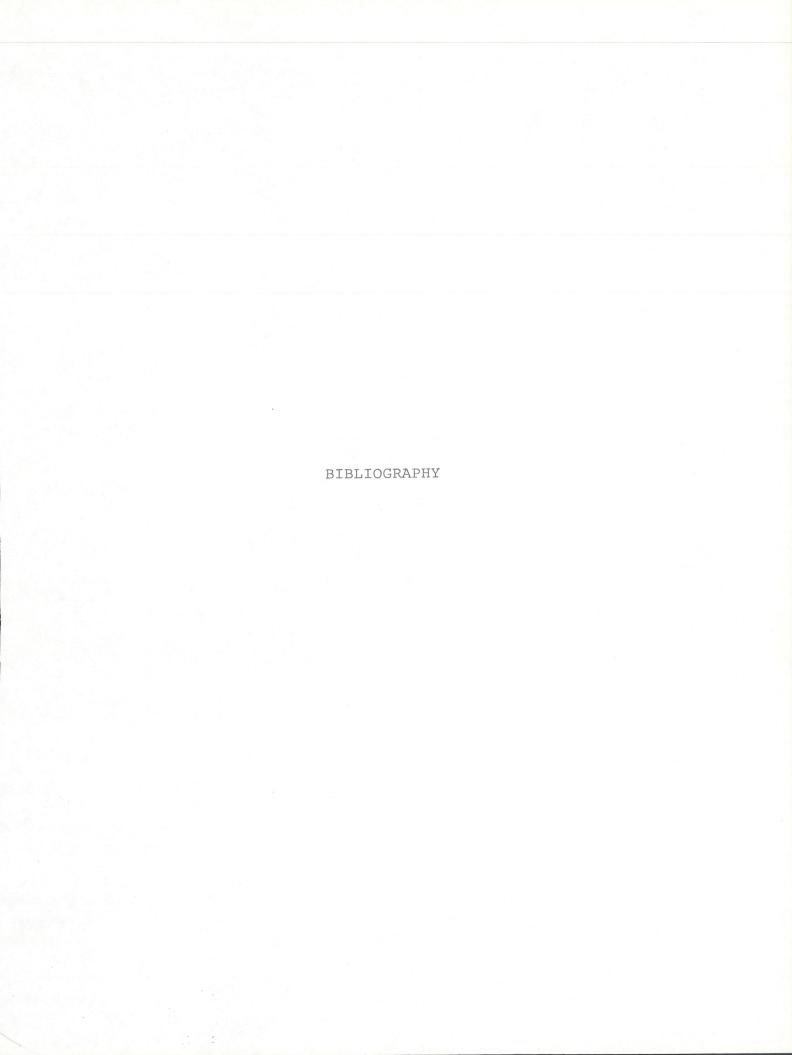
Sewer Lines - 47 manhours per thousand dollars

Sewer Plants - 48 manhours per thousand dollars

Each one of these ratios was multiplied by the total cost for that particular type of project to determine total manhours required. These were then converted to men required and the percentages of each craft were computed according to the percentages indicated in the formulae. (See tables 19, 20, 24, 25, and 26 for specific percentage distributions.)

Formulae for projecting manpower requirements for industrial-related construction were based on dollar value. For larger projects (50 million dollars or more) manpower requirements were computed on the basis of 9 men per million dollars; for smaller projects (less than 50 million dollars) such requirements were based on 15 men per million dollars construction cost. The percentages of each craft were determined using those indicated in the formulae (see tables 17 and 18 for specific percentages).

Such projections as the proceeding ones are difficult to determine. Individual contractors have their own means of determining manpower requirements, formulae are not well documented; unexpected changes such as labor strikes, foul-weather conditions, and construction delays can affect projections; and pinpointing "average" construction are but a few of the problems encountered in making such projections. However, it is felt that the above information and means of obtaining information represent the most valid data currently available.



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