DEVELOPMENT AND BENEFITS OF A LEED® PROJECT MANAGEMENT DATABASE

by

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This thesis is dedicated to my family for their encouragement and continued support throughout my entire education

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ABSTRACT

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The U.S. Green Building Council is a non-profit community of industry leaders working to make green buildings available to everyone. The documentation process for achieving Leadership in Energy and Environmental Design (LEED®) certification is highly complex and more time-consuming than necessary with currently employed systems.

This thesis explains the need for development of a relational database as a means to increase the efficiency of the documentation process to meet LEED® requirements. This database will provide the construction project team a relational platform that guides the user through the LEED® administration and certification process. By developing a LEED® specific project management database, the process of collecting, organizing, and analyzing the required documentation will become more efficient. The primary purpose of this thesis is to

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identify the need for, develop, and demonstrate the benefits of a $\mathsf{LEED}^{\$}$ specific project management database.

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J- I	LD CELLICATION FEASIS	

LIST OF ACRONYMS

AIA American Institute of Architects

ASCE American Society of Civil Engineers

BIM Building Information Modeling

BOK Body of Knowledge

CUIRE Center for Underground Infrastructure Research and Education

FPA Facility Performance and Associates

LEED[®] Leadership in Energy and Environmental Design

LEED® AP LEED® Accredited Professional

MSDS Materials Safety Data Sheet

ROM Rough Order of Magnitude

SWOT Strengths, Weaknesses, Opportunities, and Threats

USGBC United States Green Building Council

CHAPTER 1

INTRODUCTION

1.1 ASCE Body of Knowledge (BOK)

The civil engineering profession recognizes the need for change in the way civil engineering is practiced in order to prepare for the future. To that end, in June 2006, the American Society of Civil Engineers (ASCE) convened a summit on the Future of Civil Engineering – 2025. At this gathering, civil engineers and other industry participants, including international representatives, articulated a global vision for the future of civil engineering. "The vision sees civil engineers as being entrusted by society as leaders in creating a sustainable world and enhancing the global quality of life" (ASCE BOK Committee, 2008).

One method used to contribute to sustainable development is through the Leadership in Energy and Environmental Design (LEED®) certification system. The United States has been involved in an active commitment to create and help promote sustainability. Specifically for the building industry, LEED® is the most commonly used rating system. The LEED® rating system is quite complex, and while its theories are already established, the process of achieving certification can be very time consuming for all entities involved.

The process of the development of the LEED® specific project management database illustrates that the ASCE BOK will be fulfilled by a combination of education and experience. Entry into the practice of civil engineering at the professional level requires fulfilling 24 outcomes to the appropriate levels of achievement. These outcomes are illustrated in APPENDIX A of this thesis and are the basis for the evaluation portion.

1.2 Objective of Thesis

The primary purpose of this thesis is to identify the need for, develop, and demonstrate the benefits of a LEED® specific project management database. The goal for preparation of the

database is to facilitate an efficient process for coordinating required documentation for a construction project to achieve LEED[®] certification.

The database will provide users with a platform to collect data, assign responsibilities, track credit status, and coordinate among various building trades, thus establishing an efficient LEED® documentation process.

1.3 Benefits of Research

Today, the most common method of LEED[®] document tracking uses Excel spreadsheets for management of LEED[®] specific projects. This research identifies the advantages of using Microsoft Access database in lieu of Excel spreadsheets.

The LEED[®] specific project database will serve as a key tool for entities managing LEED[®] projects, either as an owner, designer, consultant, general contractor, or LEED[®] administrator, by linking tasks and documents to credits. Explanation of the benefits to each of these entities is clarified in subsequent chapters.

To achieve each LEED[®] credit, specific tasks must be completed. Each task includes submitting documents relating to the respective credit. In major building projects, the details must be organized to avoid omissions.

The importance of this research becomes more visible when one considers that traditionally, firms dealing with architecture, engineering, and construction have practiced independently to fulfill compliance requirements, with each division being concerned only with its own section rather than the project as a whole. However, LEED® certification forces separate entities to work collaboratively in order to fulfill the LEED® compliance. This is an important aspect of the LEED® process since the participants must go through an additional fee-based certification and also the extra work of making sure the LEED® requirements are met.

This thesis will aid in creating a marketable program by identifying the necessity and benefits of such a database and the logic behind the database development. This database can be modified to accommodate other rating systems such as Portland's Earth Advantage,

Green Globes, or the California Green Builder Standards that have tasks associated with certification requirements.

1.4 Limitations of Research

The database does not actually teach the particulars of the theory behind LEED[®], much as a project scheduling software does not teach the theory of scheduling. The database is designed for those who have a working knowledge of the LEED[®] process; it is designed to manage the required data and tasks necessary to achieve individual LEED[®] credits, not to outline the processes by which requirements are met.

The database does not take into account the design and construction cost to achieve each credit, only the actual LEED® administration costs. Incorporation of cost data is beyond the scope of this initial database platform due to the vast amount of materials, means, and methods available within the construction industry. However, future applications of this database will include linking to a third party construction estimating database.

1.5 Thesis Organization

The individual research objectives and scope outlined above provide the framework for this project. Following sections provide the rationale and reasons for developing a LEED® project management database. Figure 1-1 summarizes the research progression.



Figure 1-1 Organization of Research

1.6 Overview of LEED®

The U.S. Green Building Council (USGBC) is the nation's foremost coalition of leaders (see Figure 1-2) from throughout the building industry. Industry-led and consensus-driven, the USGBC is as diverse as the marketplace it serves. Membership includes building owners and end-users, real estate developers, facility managers, architects, designers, engineers, general contractors, subcontractors, product and building system manufacturers, government agencies, and nonprofits. Leaders from within each of these sectors participate in the development of the LEED® Rating Systems and the direction of the Council through volunteer service on USGBC's open committees. The LEED® rating systems were created in 1998 and have been continuously updated by the USGBC.

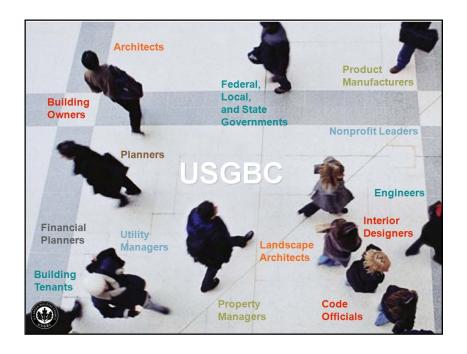


Figure 1-2 Leaders of Building Industry (USGBC, 2008)

Performance and sustainability are increasingly the focal points of current design, construction, and operation practices within the building industry. The USGBC is one of many agencies developing and promoting energy efficient and sustainable practices. The built environment, according to the USGBC, accounts for approximately one-third of all energy consumption, water, and material resources and generates similar proportions of pollution.

Figure 1-3 identifies the impacts that the U.S. building industry has on water, energy, and emissions. Similarly, Figure 1-4 identifies the energy, carbon, water, and waste savings that implementing green designs can provide. Credits established by LEED[®] seek to improve the efficiency of buildings by focusing on the areas shown in these figures.

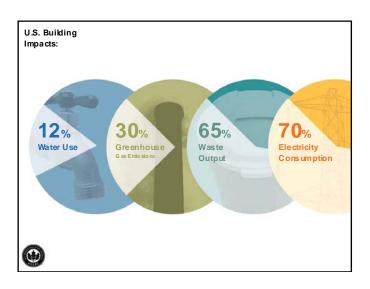


Figure 1-3 Building Impacts (USGBC, 2008)

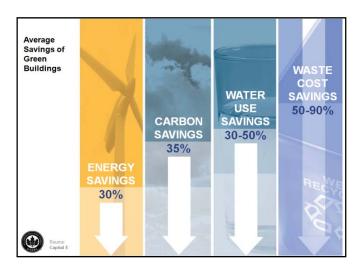


Figure 1-4 Projected Savings of High Performance Building (USGBC, 2008)

Currently, a number of rating systems are available to guide design and construction professionals through these relatively new "sustainable" concepts. In the United States, the USGBC's LEED[®] rating system is currently the most widely accepted.

According to the USGBC website (available at www.USGBC.org), "LEED® rating systems were developed by the USGBC to provide building owners and operators a framework to identify and implement sustainable design, construction, operation and maintenance

solutions." The USGBC states, "There are 35,000 projects participating in the LEED® system, comprising over 4.5 billion square feet of construction space in all 50 states and 91 countries." Further research indicates that LEED® is being established in the most highly populated countries, including India and China (Confederation of Indian Industry, 2007).

1.6.1 Project Scheduling with LEED®

Traditional construction emphasizes project schedules, code compliance, quality, and cost. Sustainable construction includes these same elements but also emphasizes performance, resource conservation, environmental degradation, occupant well-being, and social benefits as important factors for consideration. The fundamental principle behind LEED® is project integration. The USGBC emphasizes the importance of incorporating all parties involved in completing a project early to attain the greatest benefit from LEED®. The USGBC has published an Example LEED® Project Schedule for new construction (see Figure 1-5) to help project teams during their project development.

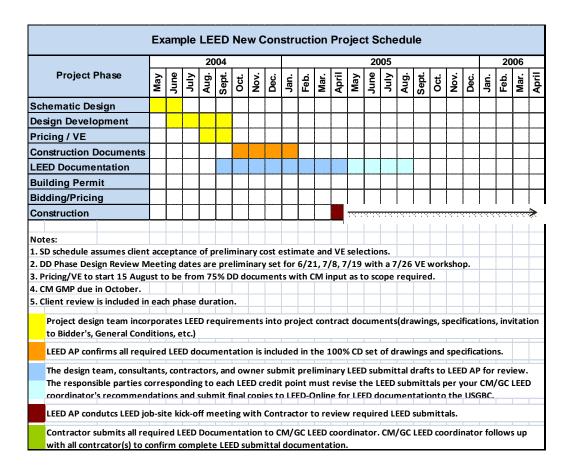


Figure 1-5 LEED[®] Documentation throughout the Building Process (USGBC, 2008)

Figure 1-5 loosely resembles a traditional approach toward project development and completion, i.e., design first, followed by construction as a second phase. The tinted blue bar in Figure 1-5 represents a substantial time period before construction, during which it is recommended that both the design and construction teams together review the construction documents for LEED® compliance. A LEED® accredited professional should nonetheless continuously oversee the project from inception to completion to assure obtaining a LEED® certified project.

1.6.2 Mandated cities

LEED[®] certification is required for government funded and/or commercial construction in 21 states and over 50 cities nationwide, including Dallas, Chicago, Los Angeles, and New York.

APPENDIX B lists cities identified by the American Institute of Architects (AIA) that have some type of LEED® mandated guidelines for new and/or existing construction (The American Institute of Architects, 2007).

1.7 Research Methodology

This section provides an overview of the methodology process. Each step of this process is explained in detail in subsequent chapters. The methodology for this thesis follows a workflow process found in Booth's book, *The Craft of Research*. Booth states, "Most everyday research begins not with finding a topic but with confronting a problem that has typically found you, a problem that left unresolved means trouble" (p. 49). The reason for stating this point is to clarify that an industry problem can indeed be solved by academic means. This workflow process (Figure 1-6) is divided into four succinct sections: Practical Problem, Research Question, Research Problem, and Research Answer (Booth et al, 1995).

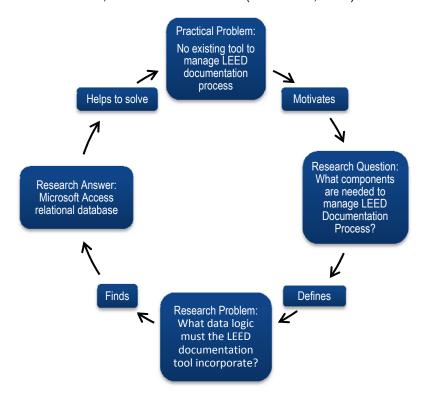


Figure 1-6 Methodology Process

As Figure 1-6 illustrates, the following subsections lead one through the workflow process by first identifying the Practical Problem for the research. The Practical Problem then in turns motivates the formulation of a Research Question, which then defines a Research Problem. The Research Problem is then addressed by finding the Research Answer, which in turn ultimately helps to solve the Practical Problem.

1.7.1 Practical Problem: No existing tool to manage LEED® documentation process

This claim comes from literature search and review of identifying barriers of the LEED[®] Certification process. The literature search (discussed in Chapter 2) identifies the practical problem and is the motivation to develop a research question.

1.7.2 Research Question: What components are needed to manage LEED® documentation process?

Evidence to support the research question is gathered by researching the LEED® Reference Manuals and by working through each of the LEED® credits. This research in turn identifies the required data, how and when to obtain this data, and both the direct and indirect entities responsible for the data. The data components are further addressed in the Chapter 3 Data Collection of this thesis.

1.7.3 Research Problem: What data logic must the LEED® documentation tool incorporate?

Evidence to support the Research Problem is discovered by conducting a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis of an existing LEED® documentation tracking system and a project management analysis of data from the LEED® Reference Guide. The results of the SWOT analysis in conjunction with the research identified in the Research Question will illustrate how to organize the collected data into logical relationships that will be used to develop the database.

1.7.4 Research Answer: Microsoft Access relational database

Evidence to support the Research Answer is obtained by evaluating the capabilities of Microsoft Excel spreadsheets versus Microsoft Access database. The data analysis concluded that a 'relational' database is best suited for the documentation process based on its ability to

incorporate multiple tables with methods that allow those tables to work together. The database allows the user to organize data gathered as a result of researching both the research question and research problem to develop tables, forms, queries, and reports.

1.8 Evaluate the Database Using Bloom's Taxonomy

Upon completion of the workflow process, an evaluation of the end product is conducted using Bloom's Taxonomy. Bloom's Taxonomy is used as a guide throughout the development of the database while simultaneously illustrating that the learning objectives (APPENDIX A) set forth in 2008 by the ASCE BOK are achieved. Bloom's Taxonomy is a hierarchy of learning objectives that represent increasingly sophisticated thought, from simple knowledge at the bottom to critical thinking at the top (Irish, 1999).

CHAPTER 2

LITERATURE SEARCH OF BARRIERS TO THE LEED® CERTIFICATION PROCESS

The literature search is used as evidence to support the claim of the *Practical Problem:*No existing tool to adequately manage LEED® documentation process.

Having gone through multiple revisions and improvements, the LEED® Rating System is well-established. Since its inception in 1998, the LEED® Rating System has been the focus of numerous technical papers and theses exploring and evaluating its benefits and shortcomings. Few queries, if any, have made an effort to identify and resolve the documentation and interdependency issues the LEED® System poses to the building industry.

The following literature reviews are used as supporting evidence that a LEED[®] specific documentation database is needed to promote synergy between the designers and contractors throughout the LEED[®] certification process. Each review is analyzed by Objective, Data and Methodology, and Results and Conclusions.

2.1 <u>Literature Review #1</u>

The first literature review is on *LEED® Documentation Process: Implementation Barriers* for *School Projects* by Madhulika N. Pise, a thesis submitted at Virginia Polytechnic Institute and State University (Pise, 2006).

2.1.1 Objectives

The applicable objectives of Pise's thesis are 1) to find the difficulties faced by the design team in the existing model of the documentation process for school projects and 2) identify suggested improvements in the LEED® documentation process (p. 5). Although Pise's research focuses on LEED® for schools, the documentation to achieve the credits of each rating system follows the same administrative process.

2.1.2 Data and Methodology

Pise's data selection criteria were limited to individuals within the building industry with certain knowledge of LEED[®]. "The participants required for this study were selected from the LEED[®] projects contact information on the USGBC website, people from the building industry known to the research advisor and list of school architects from online databases (p. 27). The target population included architects, green consultants, and engineers experienced in school projects who have knowledge concerning LEED[®].

In Pise's thesis, two survey questionnaires (via telephone, face-to-face, and mail or e-mail) were designed to evaluate barriers to LEED[®] documentation. The first instrument was a "fixed-response questionnaire," such as a multiple-choice or true-false format. The second instrument of measurement was designed with a combination of standardized open-ended questions in an interview style approach (p. 30).

Each interview was first transcribed and then classified into data. Due to this type of subjective data, a quantifiable analysis was not applicable; therefore, Pise applied a qualitative analysis to the answers received from the participants. Pise systematically condensed the participants' responses into data that could be categorized. The data was then presented in an organized manner using tables relevant to the coding of each of the questions.

2.1.3 Results and Conclusions

Pise summarizes the research by identifying repeated comments of the participants.

The relevant comments to support the claim of this thesis, that a LEED[®] documentation management database is needed in the industry, are as follows (p. 87-88):

- Contractors are unaware of LEED[®] documentation requirements and hesitant to carry out documentation
- Design teams have no experience and are not accustomed to the amount of paperwork required in LEED[®]
- The LEED[®] documentation is a time consuming process

- LEED[®] documentation process is expensive and not ideal for tight budget projects such as schools
- Several of the requirements for preparing LEED[®] submittals are ambiguous and not self-explanatory

After summarizing the questionnaire responses, Pise includes participant recommendations given during the interview. Contractors' comments support the claim that a LEED[®] documentation database is needed. Collectively, they recommended that the design team enlist the required LEED[®] documents in the master specifications and list penalties associated with them. This step requires preparation of a Materials Safety Data Sheet (MSDS), which lists the required information on materials, which should be given up-front to contractors, so they are aware of the type of information they have to collect from the manufacturers.

Contractors also recommended keeping a check on the contractors and their shop drawings at the beginning to avoid potential conflicts with LEED[®] requirements and reduce the need for changes later. To further reduce the design team's workload, product suppliers should also be provided with a list of documents to be included with the LEED[®] submittal.

Participants also recommended designing and documenting simultaneously, as documents may get lost during the course of the project if not documented in a timely manner. Documents provided in the LEED[®] submittal could be in terms of narrative writings, photographs, drawings, specifications, and minutes of meetings.

2.2 Literature Review #2

The second literature review is *Barriers to Certification for LEED® Registered Projects* by Bradly Thomas Johnson, submitted to the Department of Construction Management at Colorado State University (Johnson, 2005).

2.2.1 Objectives

The goal of this study is to understand some of the barriers to certification for LEED[®] registered projects (p. 18). The question addressed by Johnson's research project, "What are some of the encountered barriers for LEED[®] registered projects to become certified?" (p. 19)

applies explicitly to the claim that the industry needs a LEED[®] specific project management database.

2.2.2 Data and Methodology

Johnson collected data through surveys. The population for this study consisted exclusively of contact persons who worked on a LEED[®] registered (not necessarily achieving certification) project (p. 20).

Johnson clearly describes the survey methodology:

"This study is exploratory in nature and is mostly qualitative with limited quantitative analysis" (p. 24). The two types of questions that Johnson included in his survey were openended questions and Likert scale questions. Out of 184 surveys sent out to eligible contacts, Johnson received 43 completed surveys (p. 22).

2.2.3 Results and Conclusions

It was found that the "Costs of documentation /other indirect costs" were ranked the most costly, followed directly by "Team members lack of experience with LEED® certification" (p. 36). An additional relevant finding ranking in the top 10 in terms of barriers was "Poor team communication and education" (p. 37).

The three open ended questions that asked specifically about barriers to certification ranged from general to specific. The general question asked respondents to state "the most challenging difficulty or barrier encountered as part of the LEED® certification process." Two main barriers were identified from the responses to this general question.

Johnson reports the results of the open-ended questions as follows:

The most frequent barrier mentioned (16 respondents) was the difficulty of the documentation process for LEED[®] certification (p. 38). The second most frequently mentioned barrier (13 respondents) was the cost associated with certification, including direct certification fees, and the costs of green building practices and/or design (p. 38).

The third and fourth most frequently mentioned barriers were lack of project team education concerning the certification process and lack of communication and/or

misunderstanding with USGBC (7 and 6 respondents, respectively) (p. 38). Johnson asked respondents to identify external and internal barriers that affected certification. "The external barrier that was mentioned the most was a lack of awareness, education, or experience on the part of project personnel including contractors, owners, architects, engineers, subcontractors, and/or material suppliers. Two additional external barriers that were mentioned in Johnson's thesis:

- 1) The difficulty of documentation, and
- 2) Lack of commitment or buy-in from the project team" (p. 40)

The open-ended question that asked respondents how the LEED[®] certification process could be improved yielded one common suggestion. Respondents suggested that the USGBC improve the documentation process.

Several respondents gave suggestions for improving the documentation process. One suggestion was the development of a contractor's guide to LEED[®]. A practical guide to understanding the process and the documentation necessary for certification would be a helpful tool for all involved (p. 48).

2.3 <u>Literature Review #3</u>

The third literature review is Leadership in Energy and Environmental Design and Higher Education: Planning for Documentation and Communication at the University of South Carolina Living and Learning Center by Gina M. Cooper, submitted to the School of Environment at University of South Carolina (Cooper, 2002).

2.3.1 Objectives

The purpose of Cooper's thesis is "to review and analyze the process of planning, communicating, and documenting the LEED® certification process" (p. 1).

2.3.2 Data and Methodology

The data used came from two surveys developed with insights from an advisor and USGBC consultant. The surveys provided data from participants both having completed a LEED® certification process and those currently undergoing the LEED® certification process.

"The purpose of the surveys was to ascertain how the buildings were being used and how LEED[®] certification documentation is being handled" (p. 57).

The method of collecting the data was emailing the contact persons provided by the USGBC for 74 registered projects. Of the 74 issued surveys, 27 surveys were returned (p. 57). The results of Cooper's surveys are illustrated in 15 different charts.

2.3.3 Results and Conclusions

According to Cooper's charts of survey results, 46% of the respondents indicated that 'Yes' they would use a software program to coordinate documentation for LEED® certification. In the figure below, the chart "Challenges" identifies Paperwork as being the most challenging factor in the LEED® Certification process (p. 65).

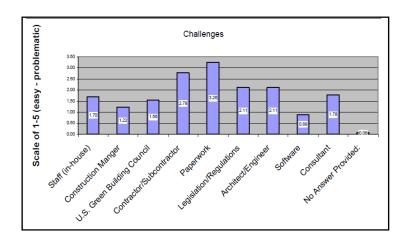


Figure 2-1 Challenges of LEED® Documentation Process (Cooper, 2002)

Since the certification process requires such detailed knowledge of the LEED® system, the survey respondents were asked to give their advice to others. Cooper quotes their responses:

"Start early, communicate often, and don't put off the documentation process" indicates the need for early preparation and for the various teams to work together. Another

recommended, "Be prepared to spend LOTS of time with the learning curve" (p. 78). Since LEED[®] is a relatively new system, few are experienced or knowledgeable enough to work through the rating system without neglecting any available credits.

One respondent suggested, "Perhaps experienced project teams would have a means to share or sell their planning templates via the USGBC website" (p. 80). Cooper stated in the results that "an average of 226 work hours is dedicated to documentation for a LEED[®] project" (p. 82).

2.4 Additional Supporting Literature

The following subsections are additional sources that support the need for development of a LEED[®] specific database. The supporting literature includes LEED[®] specific project administration and documentation costs, and project management tools.

2.4.1 LEED® Documentation

In "Ensuring the Sustainability of Sustainable Design - What Designers Need to Know About LEED®," Jay Stein and Rachel Reiss provide specific facts from their surveys:

Under LEED® Version 2.1, the USGBC requires building designers to submit records for each prerequisite and credit by using the LEED® Letter Template. The Letter Template prompts project teams to supply data as well as evidence of meeting each requirement. This documentation can be extensive. For example, Caroline Clevenger of Architectural Energy Corporation told us that the documentation she helped prepare for the Boulder Community Foothills Hospital in Boulder, Colorado, required five 3-inch-thick binders and one 1-inch-thick binder. The commissioning report for the facility took up hundreds of additional pages, so they submitted it on CD-ROM (p. 23). Some of the building designers we spoke with consider the LEED® documentation requirements to be too data-intensive. Others, including Timothy Moore, a design consultant and a LEED® Accredited Professional, claim that compiling LEED® certification documents requires virtually no additional work. He told us that a well designed,

high-performing building should already be recording this type of information. Swinerton Builders, a general contractor active in the Western U.S. and in business since 1888, is finding the LEED[®] documentation process to be instructive as to what it should have been doing all along (p. 24). Over time, we expect documentation-related costs to go down as innovators develop more efficient techniques. Here are a few tips we learned about while researching this report:

Use specially designed software. Several firms have recently developed software that streamlines project management and eases the pain of documentation. The USGBC is also developing its own Web-based tool and is moving toward a paperless system.

Improve designer teamwork. Peter Rumsey, an award-winning California design engineer, told us that if design teams think that creating LEED® documentation is a hassle, they probably aren't working together enough. He says that a disjointed design process will definitely make applying for a higher rating difficult and expensive (p. 25).

2.4.2 Use of a Database

In the 2004 book titled *Construction Jobsite Management*, William R. Mincks and Hal Johnston devote an entire chapter to Computerized Project Management. Within the objectives of this chapter, Mincks and Johnston state that "an integrated approach to training, standardization of software, and in-house coordination of computer services are needed to make project administration more efficient." Mincks and Johnston continue to define their objectives by stating that "A computerized system can avoid incomplete documentation caused by misfiled documents, incomplete documentation, or poor organization of project information" (p. 327). Mincks and Johnston describe various software utilization techniques and emphasize the use of databases to "store, group, and quickly retrieve data...Many spreadsheets can also perform many of the same functions as a database, but generally relational databases are

easier and more functional than spreadsheet databases" (p. 336). Mincks and Johnston also emphasize productivity by stating, "Productivity improvement is a prime objective of most construction companies" (p. 326).

2.4.3 Costs of Documentation

Several large corporations have performed independent studies on the cost of LEED[®] documentation. According to the US Department of Energy, the task of collecting and presenting documentation for a LEED[®] rating is significant and should be accounted for explicitly in the statement of work. Documentation costs an average of about \$20,000 to \$50,000, depending on the complexity of the project and how effectively the teams share documents. Efforts are currently underway to simplify project documentation requirements and thus reduce a portion of the cost (Federal Energy Management Program, 2004).

The USGBC found that for projects with budgets less than \$5 million, the LEED® application and documentation process can be a significant proportion of the added costs. According to Nigel Howard, Vice President of the USGBC, "While LEED® documentation costs can be as low as \$10,000 for an experienced team, this appears to be unusual. Most teams are working on their first LEED® project and report costs in the range of \$30,000-\$60,000" (USGBC, 2008).

2.5 Summary of Literature Review

The literature search identified evidence to support the claim of the Practical Problem that a LEED® specific documentation database is warranted in the building industry. The following recurring concepts are concluded from the literature search:

- In terms of this research, efficient communication is synonymous with effective documentation.
- Project teams' frequent communication breakdowns resulted in inefficient documentation.

 More efficient documentation/communication among the project team becomes predictable, thus, saving time, which ultimately saves management costs.

Based on these observations, the *Practical Problem (No existing tool to manage LEED® Documentation Process)* is identified and leads to further research and developing the *Research Problem: How to develop a tool to manage LEED® documentation process?* It is evident at this stage that in order for the LEED® documentation process to be fully completed, a LEED® specific documentation tool is needed.

CHAPTER 3

DATA COLLECTION

Having identified the need for a LEED[®] documentation management tool through the literature search, the next step is to identify and collect relevant data to identify the *Research Problem: What functions must be included in a tool to manage LEED*[®] documentation process efficiently? The answer to this question is found by analyzing the data the preceding studies identified as barriers to LEED[®] Certification.

The collected data comes from two sources. The first source, the LEED[®] Reference Manual (includes all Rating Systems for version two and version three), focuses on the data pertinent to credit completion. The second source, Existing LEED[®] Project Management System, identifies data necessary to track or manage the LEED[®] Administrative Process.

3.1 <u>LEED[®] Reference Manuals and LEED[®] Credit Templates</u>

Data is collected and identified by thoroughly reviewing the LEED[®] Reference Manuals.

A listing of pertinent data common to credit completion includes:

- Rating Systems
- Tasks associated with credits
- Submittals needed
- External Resources
- Rating Systems

- Credits Available
- Standard associated with credits
- Design or Construction phase
- Internal Resources

The USGBC has developed individual rating systems to address the particulars of different project types. The ratings systems (both version two and version three) for LEED[®] are currently divided into the following five areas:

- 1. Commercial Interiors, CI
- 2. Core and Shell, C&S
- 3. New Construction, NC
- 4. Schools, Healthcare, Retail
- 5. Existing Buildings: Operation and Maintenance, EBOM

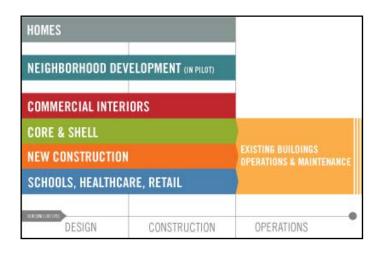


Figure 3-1 LEED[®] Rating Systems (USGBC, 2008)

Pilot programs were underway for LEED® for Homes and LEED® for Neighborhood Development; they are not applicable and are therefore not considered in this thesis. It is necessary to understand the variable criteria of different rating systems because when working on a project, the pertinent criteria for the applicable rating system are used throughout the duration of the project.

Regardless of the rating system, the USGBC issues the same four possible certifications to LEED® projects. The USGBC certifications, in ascending order, are: Certified, Silver, Gold, and Platinum. Each rating system requires a different number of points to attain each certification level; moreover, with each updated version of the rating system issued, this point system is also modified. The points required by each version of the rating system to obtain each certification are identified in Table 3-1.

Table 3-1 LEED® Certification Levels

Rating System	Version	Certified	Silver	Gold	Platinum
Commercial Interiors	2.0	21 – 26	27 – 31	32 – 41	42 – 57
Commercial Interiors	3.0	40 – 49	50 – 59	60 – 79	80 +
Core and Shell	2.0	23 – 27	28 – 33	34 – 44	45 – 61
Core and Shell	3.0	40 – 49	50 – 59	60 – 79	80 +
New Construction	2.0	26 – 32	33 – 38	39 – 51	52 – 69
New Construction	3.0	40 – 49	50 – 59	60 – 79	80 +
Schools	2007	29 – 36	37 – 43	44 – 57	58 – 79
Schools	2009	40 – 49	50 – 59	60 – 79	80 +
Existing Buildings: Operation & Maintenance	2.0	34 – 42	43 – 50	51 – 67	68 – 92
Existing Buildings: Operation & Maintenance	3.0	40 – 49	50 – 59	60 – 79	80 +

3.1.1 Credits Available

The LEED® rating systems are composed of a collection of credits divided into five distinct areas of interest (Figure 3-2). The five key areas addressed by the USGBC in their LEED® program are:

- 1. Sustainable Site
- 2. Water Efficiency
- 3. Energy and Atmosphere
- 4. Materials and Resources
- 5. Indoor Environmental Quality

Each area of interest is assigned a different number of credits depending on the rating system selected. Each credit is also assigned a point value depending on its overall impact on the design. Within each rating system, certain credits, known as *prerequisites*, are awarded no point value and are required regardless of the certification level sought. Other credits present the opportunity to obtain additional points for demonstrating exemplary performance or innovative design approaches. A complete list of credits particular to each rating system and version is available for review in APPENDIX C.

The lead administrator must understand the areas covered by the rating systems as well as the credits pertinent to each area under each rating system in order to track the proper

documentation. Although most credits and their intent are consistent across the rating systems, some deviations do occur.

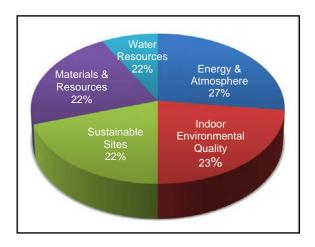


Figure 3-2 LEED® NC Rating System Areas (Adapted from USGBC, 2008)

3.1.2 Tasks Associated with Credits

There are five predominant tasks required by the LEED[®] Rating Systems to process and complete credits; these include:

- Collection of Data
- · Photos and Narratives
- Reviews
- Plan Development
- · Calculations and Modeling

A fundamental task associated with essentially all credits is the collection of data. All credits in one form or another require the collection and processing of product and/or project data. Closely related to this task are photographic documentation and narrative requirements addressed by certain credits. Unlike collection of data, which is predominantly concerned with product literature and technical specifications, photos and narratives are oriented towards clarification for credit compliance.

Another major task frequently encountered among the different credits involves reviews. Reviews are performed by the USGBC upon completion of a credit to check for

compliance with the requirements; reviews are also required during the design development, construction process, and operation phase of the project to ensure the expectations of the ratings systems are achieved. A number of credits also assign the task of developing various plans to be carried out at various points of the project. Calculations and modeling of project design constraints is also a reoccurring task among the credits in the rating systems. A complete list of tasks particular to each credit is available for review in APPENDIX CD.

3.1.3 Standard needed

The majority of credits in the LEED® rating systems correlate with design or regulatory standards. The reference manuals published by the USGBC do not detail the particulars of the referenced standards. It is necessary to develop an inventory of the referenced standards and regulations in the event that information needs to be clarified. A complete list of standards and regulations referenced in the LEED® rating systems is available for review in APPENDIX E.

3.1.4 Submittals

Within each rating system, individual credits dictate that various types of data be submitted as verification that set requirements have been achieved by the project. It is important to consider and track the types of submittals each credit requires to facilitate certification of the project. Submittal types include items such as shop drawings, product data, schedules, and reports.

Construction Specification Industry CSI publications, shows the 16 Division to contain over 400 entries of submittal types; the 50 Division contains over 6500 entries of submittal types and is 343 pages long. Therefore, those lists are not provided in this research but may be viewed at www.csinet.org/s_csi/docs/9400/9361.pdf (The Construction Specifications Institute, 2003).

3.1.5 Design/Construction Phase

All credits within the rating systems are categorized into two succinct phases: Design and Construction. Each credit can be reviewed for compliance within its individually assigned phase or the credits for a project can be reviewed cumulatively at the end. It is important to

consider the credit phase in order to monitor the status of the project during both the design and construction segments.

3.1.6 External Resources

External resources (contact information) are vital to credit completion. The integrated project team concept that sustainable development promotes is illustrated throughout credit completion. A list of external resources found in the rating systems provides direction as to what resources may be involved in achieving each particular credit. Both external and internal resources refer to the individuals involved in performing specific tasks within the project framework. Identifying the external resources relevant to each credit facilitate the compilation of data necessary to achieve each credit during the certification process. Similarly, identifying internal resources facilitates coordination among the LEED® project team, minimizing the duplication of effort and thus optimizing productivity. A list of external and internal resources is available for review in APPENDIX F and APPENDIX G, respectively.

By reviewing both the reference manuals and credit templates, all pertinent information for each credit is identified. Figure 3-3 below identifies the required documentation necessary for credit completion.

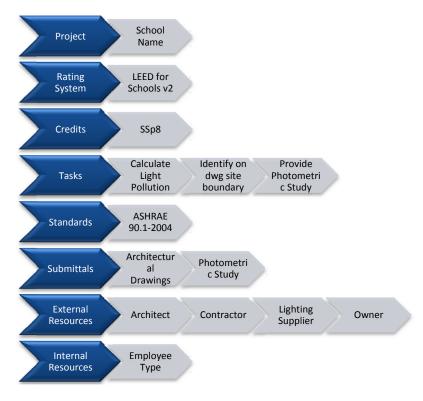


Figure 3-3 - Example Steps to Complete One Credit

3.2 Existing Project Tracking System

Existing spreadsheets were provided by a company that provides LEED[®] Administration services. The company presently manages or plays a key role in 130+ LEED[®] projects within the United States and Mexico. The data is arranged by tasks, projects, credits, etc. Using Excel Spreadsheets exclusively, the company tracks project progress, tasks completion, and document inventory. Copies of these spreadsheets are provided in APPENDIX H. Data elements collected from the existing spreadsheets that are not addressed in the LEED[®] Reference Guides and which correlate to managing projects with internal resources are as follows:

- Project ID
- Project Fee
- · Date requested submittals from external resource
- Priority of project task
- Internal Resource tracking

In order to manage the LEED® Administration process, it is first necessary to identify the major data elements. Both the data elements indentified in the LEED® Reference Guides and in the existing project tracking system are necessary for successful LEED® Administration project management.

It is essential that all pertinent data to complete LEED® documentation requirements be identified in this data collection phase. Data collected from the LEED® Reference Manuals and Credit Templates establish the foundation for the database - the existing Excel Spreadsheet system further supports a need for a LEED® documentation management tool. A strong data foundation in turn facilitates the initial database development process. The data is thoroughly reviewed in Chapter 4 Analysis of Data, prior to the development of the database.

CHAPTER 4

ANALYSIS OF DATA

Evidence of the Research Problem: Components needed to develop a tool to manage the LEED® documentation process are determined by analyzing the collected data. Based on the analysis, the data is then organized into project management categories. The initial step in data analysis focuses on evaluating an existing industry used spreadsheet process. In order to identify relevant data from this existing process, a SWOT analysis is conducted.

Subsequently, the analysis will focus on organizing the data collected from the LEED® reference guides. The data collected from the reference guide was predominantly oriented toward the data necessary to adequately manage the documentation requirements for a LEED® project. The collected data is analyzed in a tiered step approach. Data elements are interrelated by the fact that one project has several credits. Each credit has several tasks, and each task has several required documents to complete the tasks.

Figure 4-1 depicts the structure behind the organization of the LEED[®] process for construction projects. The process follows the same ideology regardless of rating system, version, or certification level. A project will relate to only one rating system, have anywhere from 30 to 110 credits (depending upon rating system, version, and/or certification level seeking), and have approximately 2-15 tasks per credit. Each task then requires anywhere from 0 to 4 standards per task to be followed, 1-5 submittals to be reviewed and to identify necessary data, and a chain of external resources.



Figure 4-1 Hierarchy of LEED® Reference Data

Only a limited data analysis can be performed on the information gathered from the LEED® reference manuals beyond that depicted by Figure 4-1 and the paragraphs above. As an alternative, an analysis on identifying how the data elements can be managed is considered; this analysis is focused on scope, time, and budget. The first step focuses on establishing the LEED® Project Management Process' direction; such analysis propagates development of a scope. The second step takes into account the component of time, specifically project key dates, to evaluate the progression of a project. The third step considers time required to complete the LEED® documentation to establish budgetary constraints on LEED® documentation tasks and provide an idea of time and financial capital expected to be expanded in a project.

4.1 SWOT Analysis of Existing Documentation System

As discussed in Chapter 3 Data Collection, additional project documentation data was collected from an existing Excel based project management system used by a company in the industry. The strengths and shortcomings of the Excel project management system will be evaluated utilizing a SWOT analysis.

SWOT Analysis is a strategic planning method used to evaluate the Strengths, Weaknesses, Opportunities, and Threats involved in a project. It involves specifying the

objective of the project and identifying the internal and external factors that are favorable and unfavorable to achieving that objective. The technique is credited to Albert Humphrey¹ (Armstrong, 1982)

- Strengths: attributes of the system that are helpful to achieving the objective.
- Weaknesses: attributes of the system that are harmful to achieving the objective.
- Opportunities: external conditions that are helpful to achieving the objective.
- Threats: external conditions which could do damage to the system's performance.

The objective of applying a SWOT (Figure 4-2) analysis to the existing system of spreadsheets is to identify elements to use in the development of a LEED[®] Project Management system.

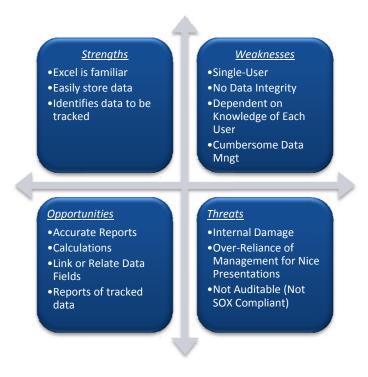


Figure 4-2 SWOT of Existing System

¹ Chemical engineering at M.I.T. and an MBA at Harvard University. His work at the Stanford Research Institute produced a team method for planning which created SOFT analysis and this was developed into SWOT analysis. (Armstrong, 1982)

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4.1.1 Strengths

The existing system provides valuable project data in terms of information necessary to track in managing a LEED® administrative process. The majority of strengths of the existing spreadsheet system, however, are attributed to the Excel software platform more so than the data content. The familiarity of Excel spreadsheets and the ability to store data easily are attributes that need to be accounted for in the development of the new system. Being able to identify data to be tracked is also a strength to carry to the new system.

4.1.2 Weaknesses

Similar to the strengths of the existing system a majority of the weakness are attributed to the software platform. The data being tracked lacks data integrity. For example, cells that are specified as a date value, will accept date in any format. This type of data entry prohibits reporting of data based on a date specified criteria. The lack of data integrity leads to data entry being dependent on the experience and knowledge of each user. Because the spreadsheets do not demand data integrity, the spreadsheets are most effectively utilized by a single user rather than being set-up for multiple users.

In the existing system (APPENDIX H), several data cells contain replicated information; however, the data cells are not linked. Since the cells are not linked, when one data cell is changed, the same data located in other spreadsheets of the same system are not automatically updated. For example, several spreadsheets list the project names, but if a correction is needed in the spelling, the other spreadsheets are not automatically updated. This proves that every user must be knowledgeable with every spreadsheet. By not linking the data, duplication of effort is required to keep the system in order. Due to this extra effort and the large amount of data in the LEED® administration process, management of the spreadsheets becomes cumbersome. Ideally, the identified weaknesses should be addressed as improvements to the existing spreadsheets or in the development of a new system.

4.1.3 Opportunities

The existing spreadsheet system is sufficient in capturing a vast amount of information in a logical manner; however, the opportunity to use this data to generate reports quickly is lacking. In order to generate accurate reports, linking or relating the data into common attributes is essential. For example, a data set containing all the projects may be grouped by rating system; location, key dates, or internal resources assigned to it; and so on as necessary.

Another key element not utilized in the existing spreadsheet system is the use of calculations. The number of hours an employee works on a specific task is recorded; however, no manipulation of this data is performed.

4.1.4 Threats

Threats to the existing system are common to all spreadsheets based programs that are used in lieu of properly developed databases. These threats include internal damage, i.e. unknowledgeable users, over-reliance of management for nice presentations, and the fact that the spreadsheets are not setup to be audited, if ever required.

The finding of the LEED[®] Reference Guide combined with the SWOT analysis is used to organize and develop a comprehensive solution to address LEED[®] project management. The major elements required to manage the LEED[®] administration process focus on *time*, *scope*, and *budget* to complete the documentation for each credit.

It is concluded that the existing spreadsheet system is cumbersome, not a multi-user tool, and was not planned for rapid growth. The existing system further supports a need for a LEED[®] project management tool. The data elements identified from the existing system that are not found in the LEED[®] reference Guide(s) are basic *project management* elements, which are further discussed in the subsequent section.

4.2 Project Management Analysis

In addition to analyzing an existing LEED[®] documentation system, analyzing how this type of system interrelates with project management components are also valuable in the

development of an effective LEED[®] administration tool. Figure 4-3 below illustrates the three key project management components (*scope*, *time and budget*) addressed in this section.



Figure 4-3 Project Management Components

4.2.1 Scope

It is necessary to establish an organizing element to the data collected in Chapter 2 and assemble the information into a cohesive project oriented compilation. The initial step in LEED® project management is focused on creating a scope of work based on the request for proposal or contract issued to the LEED® managing agent (LEED® Administrator). Based on the scope of work within the contract, the LEED® project manager can evaluate which credits the owner of a project is attempting to achieve. These attempted credits are thus necessary to track. Comparing the project contract to the available LEED® credits and identifying the credits to be attempted, eliminates the need to track credits not specific to a project.

Once the credits sought have been identified, roles and responsibilities can be assigned to internal resources within the project team. Similarly, external resources can be identified for each credit - as the obtaining of contract documents required to complete credit analysis depends solely on external resources.

Relevant standards, key dates, submittals required, and a list of task necessary to complete each credit can also be developed during the scope phase of the data analysis. Other pertinent information identified on the request for proposal or contract include the project owner, project type, project location and size, applicable rating system, and certification level

sought. The collection and processing of this data at the onset of a project is helpful to a project team in that the time and effort toward a project can now be directed toward completing credits instead of identifying and gathering such information as each new credit is addressed.

The fundamental concept behind developing a scope is to centralize reference information to avoid duplication of effort and improve productivity by diverting time spent on data collection to time spent processing this data. A useful managing tool for the LEED® management process should therefore account for centralized location to amass recurring data and focus the project team's effort toward processing and completion of credit information in lieu of identifying necessary data.

4.2.2 Time

Once the direction of a project has been set, the next major project management criteria to be addressed involves incorporating a time element to facilitate progress tracking. Within the *time* element, the necessary data to track are key dates, i.e. construction start, MEP (mechanical, electrical, plumbing) startups, roof installation, client turnover, etc. Tracking key dates is important to the LEED® administration management process in order to coordinate and schedule specific tasks for credit achievement.

In addition to tracking key dates, it is beneficial to assign a time allowance to each specific task per credit to provide the LEED[®] administrator a feel of how specific project components, and the project as a whole, will be completed. The underlying principle behind this criterion is based on the cumulative effect of discrete time elements. The summation of the total time allowed for each task leads to the total time allowed for each credit; this in turn leads to the total time allowed for each project (regarding the LEED[®] administration component – not the project construction). A useful management tool for the LEED[®] management process would look at incorporating fields for *Key Dates* and *Time* allowances for each task to enable efficient monitoring of the project.

4.2.3 Budget

A third component necessary to develop an effective LEED® project management tool addresses the project's budget. The budget in a sense is an extension of the time element discussed in the above *time* section and is particular to the management of the internal resources discussed previously. Equally as important as identifying the activities and information associated with achieving the completion of a project, a management system must also consider the organization and tracking of the resources within the company performing the work.

A useful management tool for the LEED® management process would look at tracking costs related to the time allocated by internal resources towards the completion of project specific tasks. Tracking time of the internal resources subsequently leads to the cost of the LEED® administration process as a whole. This is not to say that the LEED® management tool will substitute for accounting or cost control software. The LEED® management tool's primary function, after all, is to facilitate management; therefore, the software should incorporate a degree of interoperability between it and other resources used on a project. The software chosen for this management tool is described in the following chapter.

CHAPTER 5

DEVELOPMENT OF DATABASE

5.1 <u>Defined Database Parameters</u>

From the previous explanations of the collected data and the analysis of that data's function in project management, the software selected for an efficient project management tool is a database, an organized collection of data. In consideration of the sensitive nature of certain proprietary information, some details have been omitted in describing how the database is developed. This section provides a general overview of database development.

This thesis considered the Microsoft Access database management system (DBMS) to organize LEED® documentation and project management data. Microsoft Access was used as opposed to other DBMS such as FileMaker Pro, Oracle, or SQL Server primarily because it is accessible and easy to manipulate. Most businesses handle the Microsoft Office Suite, which includes Access, eliminating the need to purchase additional software to run the LEED® project management system. Using the fairly inexpensive Microsoft Office Suite provides a cost savings.

This database focuses on the project management aspects of the LEED® documentation and certification process for a project. The database is also developed using a "two people beyond" approach meaning that a LEED® Management system will be self explanatory not only for the immediate user, but for a trainee of the immediate user, and one more trainee beyond that, and so on as needed for company change and expansion. Due to the complexity and integrated nature of the data in LEED®, the development of this database is iterative. An initial "alpha" database is developed and assessed for operability. The identified elements are then incorporated into the "alpha" database for testing.

5.2 <u>Database Development</u>

5.2.1 Table Types

Tables comprise the fundamental building blocks of any database and are very similar to spreadsheets. Table Types are the foundation and operate behind the scenes of this database. The data for Table Types is compiled from the data elements identified in Chapter 3 Data Collection.

The Table Types are as follows:

- 16 or 50 CSI Division Submittals Types
- Contacts Types (External Resources)
- Credit Standards Types
- Credit Synergies Types
- Credits Employee Types
- Key Dates Types
- Tasks Types

5.2.2 Tables Combining Types (Queries)

Tables allow one to create the framework for storing information in a database. A database that only stores information does not utilize the full capabilities of the database. The real power of a database lies in its capabilities to answer more complex requests, or queries. Access queries provide the capability to combine data from multiple tables and place specific conditions on the data retrieved. The *table types* in the previous section are used in creating queries that relate the data fields into logical relationships. A listing of the relational tables from queries is as follows:

- Contacts
- Credits Standards
- Employees
- Projects Credits
- Internal Resources
- Project Submittal Types

- Credits Info
- Credits Synergies
- Projects
- Projects Credits Submittals
- Project Key Dates
- Project Tasks

5.2.3 Database Input Forms

Now, mechanisms are needed to place information into the tables. Microsoft Access provides two primary mechanisms to achieve this goal. The first method is to simply bring up

the table in a window by double-clicking on it and adding information to the bottom of it, just as one would add information to a spreadsheet.

The second manner of data entry is via forms. Access provides a user-friendly forms interface that allows users to enter information in a graphical form and have that information transparently passed to the database. The figures below provide examples of the form method of data entry. This method is less intimidating for the data entry operator but requires a little more work on the part of the database developer.

The following series of figures represent the user screens (which are the forms) that are used to capture project specific data. Fields that have a drop down arrow are predefined data elements provided by the tables. Entering data into the forms automatically updates the tables behind the scenes.

The initial form used to enter project specific information is the Project Information Form (Figure 5-1). This form is the primary project management tool.

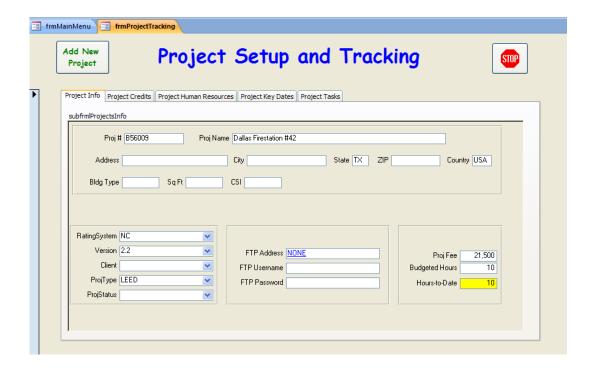


Figure 5-1 Project Information Form

Tracking internal resources with regards to time worked on each tasks is key to project management. This form (Figure 5-2) identifies tasks associated with each project; future development of this form is to link each task to specified credits.

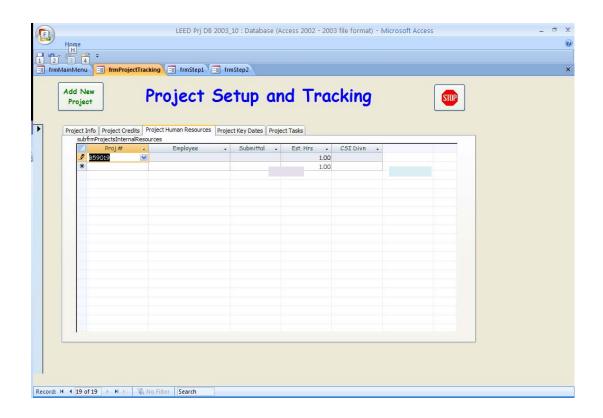


Figure 5-2 Project Internal Resources Form

This Project Task Form (Figure 5-3) is oriented towards the actual LEED® process. The list of tasks supplied is the tasks required to complete the credits for a LEED® project.

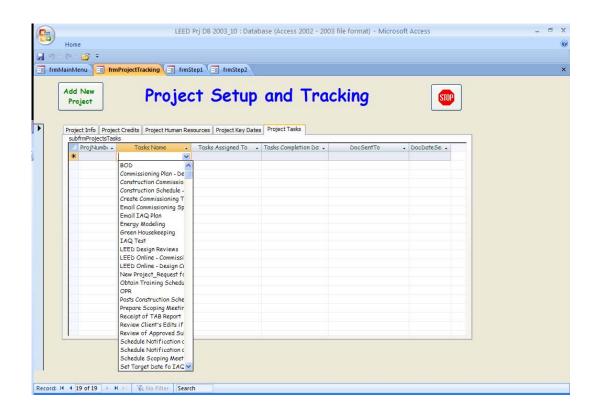


Figure 5-3 - Project Tasks Form

This Credits Form (Figure 5-4) is to house all the credits identified in the LEED[®] Reference Guides. Once populated, the credits will be available for use to assign applicable credits to projects and also when managing tasks assigned to internal resources.

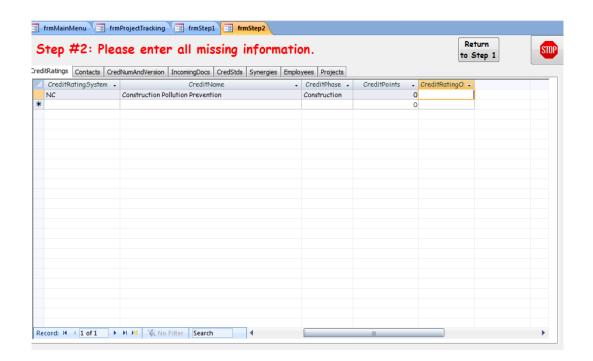


Figure 5-4 Credits Form

The form, Credits Standards (Figure 5-5), identifies which standards shall govern particular credits. This data is necessary in order to confirm that a particular credit follows the LEED® specified standard.

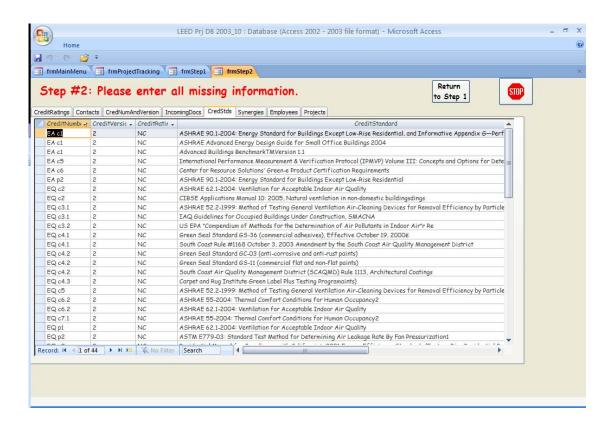


Figure 5-5 Credits Standards Form

Credit Synergies (Figure 5-6) are valuable to everyone on the design team by identifying interrelated elements of both design and construction. Credit synergies are often overlooked during the preliminary design stages. By incorporating this aspect of the database, it is hoped to aid in future projects at the schematic design phase.

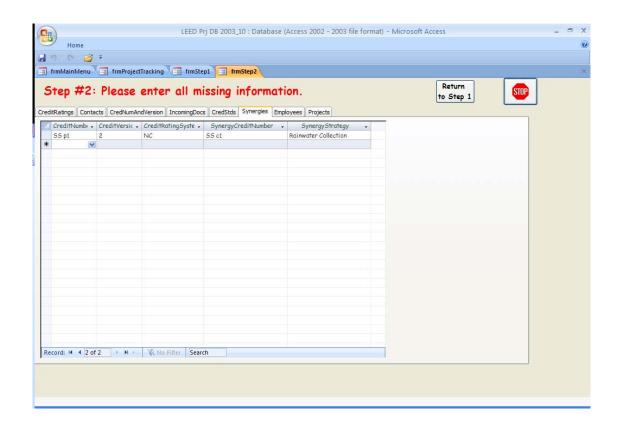


Figure 5-6 Credits Synergies Form

5.2.4 Reports

Reports provide the capability to quickly produce attractively formatted summaries of the data contained in one or more tables and/or queries. Through the use of wizards, database users can create reports in literally a matter of minutes. Reports from the database may be tailored to the project needs. The generation of reports illustrates the most efficient aspect of this relational database is compared to the existing spreadsheet system. The report in Figure 5-7 below was generated in less than one minute, while generating the same type of report using a spreadsheet takes considerable longer, and is not as accurate due to the lack of data integrity of each spreadsheet cell.

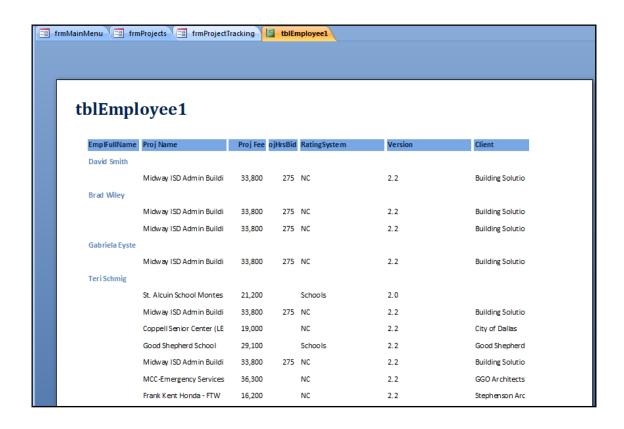


Figure 5-7 Example Project Assignments Reports

CHAPTER 6

EVALUATION OF DEVELOPMENT

The results of the analysis are illustrated and utilized as evidence to support the claim, Research Answer: Microsoft Access Relational Database, is the actual database. Such a database brings a level of standardization and acts to facilitate the coordination of documentation efforts. The database consists of 24 data tables and 21 input forms. The queries and reports are based on the user requests.

The database will then be evaluated by applying a case study using Bloom's Taxonomy. The purpose of using Bloom's Taxonomy is to demonstrate how an industry problem is solved via academic means. This illustrates the achievement of ASCEBOK's learning objectives. "Bloom's Taxonomy provides an appropriate framework for the definition of levels of achievement in the civil engineering BOK" (ASCE BOK Committee, 2008).

By developing a LEED[®] specific project management database, the process of collecting, organizing, and analyzing the required documentation will become more efficient. With more efficient documentation, communication among the project team becomes predictable, thus saving time, which ultimately reduces management cost.

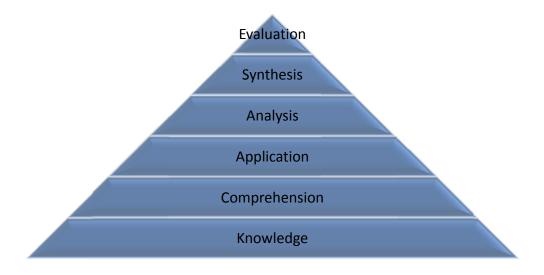


Figure 6-1 Bloom's Taxonomy Hierarchy

6.1 Knowledge

Knowledge is defined as the remembering of previously learned material. This may involve the recall of a wide range of material, from specific facts to complete theories, but all that is required in the bringing to mind of the appropriate information. Knowledge represents the lowest level of learning outcomes in the cognitive domain.

The fundamental question addressed at the knowledge level is: Does the database identify and recall the data from the LEED[®] Reference Manual needed for project management? This information is addressed by the relational database and will serve as the foundation for the comprehension level.

6.2 Comprehension

Comprehension is defined as the ability to grasp the meaning of material. This is shown by translating material from one form to another (words to numbers), by interpreting material (explaining or summarizing), and by estimating future trends (predicting consequences or effects). These learning outcomes go one step beyond simply remembering material and represent the lowest level of understanding.

The fundamental question addressed at the comprehension level is: Does the database organize the data identified in the knowledge level into proper relationships?

At this level, the user and program will correlate the interconnectivity of the different LEED[®] points and parties involved in the design/construction/operation of the project. At this level, the theory of a relational database development is utilized. The underlying aim of this level is to expose how most of the data is related.

6.3 Application

Application refers to the ability to use learned material in new and concrete situations. This may include the utilization of rules, methods, concepts, principles, laws, and theories. Learning outcomes in this area require a higher level of understanding than those under comprehension.

The fundamental question addressed at the application level is: Can the relationships identified in the comprehension level be applied to effectively manage a project?

The user will be able to apply the knowledge of the LEED[®] rating system and comprehension of the point's goals to illustrate to the owner, designer, and builder the LEED[®] process in a design charrette by the use of reports generated as needed. For example, a specific report may be generated for a project that identifies all credits being attempted, the tasks required to complete those credits, the submittals necessary to accomplish the tasks and finally the external resources relevant to the submittal.

6.4 Analysis

Analysis refers to the ability to break down material into its component parts so that its organizational structure may be understood. This may include analysis of the relationship between parts, and recognition of the organizational principles involved. Learning outcomes here represent a higher intellectual level than comprehension and application because it requires an understanding of both the content and the structural form of the material.

The fundamental question addressed at the analysis level is: How is the database output useful in project management? The output of the database generates reports quickly

and uniformly within seconds. These reports contain project specific data such as project ID, project name, internal resource, external contacts, budgeted time and scheduling key dates, etc.

6.4.1 Productivity

The manipulation of data into usable reports is more efficient in the newly developed database than the existing spreadsheet system. This is determined by the amount of time it takes to generate a report from the database (approximately 30 seconds) compared to the time it would take to generate the same report from the existing spreadsheets – which is an unknown at this time because the existing spreadsheets lack the data integrity and the appropriate data relationships.

6.5 Synthesis

Synthesis refers to the ability to put parts together to form a new whole. This may involve the production of a unique communication, a plan of operations (research proposal), or a set of abstract relations (scheme for classifying information). Learning outcomes in this area stress creative behaviors, with major emphasis on the formulation of new patterns or structure. Bloom defines synthesis as "the putting together of elements and parts so as to form a whole, to constitute a pattern or structure not clearly there before."

Rather than posing a question at the synthesis level, a solution is proposed: a Microsoft Access Relational Database, to collect, organize, maintain, and utilize LEED[®] specific data for effective and efficient project management. The database actually enables a project manager to synthesize information into reports.

6.6 Evaluation

Evaluation is the ability to judge the value of material for a given purpose. The judgments are based on definite criteria. These may be internal criteria (organization) or external criteria (relevance to the purpose), and the student may deter mine the criteria or be given them. Learning outcomes in this area are highest in the cognitive hierarchy because they

contain elements of all the other categories, plus conscious value judgments based on clearly defined criteria.

Evaluation is placed last in the cognitive domain; however, because it is regarded as requiring to some extent all the other categories of behavior, it is not necessarily the last step in thinking or problem solving (p. 185) At this level the user and program would normally be able to efficiently process the previously collected data and assess how it can be taken to the next level, and determine the obstacles in gathering the data. However, this newly developed database has not been thoroughly tested.

Although this newly developed database has not been tested to a quantifiable extent, further expandability of the database has been identified. The subsequent section identifies areas of further research for the database.

CHAPTER 7

CONCLUSIONS AND RECOMMENDATIONS FOR FUTURE RESEARCH

7.1 Conclusions

The building industry needs a LEED[®] database to connect the phases of development, the designer to contractor, and the data to the templates. In all project management, communication is a primary cause of delay. This tool is an electronic communication avenue.

This thesis concluded that the proposed LEED[®] specific project management database is necessary for the building industry. Such a database will facilitate the coordination of the required documentation for a project to achieve the sought LEED[®] certification. The database provides a platform on which to collect data, assign responsibilities, and track credit status, thus establishing a standardized LEED[®] documentation process.

By developing a LEED[®] specific project management database, the process of collecting, organizing, and analyzing the required documentation will become more efficient. With more efficient documentation, communication among the project team becomes predictable, thus, saving time, which ultimately saves management cost. It is also concluded that the proposed purpose, to provide more efficient documentation process and to facilitate project team integration, of the database is fulfilled.

7.2 Recommendations for Future Research

Further opportunities include:

Implementing this database with Building Information Modeling (BIM). USGBC specifies that in the future, they intend to combine LEED[®] with BIM in order to increase user understanding and efficiency.

- Combining the database with a cost-estimating database to give a rough order of magnitude (ROM) cost of specific credits chosen for a project, and to show the changes in cost as credits are added or deleted from a project throughout the project timeline.
- Another opportunity is that the current database is specific to LEED[®]; however,
 the lookup tables for the specific LEED[®] credits are easily expandable to include
 any rating system such CSU's Program for Environmental Responsibility, which
 uses Elements (example in APPENDIX I), very similar to credits (California State
 University, 2008).

APPENDIX A

ASCE BOK LEARNING OUTCOMES

` 0.4	Level of Achievement					
Outcome Number	1	2	3	4	5	6
and Title		Compre-				
and The	Knowledge	hension	Application	Analysis	Synthesis	Evaluation
Foundational						
1. Mathematics	В	В	В			
2. Natural sciences	В	В	В			
3. Humanities	В	В	В			
4. Social sciences	В	В	В			
Technical						
5. Materials science	В	В	В			
6. Mechanics	В	В	В	В]	
7. Experiments	В	В	В	В	M/30	
8. Problem recognition and solving	В	В	В	M/30		,
9. Design	В	В	В	В	В	E
10. Sustainability	В	В	В	E		
11. Contemp. issues & hist. perspectives	В	В	В	E		
12. Risk and uncertainty	В	В	В	E		
13. Project management	В	В	В	E		
14. Breadth in civil engineering areas	В	В	В	В		
15. Technical specialization	В	M/30	M/30	M/30	M/30	E
Professional						
16. Communication	В	В	В	В	E	
17. Public policy	В	В	E			,
18. Business and public administration	В	В	E			
19. Globalization	В	В	В	E		
20. Leadership	В	В	В	E		
21. Teamwork	В	В	В	E		
22. Attitudes	В	В	E			
23. Lifelong learning	В	В	В	E	Е	
24. Professional and ethical responsibility	В	В	В	В	E	E
Key:	В	Portion of degree	the BOK ful	filled thro	ugh the bac	helor's
4	M/30 Portion of the BOK fulfilled through the master's degree or equivalent (approximately 30 semester credits of acceptable graduate-level or upper-level undergraduate courses in a specialized technical area and/or professional practice area related to civil engineering)					
	E		the BOK ful ne prelicensu		nce	

various levels of achievement.

 $Key:\,L1$ through L6 refers to these levels of achievement:

Level 1 (L1) - Knowledge

Level 2 (L2) - Comprehension

Level 3 (L3) - Application

Level 4 (L4) - Analysis

Level 5 (L5) - Synthesis

Level 6 (L6) - Evaluation

PAGE AND TOWN THE PAGE TOWN				
Outcome number and title	To enter the practice of civil engineering at the professional level, an individual must be able to demonstrate this level of achievement.			
Foundational Outcomes				
1 Mathematics	Solve problems in mathematics through differential equations and <i>apply</i> this knowledge to the solution of engineering problems. (L3)			
Natural sciences	Solve problems in calculus-based physics, chemistry, and one additional area of natural science and apply this knowledge to the solution of engineering problems. (L3)			
3 Humanities	Demonstrate the importance of the humanities in the professional practice of engineering (L3)			
4 Social sciences	Demonstrate the incorporation of social sciences knowledge into the professional practice of engineering. (L3)			
	Technical Outcomes			
5 Materials science	Use knowledge of materials science to solve problems appropriate to civil engineering. (L3)			
6 Mechanics	Analyze and solve problems in solid and fluid mechanics. (L4)			
7 Experiments	Specify an experiment to meet a need, conduct the experiment, and analyze and explain the resulting data. (L5)			
8 Problem recognition and solving	Formulate and solve an ill-defined engineering problem appropriate to civil engineering by selecting and applying appropriate techniques and tools. (L4)			
9 Design	Evaluate the design of a complex system, component, or process and assess compliance with customary standards of practice, user's and project's needs, and relevant constraints. (L6)			
10 Sustainability	Analyze systems of engineered works, whether traditional or emergent, for sustainable performance. (L4)			
11 Contemporary issues and historical perspectives	Analyze the impact of historical and contemporary issues on the identification, formulation, and solution of engineering problems and analyze the impact of engineering solutions on the economy, environment, political landscape, and society. (L4)			

12 Risk and uncertainty	Analyze the loading and capacity, and the effects of their respective uncertainties, for a well-defined design and <i>illustrate</i> the underlying probability of failure (or nonperformance) for a specified failure mode. (L4)
13 Project management	Formulate documents to be incorporated into the project plan. (L4)
14 Breadth in civil engineering areas	Analyze and solve well-defined engineering problems in at least four technical areas appropriate to civil engineering. (L4)
15 Technical specialization	Evaluate the design of a complex system or process, or evaluate the validity of newly created knowledge or technologies in a traditional or emerging advanced specialized technical area appropriate to civil engineering. (L6)
	Professional Outcomes
16 Communication	Plan, compose, and integrate the verbal, written, virtual, and graphical communication of a project to technical and non-technical audiences. (L5)
17 Public policy	Apply public policy process techniques to simple public policy problems related to civil engineering works. (L3)
18 Business and public administration	Apply business and public administration concepts and processes. (L3)
19 Globalization	Analyze engineering works and services in order to function at a basic level in a global context. (L4)
20 Leadership	Organize and direct the efforts of a group. (L4)
21 Teamwork	Function effectively as a member of a multidisciplinary team. (L4)
22 Attitudes	Demonstrate attitudes supportive of the professional practice of civil engineering. (L3)
23 Lifelong learning	Plan and execute the acquisition of required expertise appropriate for professional practice. (L5)
24 Professional and ethical responsibility	Justify a solution to an engineering problem based on professional and ethical standards and assess personal professional and ethical development. (L6)

APPENDIX B

US CITY AND STATE MANDATED LEED® PROGRAMS

City, State	Year Program Began	Applies to: 1-Municipal 2-Commercial 3-Multifamily 4-Single-Family	Web Site	Notes
Phoenix, Arizona	2005	1		Buildings must only be certifiable. The city has LEED-accredited engineers.
Scottsdale, Arizona	1998	1, 2, 3, 4	www.scottsdaleaz.gov/ greenbuilding/	The city requires LEED Gold for munipal buildings and periodically updates its checklists to stay current with technology.
Tucson, Arizona	2005	1	In development	There is another landscape ordinance that addresses commercial buildings as well. There are several water-specific regulations. They also have an office of conservation and sustainable development.
Anaheim, California	2007	1, 2, 3, 4	www.anaheim.net (dept. of public utilities/ green connection	
Berkeley, California	2004	1, 2, 3, 4	www.cityofberkeley.info/ sustainable/	The city is also looking into pushing its energy requirements beyond Title 24.
Burbank, California	2003	2, 3, 4	www.burbankca.org/ building/bgreen.htm	It started as a voluntary program. The ratings are 3-tiered and focus more on getting developers to participate rather than worry about the level that is actually attained.
Carlsbad, California	2007	1		New program with plans to continue developing.
Chula Vista, California		4		
Fremont, California	2006	1	www.freemont.gov/ Environment/GreenBuilding/ default.htm	Applies to Municipal Buildings over 10,000 square feet. Alameda County also offers free consulting to developers shooting for certification.
Glendale, California	2007	2	www.ci.glendale.ca.us	LEED Silver, Gold, and Platinum buildings can earn density bonuses.
Irvine, California	2006	1, 2, 3, 4		Irvine has its own 100 pt. rating system for commercial and residential recognition.
La Mesa, California	2007	1		
Livermore, California	2006	1, 2, 3, 4	In development	The mandatory program will require 20 LEED points for commercial and 50 Build It Green Points for residential.
Long Beach, California	2006	1	www.longbeach.gov/plan/ pb/apd/green/default.asp	The city is also looking into options for a policy regarding private development.
Los Angeles, California	2002	1	eng.lacity.org/projects/sdip/ about_us.htm	The city has a sustainability task force.
Mission Viejo, California	2006	2, 3, 4	cityofmissionviejo.org/depts/ cd/green_building/	The program is still in its pilot phase until 2008.
Novato, California	2005	4	www.ci.novato.ca.us/cd/forms/ CDP047.htm	The policy is mandatory for new construction and requires 50 GreenPoints.
Oakland, California	2005	1, 2	sustainableoakland.com	Voluntary for commercial projects. The city has had a Sustainable Community Development initiative since 1998.

City, State	Year Program Began	Applies to: 1-Municipal 2-Commercial 3-Multifamily 4-Single-Family	Web Site	Notes
Palo Alto, California	2007	1		The city plans on growing the program, and is exploring mandatory points as an option.
Pasadena, California	2006	1, 2, 3	www.ci.pasadena.ca.us/ permitcenter/greencity/ building/gbprogram.asp	Public buildings, 25,000+ square feet commercial, and 4+ story residential projects are required to be LEED Certified. It is optional for other development.
Petaluma, California	2006	2, 3, 4	www.cityofpetaluma.net/ cdd/big.index.html	The program is optional for all and there is a \$500 per unit rebate incentive.
Pleasanton, California	2002	1, 2, 3, 4	www.ci.pleasanton.ca.us/ business/planning/	The mandatory portions of the program were passed in 2006, before this it only applied to municipal buildings.
Redding, California	2005	4	www.reupower.com/energysvc/ earth-adv.asp	The Earth Advantage program used Portland as its model. The city owns the electric company so many initiatives concern energy.
Richmond, California	2007	1		LEED Silver is required of municipal buildings. Any project receiving \$300,000+ from the city must also earn Silver or 50 Build It Green points.
Riverside, California	2007	4		The program is brand new as of summer.
Sacramento, California	2004	1	www.cityofsacramento.org/ generalservices/sustain/ greengoals.htm	The city is also working on reducing fees for private solar generation.
San Buenaventura (Ventura), California	2006	1	www.ci.ventura.ca.us/ GreenVentura/	Municipal buildings must be certifiable. The rest is voluntary using LEED and the California Green Builder standards. Voluntary projects are eligible for expedited permitting.
San Diego, California	2002	1, 2, 3	www.sandiego.gov/ environmental-services/ sustainable/index.shtml	San Diego's program comprises several ordinances requiring municipal buildings be LEED Silver and providing expedited planning incentives to commercial and multifamily developments.
San Francisco, California	1999	1, 2, 3	www.sfenvironment.org/ our_programs/overview. html?ssi=8	The city is continuing to advance. This summer the Green Task Force recommended several changes, including mandatory standards.
San Jose, California	2001	1	www.sanjoseca.gov/esd/ natural-energey-resources/ greenbuilding.htm	The planning department promotes private green design but the municipal policy is the only one that is official.
San Leandro, California	2006	1		San Leandro builders also receive incentives from Alameda county.
San Rafael, California	2007	1, 2, 3, 4	In development	New mandatory program.
Santa Barbara, California	2006	1, 2, 3, 4	www.builtgreensb.org	The policies are voluntary for private development and permits can be fast tracked. There is also a solar recognition program to promote the use of solar energy.
Santa Clarita, California	2005	1		The city has a sustainable purchasing guide that covers almost all of the supplies the city buys.
Santa Cruz, California	2006	1, 2, 3, 4	www.ci.santa-cruz.ca.us/pl/ building/green.html	Mandatory minimums combined with incentives.
Santa Monica, California	2000	1	greenbuildings.santa-monica.org	

City, State	Year Program Began	Applies to: 1-Municipal 2-Commercial 3-Multifamily 4-Single-Family	Web Site	Notes
Santa Rosa, California	2004	1, 4		The city is considering updates to the program to strengthen it and expand its scope.
Sunnyvale, California	2004	1, 2	sunnyvale.ca.gov/Departments/ Community+Development/ Planning+Division/Planning- Green+Buildings.htm	City buildings over 10,000 square feet are covered. The city offers a 5 percent floor area bonus to commercial developers.
Boulder, Colorado	1993	1, 4		The residential Green Points system they use is currently being updated again and will likely include commercial and multifamily housing.
Denver, Colorado	2005	1	www.greenprintdenver.org	Currently the program is a resolution but that is being strengthened this fall.
Fort Collins, Colorado	1998	1, 2	www.fcgov.com/opserv/pdf/ green-bldg.pdf	It is a very flexible program, with different departments having different incentives. The city is currently working to tie everything together.
Stamford, Connecticut	2006	1	In development	The Sustainable Stamford program encourages private sustainable development.
Washington, D.C.	2007	1, 2		Large commercial buildings will be required to achieve at least a LEED Certified rating.
Gainesville, Florida	2002	1, 2	www.usgbc.org/ShowFile. aspx?DocumentID=1979	Florida cities are not allowed to amend the state building code at all due to weather in the state. Therefore, the city is working with the state to further coordinate their policy.
Lauderhill, Florida	2006	1, 2, 3, 4		Compliance is voluntary, but all applicable buildings must submit a statement identifying any green design components.
St. Petersburg, Florida	2006	2, 3, 4	www.stpete.org/development/ developmentreview.htm	Sarasota county is very active in promoting green building. The city program is very informal but there is a very good relationship between developers, planners, and normal citizens.
Athens-Clarke County (balance), Georgia	2005	1	www.accplanning.com	In addition to the municipal policy the city has conservation subdivisions to develop better planned neighborhoods.
Atlanta, Georgia	2003	1	www.atlantaga.gov/client_ resources/mayorsoffice/green% 20initiative/green%20initiatives.pdf	The EarthCraft Homes program has also been in existence since 1999. Currently, the city is working to shed its reputation for sprawl by developing sustainable communities in addition to single-family buildings.
Honolulu CDP, Hawaii	2004	1, 2		Commercial, industrial, and hotel develop- ment can get a one year exemption on real property taxes.
Chicago, Illinois	2004	1, 3, 4	www.cityofchicago.org City Departments, Department of Environment	The success of separate programs is unique to the political culture of the city and the mayor.
Bloomington, Indiana	2007	1, 2, 3, 4	www.bloomington.in.gov\planning	The city offers bonus density to qualified projects and also has a Green Acres neighborhood program.
Bowie, Maryland	2003	1	www.cityofbowie.org/green/ green.htm	The program is intentionally vague and does not specify LEED or another guideline. The goal is to promote flexible implementation and avoid focusing solely on points in the rating system.

City, State	Year Program Began	Applies to: 1-Municipal 2-Commercial 3-Multifamily 4-Single-Family	Web Site	Notes
Gaithersburg, Maryland	2003	1, 2	www.gaithersburgmd.gov/poi/default.asp?POI_ID=793&TOC=107;81;388;585;793;	The LEED checklist must be completed by all applicable development. Incentives to be certified include reduced permit fees and city rebates for LEED fees.
Boston, Massachusetts	2007	1, 2, 3	www.bostongreenbuilding.org	The program is written into the municipal code as Article 80. The city amended the LEED guidelines to include city specific points for features the community values.
Medford, Massachusetts	2005	1	www.medford.org/Pages/ MedfordMA_Energy/FINAL_ LAP.pdf	The city is also pursuing a wind power project.
Quincy, Massachusetts	2006	1		The city is working on updating older municipal buildings as well as greening new construction. There is a defacto commercial policy but the city didn't want to constrict it with a specific guideline. Developers present their project and itemize green features, then work with planners to improve.
Grand Rapids, Michigan	2005	1		The city is finding better economic arguments for green building and the planning department regularly promotes green design with commercial developers although a formal policy has not been developed.
Bloomington, Minnesota	2005	2, 3	www.ci.bloomington.mn.us/ code/Code19_9.html#b19_29 see St 1.29 (g) (4) (F)	Section G-4-F in the code offers a floor area bonus for a specific zoning district. The city tried to promote mixed use development for more walkability.
Minneapolis, Minnesota	2006	1, 2		In addition to LEED, green development must be 35 percent above minimum state energy standards. Due to heating costs in the winter they are primarily concerned with energy efficiency and offer bonus density as an incentive.
St. Paul, Minnesota	2005	1, 2, 3, 4		The city uses Energy Star guidelines for residential. Large commercial structures must go through the Excel Energy program.
Kansas City, Missouri	2004	1	www.kcmo.org/manager/OEQ/ cpp-progress.pdf	The city recently hired a sustainability manager and is currently working on removing barriers to green features within existing code to streamline the process before they worry about expanding the program.
Las Vegas, Nevada	2006	1, 4	www.sustainlasvegas.com (coming soon)	Las Vegas has established a green building fund to raise money from utility fees and provide grants to cover LEED costs.
Elizabeth, New Jersey	2002	3, 4		The city has a great Urban Enterprise Zone complete with mass transit. There is also an excellent grant program for low income housing. Over the past 15 years or so the downtown area has been completely revitalized.
Jersey City, New Jersey	2007	1		This policy is conceived as the first of many. They are looking into greening everything from roofs to parks to piers. The planning department also has latitude to work with tax abatements to incentivize green buildings.
Trenton, New Jersey	2004	2		Mayor Doug Palmer is the head of the Council of Mayors. Recently he has become more interested in green buildings and the city plans to become more of an example for other eastern cities to follow.

City, State	Year Program Began	Applies to: 1-Municipal 2-Commercial 3-Multifamily 4-Single-Family	Web Site	Notes
Albuquerque, New Mexico	2005	1		The city has a strategic plan to meet the 2030 Challenge with goals for each department. Recently the city began working with a Vancouver consultant to update and expand the green building program.
New York, New York	2005	1	www.nyc.gov/planyc	PlaNYC is a comprehensive sustainability plan with 10 goals and 170 specific initiatives to help meet them. Much of the plan revolves around renovating existing buildings, since about 85 percent of the buildings that will exist in 2030 have already been built.
Asheville, North Carolina	2007	1		This new program was passed as a first step with serious plans to expand it in the next year.
Wilmington, North Carolina	2005	2, 3, 4	www.stewardshipdev.com	Currently the Lower Cape Fear Stewardship Development Award Program is voluntary and only provides a building award as an incentive.
Winston-Salem, North Carolina	2006	2, 3	www.city of ws.org/Home/ Departments/Planning/Legacy/ Articles/LegacyToolkit	Winston-Salem is a Sierra Club Cool City. It is currently focused on mixed-use planning and walkability.
Cincinnati, Ohio	2006	2, 3, 4	www.cincinnati-oh.gov/cdap/ pages/-16936-/	Cincinnati provides a property tax abatement for private developers. The city is also working with a developer to construct a 68 acre neighborhood to help gather data on pervious pavement and green roofs in particular.
Cuyahoga Falls, Ohio	2005	2, 3, 4		The city provides a density bonus for green development.
Hamilton, Ohio	2007	2, 3		For LEED projects the city amended the code to allow a density bonus and reduced landscaping requirements.
Eugene, Oregon	2006	1		There has also been an ongoing pilot project to expedite plan checks and provide consulting to developers. The city now has a few accredited staff members and are considering extending the pilot to more projects.
Portland, Oregon	2000	1, 2, 3, 4	www.portlandonline.com/osd	One of the few cities in the country to require new municipal buildings to be Gold rated. Numerous green building initiatives.
Philadelphia, Pennsylvania	2007	1	www.phila.gov/green/index.html	The city has maintained a sustainability com- mission which has recently recommended more transit-oriented development. The planning department is in the process of updating the zoning code as well.
Nashville-Davidson (balance), Tennessee	2007	1, 2, 3		Municipal buildings over 2000 square feet and \$2 million must be LEED Certified. Other projects are offered density bonuses to meet the same standard.
Austin, Texas	1991	1, 2, 3, 4	www.ci.austin.tx.us/citymgr/ default.htm	The program has been around so long it is just an accepted part of the building process. Planning and permitting have a lot of flexibility with what to offer developers depending on the part of the city they will be in.
Dallas, Texas	2003	1		Dallas has a pilot program that has partnered with Habitat for Humanity to develop green low income housing.

City, State	Year Program Began	Applies to: 1-Municipal 2-Commercial 3-Multifamily 4-Single-Family	Web Site	Notes
Flower Mound, Texas	2004	2, 3, 4	www.flower-mound.com/env_ resources/envresources_ greenbuilding.php	The program is purely voluntary and offers recognition to applicable buildings.
Frisco, Texas	2001	1, 2, 3, 4	www.friscotexas.gov/Projects_ Programs/Green_Buidling/ ?id=155	Residential construction must meet Energy Star standards. Municipal construction must be LEED Silver and Commercial or multifamily buildings have a Frisco specific standard based on LEED.
Houston, Texas	2004	1, 2, 4	www.houstonpowertopoeple.com	The city places an emphasis on cooperation between developers and planners. The Quick Start program is designed to provide consultation and the Houston Hope program targets low income housing.
Plano, Texas	2006	1		In addition to the municipal LEED require- ments, the city has an interdepartmental group to provide education and consultation for private construction.
San Antonio, Texas	2004	4	www.buildsagreen.org/ BuildSAGreen/	The city works with Build San Antonio Green, a program similar to the residential policies in Madison and Atlanta, to recognize and market green housing.
Salt Lake City, Utah	2005	1, 2	slcgreen.com/pages/hpb.htm	Municipal buildings must be LEED Silver and buildings over 10,000 square feet receiving city funds must also be LEED Certified.
Arlington CDP, Virginia	2000	1, 2, 3	www.arlingtonva.us/Departments/ EnvironmentalServices/epo/ EnvironmentalServicesEpoGreen Buildings.aspx#ACinc	All site plan projects must submit a LEED Scorecard and employ a LEED-accredited professional. Certain projects are required to earn 26 points, failure to do so results in a \$.03 per square feet fee that is used for green building education.
Chesapeake, Virginia	2007	1		The program is brand new and the next step will be to train municipal employees and conduct an energy audit of existing buildings.
Bellingham, Washington	2005	1		The King County program has expanded to include Bellingham as well. The city is working on a waterfront project as part of the LEED ND pilot.
Seattle, Washington	2000	1, 2, 3, 4	www.seattle.gov/environment	In addition to the requirements for city development, Seattle has a dizzying array of incentives for all kinds of sustainable features.
Shoreline, Washington	2007	1	www.cityofshoreline.com/ cityhall.departments/planning/ sustainable/index.cfm	Progress within the city has been somewhat hampered by concerns that municipal government may not be the best place for such action. They like to take cues from the state but recently they have begun to consider incentives as an appropriate action.
Madison, Wisconsin	1999	1, 4	www.cityofmadison.com Environment/default.htm	The driving principle behind the sustainable development is to earn payback on the investments within 10 years. There is more focus on partnerships as opposed to policies. They view education as the best incentive.
Milwaukee, Wisconsin	2007	1		The city recently created an office of sustain- ability and there is a lot of momentum to keep the program expanding.

APPENDIX C

CREDITS WITHIN EACH RATING SYSTEM



Project	Name:							<u>_</u> 2
Project .	Address:							
Yes	?	No						
0	0	0	Project	Totals (Pre	-Certification Estimates)		57 Points
			Certified	: 21-26 point	s Silver: 27-31 points	Gold: 32-41 points	Platinum: 4	2-57 points
Yes	?	No						
0	0	0	Sustaina	able Sites				7 Points
0	8 5 6 5	0]					42
•			Credit 1	Site Selecti				1 to 3
			OP Los		ED Certified Building nt space in a building wit	th the following chara	etorieties	1 to 3
			-OK- LOC	Option 1A			icteristics.	1/2
				Option 1B	Stormwater Manageme			1/2
				- and Constitution Constitution	Stormwater Manageme	500.000 (1 to 10 t		1/2
				Option 1D	Heat Island Reduction,			1/2 to 1
				Option 1E	Heat Island Reduction,			1/2
				Option 1F	Light Pollution Reducti			1/2
				Option 1G	Water Efficient Irrigation			1/2
				Option 1H	Water Efficient Irrigation	on, No Potable Use or N	lo Irrigation	1/2
				Option 1I	Innovative Wastewater	Technologies		1/2
				Option 1J	Water Use Reduction, 2	20% Reduction		1/2
				Option 1K	On-site Renewable Ene	rgy		1/2 to 1
				Option 1L	Other Quantifiable Env	ironmental Performa	nce	1/2 to 3
			Credit 2	Developme	ent Density and Commu	nity Connectivity		1
			Credit 3.1		Transportation, Public 1			1
			Credit 3.2		Transportation, Bicycle	0.00 5 0.00 5 4 ₱ prose-0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	ooms	1

Credit 3.3 Alternative Transportation, Parking Availability



LEED for Commercial Interiors v2.0 Registered Project Checklist

Yes	?	No	_	9	*	
			Water E	fficiency		2 Points
			Credit 1.1	Waterus	e Reduction, 20% Reduction	1
			Credit 1.2		e Reduction, 20% Reduction	1
] Create 1.2	waterus	e neduction, 30 % neduction	
Yes	?	No				
0	0	0	Energy 8	& Atmos	phere 1	2 Points
Yes			Prereq 1	Fundame	ental Commissioning	Required
Yes			Prereq 2	Minimum	Energy Performance	Required
Yes			Prereq 3	CFC Redu	action in HVAC&R Equipment	Required
*NOTE for E	Ac1: All LEED	for Commerc	cial Interiors proje	ects registered	d after June 26th, 2007 are required to achieve at least two (2) points under EAc1.	
Projects may	earn two (2)	points from a	achieving any cor	mbination of t	he 4 sub-credits under EAc1.	
			Credit 1.1	Optimize	Energy Performance, Lighting Power	1 to 3
			Ð	Option A	Reduce lighting power density to 15% below the standard	1
			Ð	Option B	Reduce lighting power density to 25% below the standard	2
			Ð	Option C	Reduce lighting power density to 35% below the standard	3
			Credit 1.2	Optimize	Energy Performance, Lighting Controls	1
0	0	0	Credit 1.3	Optimize	Energy Performance, HVAC	1 to 2
				Option A	Equipment Efficiency and Zoning & Controls	1 to 2
				Option B	Reduce Design Energy Cost	1 to 2
			Credit 1.4	Optimize	Energy Performance, Equipment & Appliances	1 to 2
				Option A	70% of ENERGY STAR eligible equipment ENERGY STAR rated	1
			Ð	Option B	90% of ENERGY STAR eligible equipment ENERGY STAR rated	2
			Credit 2	Enhanced	d Commissioning	1
0	0	0	Credit 3	Energy U	se, Measurement & Payment Accountability	1 to 2
				Case A	Projects with area less than 75% of total building area	1 to 2
				Case B	Projects with area 75% or more of total building area	2
		100 9	Credit 4	Green Po	wer	ī



LEED for Commercial Interiors v2.0 Registered Project Checklist

Yes	?	No			
			Materia	ls & Resources	14 Points
Yes			Prereq 1	Storage and Collection of Recyclables	Required
			Credit 1.1	Tenant Space, Long Term Commitment	1
		1 2	Credit 1.2	Building Reuse, Maintain 40% of Interior Non-Structural Components	* 1
			Credit 1.3	Building Reuse, Maintain 60% of Interior Non-Structural Components	1
			Credit 2.1	Construction Waste Management, Divert 50% From Landfill	1
			Credit 2.2	Construction Waste Management, Divert 75% From Landfill	1
			Credit 3.1	Resource Reuse, 5%	1
			Credit 3.2	Resource Reuse, 10%	1
			Credit 3.3	Resource Reuse, 30% Furniture and Furnishings	1
			Credit 4.1	Recycled Content, 10% (post-consumer + 1/2 pre-consumer)	1
			Credit 4.2	Recycled Content, 20% (post-consumer + 1/2 pre-consumer)	1
			Credit 5.1	Regional Materials, 20% Manufactured Regionally	1
			Credit 5.2	Regional Materials, 10% Extracted and Manufactured Regionally	1
			Credit 6	Rapidly Renewable Materials	1
			Credit 7	Certified Wood	1



LEED for Commercial Interiors v2.0 Registered Project Checklist

Yes	?	No			
			Indoor E	nvironmental Quality	17 Points
Yes			Prereq 1	Minimum IAQ Performance	Required
Yes			Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
			Credit 1	Outside Air Delivery Monitoring	1
			Credit 2	Increased Ventilation	1
			Credit 3.1	Construction IAQ Management Plan, During Construction	1
			Credit 3.2	Construction IAQ Management Plan, Before Occupancy	1
1.3			Credit 4.1	Low-Emitting Materials, Adhesives and Sealants	1
			Credit 4.2	Low-Emitting Materials, Paints and Coatings	1
1123			Credit 4.3	Low-Emitting Materials, Carpet Systems	1
			Credit 4.4	Low-Emitting Materials , Composite Wood and Laminate Adhesives	1
			Credit 4.5	Low-Emitting Materials, Systems Furniture and Seating	1
			Credit 5	Indoor Chemical and Pollutant Source Control	1
			Credit 6.1	Controllability of Systems, Lighting	1
			Credit 6.2	Controllability of Systems, Temperature and Ventilation	1
			Credit 7.1	Thermal Comfort, Compliance	1
			Credit 7.2	Thermal Comfort, Monitoring	1
			Credit 8.1	Daylight & Views, Daylight 75% of Spaces	1
			Credit 8.2	Daylight & Views, Daylight 90% of Spaces	1
			Credit 8.3	Daylight & Views, Views for 90% of Seated Spaces	1
Yes	?	No			
			Innovation	on & Design Process	5 Points
			Credit 1.1	nnovation in Design: Provide Specific Title	1
			Credit 1.2	nnovation in Design: Provide Specific Title	1
			Credit 1.3	nnovation in Design: Provide Specific Title	1
			Credit 1.4	nnovation in Design: Provide Specific Title	1
			Credit 2	LEED® Accredited Professional	1



Project Na	me:						
Project Ad	dress:						
Yes	?	No					
			Project Totals (Pre-Ce	Project Totals (Pre-Certification Estimates)			
			Certified: 29-36 points	Silver: 37-43 points	Gold: 44-57 points	Platinum: 58-79 points	

Yes	?	No			
			Sustain	able Sites	16 Points
Yes			Prereq 1	Construction Activity Pollution Prevention	Required
Yes			Prereq 2	Environmental Site Assessment	Required
			Credit 1	Site Selection	1
			Credit 2	Development Density & Community Connectivity	1
			Credit 3	Brownfield Redevelopment	1
			Credit 4.1	Alternative Transportation, Public Transportation	1
			Credit 4.2	Alternative Transportation, Bicycle Use	1
			Credit 4.3	Alternative Transportation, Low-Emitting & Fuel Efficient Vehicles	1
			Credit 4.4	Alternative Transportation, Parking Capacity	1
			Credit 5.1	Site Development, Protect or Restore Habitat	1
			Credit 5.2	Site Development, Maximize Open Space	1
			Credit 6.1	Stormwater Design, Quantity Control	1
			Credit 6.2	Stormwater Design, Quality Control	1
			Credit 7.1	Heat Island Effect, Non-Roof	1
			Credit 7.2	Heat Island Effect, Roof	1
			Credit 8	Light Pollution Reduction	1
			Credit 9	Site Master Plan	1
			Credit 10	Joint Use of Facilities	1



LEED for Schools 2007 Registered Project Checklist

Yes	?	No				
			Water E	fficiency		7 Points
			Credit 1.1	Water Effic	ient Landscaping, Reduce by 50%	î
			Credit 1.2		ient Landscaping, No Potable Use or No Irrigation	1
			Credit 2		Wastewater Technologies	1
			Credit 3	Water Use I	and and the state of the state	1 to 3
			eredit 5	Credit 3.1	20% Reduction	1103
				Credit 3.2	30% Reduction	2
				Credit 3.3	40% Reduction	3
			Credit 4		ter Use Reduction, 20% Reduction	1
	War sales all son	Property and the second	cicuit	i rocess wa	net ose neuderion, 20% neuderion	ħ
Yes	?	No				
			Energy 8	& Atmosp	here 1	7 Points
				U		
Yes			Prereq 1	Fundament	tal Commissioning of the Building Energy Systems	Required
Yes			Prereq 2	Minimum E	nergy Performance	Required
Yes			Prereq 3	Fundament	tal Refrigerant Management	Required
*Note for	EAc1: All L	EED for Sch	ools projects	registered at	fter June 26, 2007 are required to achieve at least two (2) point:	5.
			Credit 1	Optimize E	nergy Performance	2 to 10
				Credit 1.2	14% New Buildings / 7% Existing Building Renovations	2
				Credit 1.3	17.5% New Buildings / 10.5% Existing Building Renovations	3
				Credit 1.4	21% New Buildings / 14% Existing Building Renovations	4
				Credit 1.5	24.5% New Buildings / 17.5% Existing Building Renovations	5
				Credit 1.6	28% New Buildings / 21% Existing Building Renovations	6
				Credit 1.7	31.5% New Buildings / 24.5% Existing Building Renovations	7
				Credit 1.8	35% New Buildings / 28% Existing Building Renovations	8
			0	Credit 1.9	38.5% New Buildings / 31.5% Existing Building Renovations	9
**************************************				Credit 1.10	42% New Buildings / 35% Existing Building Renovations	10
			Credit 2	On-Site Ren	newable Energy	1 to 3
			0	Credit 2.1	2.5% Renewable Energy	1
			0	Credit 2.2	7.5% Renewable Energy	2
N. 17.			0	Credit 2.3	12.5% Renewable Energy	3
			Credit 3	Enhanced C	ommissioning	1
			Credit 4	Enhanced R	efrigerant Management	1
			Credit 5	Measureme	ent & Verification	1
			Credit 6	Green Powe	er	1



LEED for Schools 2007 Registered Project Checklist

Yes	?	No			
			Materia	ls & Resources	13 Points
Yes			Prereq 1	Storage & Collection of Recyclables	Required
			Credit 1.1	Building Reuse, Maintain 75% of Existing Walls, Floors & Roof	1
			Credit 1.2	Building Reuse, Maintain 95% of Existing Walls, Floors & Roof	1
		5	Credit 1.3	Building Reuse, Maintain 50% of Interior Non-Structural Elements	1
			Credit 2.1	Construction Waste Management, Divert 50% from Disposal	1
			Credit 2.2	Construction Waste Management, Divert 75% from Disposal	1
			Credit 3.1	Materials Reuse, 5%	1
			Credit 3.2	Materials Reuse, 10%	1
			Credit 4.1	Recycled Content, 10% (post-consumer + 1/2 pre-consumer)	1
			Credit 4.2	Recycled Content, 20% (post-consumer + 1/2 pre-consumer)	1
			Credit 5.1	Regional Materials, 10% Extracted, Processed & Manufactured	1
			Credit 5.2	Regional Materials, 20% Extracted, Processed & Manufactured	1
			Credit 6	Rapidly Renewable Materials	1
			Credit 7	Certified Wood	1



LEED for Schools 2007 Registered Project Checklist

Yes	?	No	_		
			Indoor E	Environmental Quality	20 Points
Yes			Drorog 1	Minimum IAQ Performance	Required
Yes			Prereq 1	Environmental Tobacco Smoke (ETS) Control	Required
Yes			Prereq 2	Minimum Acoustical Performance	Required
165			Prereq 3 Credit 1		required
			Credit 2	Outdoor Air Delivery Monitoring Increased Ventilation	1
			Credit 2		1
				Construction IAQ Management Plan, During Construction	1
			Credit 3.2	Construction IAQ Management Plan, Before Occupancy	1
			Credit 4	Low-Emitting Materials	1 to 4
			Credit 5	Indoor Chemical & Pollutant Source Control	1
			Credit 6.1	Controllability of Systems, Lighting	1
			Credit 6.2	Controllability of Systems, Thermal Comfort	1
			Credit 7.1	Thermal Comfort, Design	1
			Credit 7.2	Thermal Comfort, Verification	1
			Credit 8.1	Daylight & Views, Daylight 75% of Spaces	1 to 3
			•	75% of classrooms (Required for either points below)	1
			Ð	90% of classrooms	2
1490000000				75% of other spaces	3
			Credit 8.2	Daylight & Views, Views for 90% of Spaces	1
			Credit 9	Enhanced Acoustical Performance, 40 dBA / RC level of 32	1
			7	Enhanced Acoustical Performance, 35 dBA / RC level of 27	1
			Credit 10	Mold Prevention	1
Yes	?	No			
	•	T	Innovati	on & Design Process	6 Points
		1	Innovat	on a Design (rocess)	or omes
			Credit 1.1	Innovation in Design: Provide Specific Title	1
			Credit 1.2	Innovation in Design: Provide Specific Title	1
			Credit 1.3	Innovation in Design: Provide Specific Title	1
			Credit 1.4	Innovation in Design: Provide Specific Title	1
			Credit 2	LEED® Accredited Professional	1
			Credit 3	School as a Teaching Tool	1



LEED 2009 for Schools New Construction and Major Renovations Project Scorecard

Project Name: Project Address							
Yes	,	No					
			ř				

Yn , No	USTAINABLE SITES	24 Points
Pr	ereq 1 Construction Activity Pollution Prevention	Required
	ereq 2 Environmental Site Assessment	Required
	redit 1 Site Selection	1
	redit 2 Development Density and Community Connectivity	4
	redit 3 Brownfield Redevelopment	1
	redit 4.1 Alternative Transportation - Public Transportation Access	4
	redit 4.2 Alternative Transportation - Bicycle Storage and Changing Rooms redit 4.3 Alternative Transportation - Low-Emitting and Fuel-Efficient Vehicles	1 2
	redit 4.4 Alternative Transportation - Parking Capacity	2
	redit 5 1 Site Development - Protect or Restore Habitat	1
	redit 5.2 Site Development - Maximize Open Space	1
Cn	redit 6.1 Stormwater Design - Quantity Control	1
Cn	redit 6.2 Stormwater Design - Quality Control	1
	redit 7.1 Heat Island Effect - Nonroof	1
	redit 7.2 Heat Island Effect - Roof	. 1
	redit 8 Light Pollution Reduction	1
	redit 9 Site Master Plan	1
Yes 7 No	Joint Use of Facilities	
	ATER EFFICIENCY	11 Points
	ereq 1 Water Use Reduction	Required
Cre	edit 1 Water Efficient Landscaping	2 to 4
	50% Reduction No Potable Water Use or Irrigation	2
Cre	edit 2 Innovative Wastewater Technologies	2
	edit 3 Water Use Reduction	2 to 4
	30% Reduction	2
	35% Reduction	3
	40% Reduction	4
Yes 7 No	edit 4 Process Water Use Reduction	1
E	NERGY & ATMOSPHERE	33 Points
Pre Pre	ereq 1 Fundamental Commissioning of Building Energy Systems	Required
Y Pre	ereq 2 Minimum Energy Performance	Required
Y Pre	ereq 2 Minimum Energy Performance ereq 3 Fundamental Refrigerant Management	Required Required
Y Pre	ereq 2 Minimum Energy Performance ereq 3 Fundamental Refrigerant Management edt 1 Optimize Energy Performance	Required Required 1 to 19
Y Pre	ereq 2 Minimum Energy Performance Fundamental Refrigerant Management edd t 1 Optimize Energy Performance mprove by 12% for New Buildings or 8% for Existing Building Renovations	Required Required 1 to 19
Y Pre	ereq 2 Minimum Energy Performance ereq 3 Fundamental Refrigerant Management odd 1 Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations	Required Required 1 to 19 1
Y Pre	ereq 2 Minimum Energy Performance Fundamental Refrigorant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations Improve by 16% for New Buildings or 10% for Existing Building Renovations Improve by 16% for New Buildings or 10% for Existing Building Renovations	Required Required 1 to 19 1 2 3
Y Pre	ereq 2 Minimum Energy Performance ereq 3 Fundamental Refrigerant Management edd 1 Optimize Energy Performance improve by 12% for New Buildings or 8% for Existing Building Renovations improve by 14% for New Buildings or 10% for Existing Building Renovations improve by 16% for New Buildings or 12% for Existing Building Renovations improve by 16% for New Buildings or 12% for Existing Building Renovations improve by 16% for New Buildings or 12% for Existing Building Renovations improve by 16% for New Buildings or 12% for Existing Building Renovations improve by 16% for New Buildings or 12% for Existing Building Renovations improve by 16% for New Buildings or 12% for Existing Building Renovations improve by 16% for New Buildings or 14% for Existing Building Renovations improve by 16% for New Buildings or 14% for Existing Building Renovations improve by 14% for New Buildings or 14% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 14% for the Buildings or 15% for Existing Building Renovations improve by 14% for the Buildings or 15% for Existing Building Renovations improve by 14% for Existing Buildi	Required Required 1 to 19 1 2 3 4
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Y Pre	areq 2 Minimum Energy Performance ereq 3 undamental Refrigerant Management Optimize Energy Performance improve by 12% for New Buildings or 8% for Existing Building Renovations improve by 14% for New Buildings or 15% for Existing Building Renovations improve by 16% for New Buildings or 15% for Existing Building Renovations improve by 15% for New Buildings or 16% for Existing Building Renovations improve by 25% for New Buildings or 16% for Existing Building Renovations improve by 25% for New Buildings or 16% for Existing Building Renovations improve by 25% for New Buildings or 25% for Existing Building Renovations improve by 25% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for New Buildings or 25% for Existing Building Renovations improve by 26% for N	Required Required 1 to 19 1 2 3 4 5 6 7 8 9
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Pro Pro Cre	were 2 Minimum Energy Performance ereq 3 Indiamental Refrigerant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 16% for Existing Building Renovations Improve by 14% for New Buildings or 16% for Existing Building Renovations Improve by 16% for New Buildings or 16% for Existing Building Renovations Improve by 26% for New Buildings or 16% for Existing Building Renovations Improve by 26% for New Buildings or 26% for Existing Building Renovations Improve by 26% for New Buildings or 26% for Existing Building Renovations Improve by 26% for New Buildings or 26% for Existing Building Renovations Improve by 26% for New Buildings or 26% for Existing Building Renovations Improve by 26% for New Buildings or 26% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 46% for New Buildings or 36% for Existing Building Renovations Improve by 46% for New Buildings or 36% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for New Buildings or 46% for Existing Building Renovations Improve by 46% for	Required Required Required 1 to 19 1 2 3 4 5 5 6 7 7 8 9 100 111 122 133 14 15 166 177 18 19 1 to 7 1 1 2 3 3 4 5 5 6 7 7 2
Pre Pre Cre	## Minimum Energy Performance ##93 Fundamental Refrigerant Management Optimize Energy Performance ##93 Fundamental Refrigerant Management Optimize Energy Performance ##94 Improve by 12% for New Buildings or 8% for Existing Building Renovations improve by 14% for New Buildings or 10% for Existing Building Renovations improve by 16% for New Buildings or 16% for Existing Building Renovations improve by 26% for New Buildings or 16% for Existing Building Renovations improve by 26% for New Buildings or 26% for Existing Building Renovations improve by 24% for New Buildings or 26% for Existing Building Renovations improve by 26% for New Buildings or 26% for Existing Building Renovations improve by 26% for New Buildings or 26% for Existing Building Renovations improve by 26% for New Buildings or 26% for Existing Building Renovations improve by 26% for New Buildings or 26% for Existing Building Renovations improve by 26% for New Buildings or 36% for Existing Building Renovations improve by 26% for New Buildings or 36% for Existing Building Renovations improve by 36% for New Buildings or 36% for Existing Building Renovations improve by 36% for New Buildings or 36% for Existing Building Renovations improve by 36% for New Buildings or 36% for Existing Building Renovations improve by 46% for New Buildings or 36% for Existing Building Renovations improve by 46% for New Buildings or 36% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for New Buildings or 46% for Existing Building Renovations improve by 46% for Renovat	Required Required 1 to 19 1 2 3 4 5 6 6 7 8 9 100 111 12 13 14 15 15 16 17 7 18 19 10 7 1 10 7 1 10 7 1 10 7 1 10 7 1 10 7 1 1 2 2 3 4 5 6 6 7 7 2 2 1 1



LEED 2009 for Schools New Construction and Major Renovations Project Scorecard

MATER/	ALS & RESOURCES	13 Points
Prereq 1 Credit 1.1	Storage and Collection of Recyclables Building Reuse - Maintain Existing Wal's, Floors and Roof Reuse 75%	Required 1 to 2
Credit 1.2	Reuse 95%	1 2 1
Credit 2	Building Reuse - Maintain Interior Non-Structural Elements Construction Waste Management	1 to 2
Credit 2	50% Recycled or Salvaged	1
	75% Recycled or Salvaged	2
Credit 3	Materials Reuse	1 to 2
	5% Reuse	1
	10% Reuse	2
Credit 4	Recycled Content	1 to 2
	10% of Content	1
Credit 5	20% of Content Regional Materials	2 1 to 2
Credit 5	10% of Materials	1 to 2
	20% of Materials	2
Credit 6	Rapidly Renewable Materials	1
Credit 7	Certified Wood	i
Yes 7 No	ENVIROMENTAL QUALITY	19 Points
INDOOR	ENVIRONENTAL QUALITY	E CALLE
Prereq 1	Minimum Indoor Air Quality Performance	Required
Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
Prereq 3	Minimum Acoustical Performance	Required
Credit 1	Outdoor Air Delivery Monitoring	1
Credit 2	Increased Ventilation	1
Credit 3.1 Credit 3.2	Construction Indoor Air Quality Management Plan - During Construction	1
Credit 4	Construction Indoor Air Quality Management Plan - Before Occupancy Low-Emitting Materials	Up to 4
CIEURA	4.1 - Adhesives & Sealants	орточ
	4 2 - Paints & Coatings	
	4 3 - Flooring Systems	
	4 4 - Composite Wood & Agrifiber Products	
	4 5 - Furniture & Furnishings	
	4 6 - Ceiling & Wall Systems	
Credit 5	Indoor Chemical and Pollutant Source Control	1
Credit 6.1	Controllability of Systems - Lighting	1
Credit 6.2	Controllability of Systems - Thermal Comfort	1
Credit 7.1	Thermal Comfort - Design	1
Credit 7 2	Thermal Comfort - Verification	1
Credit 8.1	Daylight and Views 75% of classrooms	1 to 3
	90% of classrooms	2
	75% of other spaces	2 to 3
Credit 8 2	Daylight and Views - Views	1
Credit 9	Enhanced Acoustical Performance	i
Credit 10	Mold Prevention	1
Yes 7 No	ION IN DESIGN	6 Points
	TOTAL DECISAL	
Credit 1	Innovation in Design	1 to 4
2000	Innovation or Exemplary Performance	1
	innovation or Exemplary Performance	1
	Innovation or Exemplary Performance	1
Credit 2	Innovation	1
Credit 3	LEED* Accredited Professional School as a Teaching Tool	Ŷ
Yes ' No REGION/	AL PRIORITY	4 Points
		1 to 4
Credit 1	Regional Priority Regionally Defined Credit Achieved	1 to 4
	Regionally Defined Credit Achieved Regionally Defined Credit Achieved	1
	Regionally Defined Credit Achieved	1
	Regionally Defined Credit Achieved	1
Yes ? No		
PROJECT	TOTALS (Certification Estimates) 40-49 points Silver: 50-59 points Gold: 60-79 points Platinum: 80+ points	110 Points
outilied.	to to points out or or points out to points i latitudit. Out points	



Pro	ject Na	ime:						
Pro	ject Ac	ldress:						
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		-047						
Г	Yes	?	No	6 ·				02 D-1-4-
-						ertification Estimates		92 Points
				Certified: 34	-42 points	Silver: 43-50 points	Gold: 51-67 points	Platinum: 68-92 points
	Yes	?	No					
				Sustainable	e Sites		Continue Continue	12 Points
]				
				Credit 1		tified Design and Con		1
				Credit 2		Exterior and Hardscap		
				Credit 3		ed Pest Mgmt, Erosion		
				Credit 4	Alternati	ve Commuting Transp	ortation	1 to 4
					Credit 4.1	10% Reduction		1
					Credit 4.2	25% Reduction		2
					Credit 4.3	50% Reduction		3
					Credit 4.4	75% Reduction or g	reater	4
			20000	Credit 5	Reduced	Site Disturbance, Prot	ect or Restore Open Sp	pace 1
				Credit 6	Stormwa	ter Management		1
				Credit 7.1	Heat Isla	nd Reduction, Non-Roo	of	1
				Credit 7.2	Heat Isla	nd Reduction, Roof		1
				Credit 8	Light Pol	lution Reduction		1



Yes	?	No					
			Water Ef	ffici	ency		10 Points
Yes			Prereq 1		Minimum	Indoor Plumbing Fixture & Fitting Efficiency	Required
			Credit 1.1		Water Perf	formance Measurement, Whole Building Metering	1
			Credit 1.2		Water Perf	formance Measurement, Submetering	1
			Credit 2		Additional	Indoor Plumbing Fixture and Fitting Efficiency	1 to 3
					Credit 2.1	10% Reduction	1
					Credit 2.2	20% Reduction	2
			_	Đ	Credit 2.3	30% Reduction	3
			Credit 3		Water Effic	cient Landscaping	1 to 3
					Credit 3.1	50% Reduction	1
					Credit 3.2	75% Reduction	2
			_		Credit 3.3	100% Reduction	3
			Credit 4.1		Cooling To	ower Water Mgmt, Chemical Management	1
			Credit 4.2		Cooling To	ower Water Mgmt, Non-Potable Water Source Use	1



Yes	?	No				
			Energy &	& Atmosphe	re	0 Points
Yes			Prereq 1	Energy Effi	iciency Best Management Practices	Required
Yes			Prereq 1	Minimum E	Energy Efficiency Performance	Required
Yes			Prereq 1	Refrigeran	t Management, Ozone Protection	Required
*NOTE for	EAc1: All L	EED for Exist	ing Building pro	ojects registered af	ter June 26th, 2007 are required to achieve at least two (2) points	under EAc1.
			Credit 1	Optimize E	nergy Efficiency Performance	1 to 15
				ENERGY ST/	AR Rating: 65 / Alternative Score: 15% Above Nat'l Average	Required
				€ Credit 1.1	ENERGY STAR 67 / Alternative Score: 17% Above Average	1
				• Credit 1.2	ENERGY STAR 69 / Alternative Score: 19% Above Average	2
				Credit 1.3	ENERGY STAR 71 / Alternative Score: 21% Above Average	3
				Credit 1.4	ENERGY STAR 73 / Alternative Score: 23% Above Average	4
				Credit 1.5	ENERGY STAR 75 / Alternative Score: 25% Above Average	5
				Credit 1.6	ENERGY STAR 77 / Alternative Score: 27% Above Average	6
				Credit 1.7	ENERGY STAR 79 / Alternative Score: 29% Above Average	7
				■ Credit 1.8	ENERGY STAR 81 / Alternative Score: 31% Above Average	8
				■ Credit 1.9	ENERGY STAR 83 / Alternative Score: 33% Above Average	
				■ Credit 1.10	ENERGY STAR 85 / Alternative Score: 35% Above Average	10
				Credit 1.11	ENERGY STAR 87 / Alternative Score: 37% Above Average	11
				Credit 1.12	ENERGY STAR 89 / Alternative Score: 39% Above Average	12
				Credit 1.13	ENERGY STAR 91 / Alternative Score: 41% Above Average	
					ENERGY STAR 93 / Alternative Score: 43% Above Average	

■ Credit 1.15 ENERGY STAR 95+ / Alternative Score: 45%+ Above Average



Energy & A	Atmosphere, continued							
Existing Buildi	Existing Building Commissioning							
Credit 2.1	Investigation and Analysis	2						
Credit 2.2	Implementation	2						
Credit 2.3	Ongoing Commissioning	2						
Performance N	Neasurement	=						
Credit 3.1	Building Automation System	1						
Credit 3.2-3.3	System Level Metering	1 to 2						
	Credit 3.2 40% Metered	1						
	Credit 3.3 80% Metered	2						
Other								
Credit 4	Renewable Energy	1 to 4						
	Credit 4.1 On-site 3% / Off-site 25%	1						
	Credit 4.2 On-site 6% / Off-site 50%	2						
	Credit 4.3 On-site 9% / Off-site 75%	3						
	Credit 4.4 On-site 12% / Off-site 100%	4						
Credit 5	Refrigerant Management	1						
Credit 6	Emissions Reduction Reporting	1						



Yes	?	No	_		
			Materials	& Resources	14 Points
Yes			Prereq 1	Sustainable Puchasing Policy	Required
Yes			Prereq 2	Solid Waste Management Policy	Required
			Sustainable F	urchasing	
			Credit 1	Ongoing Consumables	1 to 3
)	Credit 1.1 40% of Purchases	1
			j	Credit 1.2 60% of Purchases	2
				Credit 1.3 80% of Purchases	3
			Credit 2.1	Durable Goods, Electric	1
			Credit 2.2	Durable Goods, Furniture	1
			Credit 3	Facility Alterations and Additions	1
			Credit 4	Reduced Mercury in Lamps	1 to 2
				Credit 4.1 90 pg/lum-hr	1
			1	Credit 4.2 70 pg/lum-hr	2
			Credit 5	Food	1
			Solid Waste N	anagement	
			Credit 6	Waste Stream Audit	1
			Credit 7	Ongoing Consumables	1 to 2
				Credit 7.1 50% Waste Diversion	1
			1	Credit 7.2 70% Waste Diversion	2
			Credit 8	Durable Goods	1
			Credit 9	Facility Alterations and Additions	1



Yes	?	No				
			Indoor Envi	ironment	al Quality	19 Points
Yes			Prereq 1	Outdoor A	ir Introduction and Exhaust Systems	Required
Yes			Prereq 2	Environme	ental Tobacco Smoke (ETS) Control	Required
Yes			Prereq 3	Green Clea	ning Policy	Required
			IAQ Best Manag	gement Prac	tices	
			Credit 1.1	IAQ Manag	gement Program	1
			Credit 1.2	Outdoor A	ir Delivery Monitoring	1
			Credit 1.3	Increased '	Ventilation	1
			Credit 1.4	Reduce Pa	rticulates in Air Distribution	1
			Credit 1.5	Facility Alt	erations and Additions	1
			Occupant Comf	fort		
			Credit 2.1	Occupant :	Survey	1
			Credit 2.2	Occupant	Controlled Lighting	1
			Credit 2.3	Thermal Co	omfort Monitoring	1
			Credit 2.4-2.5	Daylight a	nd Views	1 to 2
				Credit 2.4	50% Daylight / 45% Views	1
			B	Credit 2.5	75% Daylight / 90% Views	2
			Green Cleaning	J		
			Credit 3.1	High Perfo	rmance Cleaning Program	1
			Credit 3.2-3.3	Custodial I	Effectiveness Assessment	1 to 2
			Ð	Credit 3.2	Score of ≤ 3	1
				Credit 3.3	Score of ≤ 2	2
			Credit 3.4 -3.6	Sustainabl	e Cleaning Products and Materials	1 to 3
			•	Credit 3.4	30% of Purchases	1
			•	Credit 3.5	60% of Purchases	2
				Credit 3.6	90% of Purchases	3
			Credit 3.7	Sustainabl	e Cleaning Equipment	1
			Credit 3.8	Entryway S	Systems	1
			Credit 3.9	Indoor Inte	egrated Pest Management	1

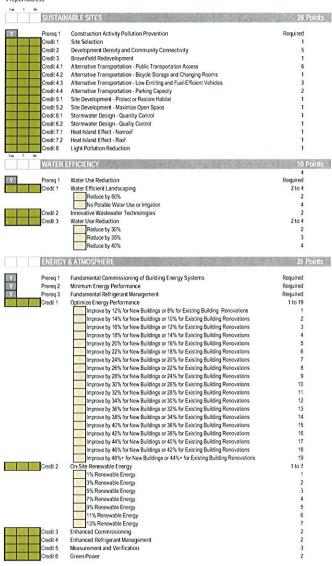


Yes	?	No				
			Innovation	n in Operations		7 Points
			Credit 1.1	Innovation in Operations:	Provide Specific Title	1
			Credit 1.2	Innovation in Operations:	Provide Specific Title	1
			Credit 1.3	Innovation in Operations:	Provide Specific Title	1
			Credit 1.4	Innovation in Operations:	Provide Specific Title	1
			Credit 2	LEED® Accredited Profession	onal	1
			Credit 3	Documenting Sustainable	Building Cost Impacts	2



LEED 2009 for New Construction and Major Renovation Project Scorecard

Project Name: Project Address:





LEED 2009 for New Construction and Major Renovation Project Scorecard

Yes 7 No.
Yes 7 No.
2 MATERIALS & RESOURCES 14 Points Storage and Collection of Recyclables Building Reuse - Maintain Existing Wals , Floors and Roof Reuse 55% Reuse 55% Reuse 95% Prereq 1 Credit 1.1 Required 1 to 3 Rouse 95%
Billiding Reuse - Maintain Interior Nonstructural Elements
Construction Waste Management
50% Recycled or Salvaged
75% Recycled or Salvaged Credit 1.2 Credit 2 1 to 2 Materials Reuse
Reuse 5%
Reuse 10% Credit 3 Recycled Content
10% of Content
20% of Content Credit 4 Regional Materials
10% of Materials
20% of Materials Credit 5 1 to 2 Rapidly Renewable Materials Certified Wood Credit 7 INDOOR ENVIRONMENTAL QUALITY 15 Points Y Minimum Indoor Air Quality Performance Required Pereq 2 Environmental Tobacco Smc Credi 1 Outdoor Air Delivery Monitor Credi 2 Increased Ventilation Credi 3.1 Construction Indoor Air Qua Credi 3.2 Construction Indoor Air Qua Credi 4.2 Low-Emitting Materials - Pair Credi 4.2 Low-Emitting Materials - Floc Credi 4.3 Low-Emitting Materials - Floc Credi 4.4 Low-Emitting Materials - Floc Credi 6.1 Controllability of Systems - I Credi 6.2 Controllability of Systems - T Credi 7.1 Thermal Comfort - Venification Credi 8.1 Daylight and Views - Daylight Credi 8.2 Daylight and Views - Views Environmental Tobacco Smoke (ETS) Control Outdoor Air Delivery Monitoring Increased Ventilation Prerea 2 Required Increased Ventilation

Construction Indoor Air Quality Management Plan - During Construction
Construction Indoor Air Quality Management Plan - Before Occupancy
Low-Emitting Materials - Athesives and Sealants
Low-Emitting Materials - Paints and Coatings
Low-Emitting Materials - Points and Coatings
Low-Emitting Materials - Points and Ocatings
Low-Emitting Materials - Composite Wood and Agrifiber Products
Indoor Chemical and Pollutant Source Control

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Constitution of Surveys - Liberts

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Control Ins Controllability of Systems - Lighting Controllability of Systems - Thermal Comfort Thermal Comfort - Design Thermal Comfort - Verification Daylight and Views - Daylight INNOVATION IN DESIGN 6 Points Credit 1 Innovation in Design Innovation or Exemplary Performance Innovation or Exemplary Performance Innovation or Exemplary Performance Innovation Innovation Innovation 1 to 5 Credit 2 LEED* Accredited Professional REGIONAL PRIORITY 4 Points Regional Priority
Regionally Defined Credit Achieved
Regionally Defined Credit Achieved
Regionally Defined Credit Achieved
Regionally Defined Credit Achieved Credit 1 1 to 4

PROJECT TOTALS (Certification Estimates)

Certified: 40-49 points Silver: 50-59 points Gold: 60-79 points Platinum: 80+ points

110 Points



LEED for New Construction v2.1 Registered Project Checklist

Project Name: Project Address:

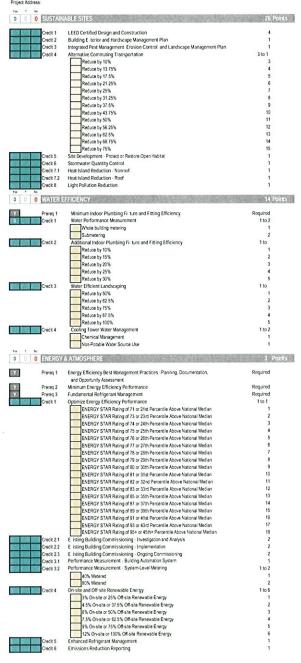
Yes ? No Sustai	nable Sites	14 Points
Prereq 1 Credit 1 Credit 2 Credit 4.1 Credit 4.2 Credit 4.3 Credit 5.1 Credit 5.2 Credit 6.2 Credit 6.2 Credit 7.1 Credit 7.2 Credit 8	Erosion & Sedimentation Control Site Selection Development Density Brownfield Redevelopment Alternative Transportation, Public Transportation Access Alternative Transportation, Bicycle Storage & Changing Rooms Alternative Transportation, Alternative Fuel Vehicles Alternative Transportation, Parking Capacity and Carpooling Reduced Site Disturbance, Protect or Restore Open Space Reduced Site Disturbance, Development Footprint Stormwater Management, Rate and Quantity Stormwater Management, Treatment Landscape & Exterior Design to Reduce Heat Islands, Non-Roof Landscape & Exterior Design to Reduce Heat Islands, Roof Light Pollution Reduction	Required 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Yes ? No Water	Efficiency	5 Points
Credit 1.1 Credit 1.2 Credit 2 Credit 3.1 Credit 3.2	Water Efficient Landscaping, No Potable Use or No Irrigation Innovative Wastewater Technologies Water Use Reduction, 20% Reduction	1 1 1 1
Yes ? No Energy	y & Atmosphere	17 Points
Prereq 1 Prereq 2 Prereq 3 Credit 1	Fundamental Building Systems Commissioning Minimum Energy Performance CFC Reduction in HVAC&R Equipment Optimize Energy Performance 15% New Buildings or 5% Existing Building Renovations 20% New Buildings or 10% Existing Building Renovations 25% New Buildings or 15% Existing Building Renovations 30% New Buildings or 20% Existing Building Renovations 35% New Buildings or 25% Existing Building Renovations 40% New Buildings or 35% Existing Building Renovations 45% New Buildings or 35% Existing Building Renovations 55% New Buildings or 40% Existing Building Renovations 55% New Buildings or 45% Existing Building Renovations 60% New Buildings or 55% Existing Building Renovations	Required Required Required 1 to 10
Credit 2.1 Credit 2.2 Credit 2.3 Credit 3 Credit 4 Credit 5 Credit 6	Renewable Energy, 5% Renewable Energy, 10% Renewable Energy, 20% Additional Commissioning Ozone Depletion Measurement & Verification Green Power	1 1 1 1 1 1

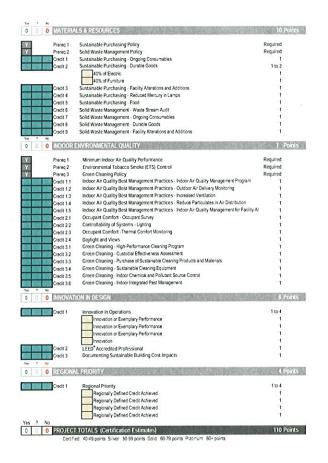
Yes ? No Materi	als & Resources	13 Points
Prereq 1 Credit 1.1 Credit 1.2 Credit 1.3 Credit 2.1 Credit 3.1 Credit 3.1 Credit 3.1 Credit 4.1 Credit 4.2 Credit 4.5 Credit 5.2 Credit 6.7 Credit 6.7	Storage & Collection of Recyclables Building Reuse, Maintain 75% of Existing Shell Building Reuse, Maintain 100% of Shell Building Reuse, Maintain 100% Shell & 50% Non-Shell Construction Waste Management, Divert 50% Construction Waste Management, Divert 75% Resource Reuse, Specify 5% Resource Reuse, Specify 10% Recycled Content, Specify 5% (post-consumer + ½ post-industrial) Recycled Content, Specify 10% (post-consumer + ½ post-industrial) Local/Regional Materials, 20% Manufactured Locally Local/Regional Materials, of 20% Above, 50% Harvested Locally Rapidly Renewable Materials Certified Wood	Required 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Yes ? No	Environmental Quality	15 Points
Prereq Prereq 2 Credit 1 Credit 2 Credit 3.1 Credit 4.1 Credit 4.2 Credit 4.3 Credit 4.4 Credit 6.1 Credit 6.1 Credit 7.1 Credit 7.2 Credit 7.2 Credit 8.1 Credit 8.2	Minimum IAQ Performance Environmental Tobacco Smoke (ETS) Control Carbon Dioxide (CO ₂) Monitoring Ventilation Effectiveness Construction IAQ Management Plan, During Construction Construction IAQ Management Plan, Before Occupancy Low-Emitting Materials, Adhesives & Sealants Low-Emitting Materials, Paints Low-Emitting Materials, Carpet Low-Emitting Materials, Composite Wood & Agrifiber Indoor Chemical & Pollutant Source Control Controllability of Systems, Perimeter Controllability of Systems, Non-Perimeter Thermal Comfort, Comply with ASHRAE 55-1992 Thermal Comfort, Permanent Monitoring System Daylight & Views, Daylight 75% of Spaces Daylight & Views (views for 90% of Spaces	Required Required 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Yes ? No Innova	tion & Design Process	5 Points
Credit 1.1 Credit 1.2 Credit 1.3 Credit 1.4 Credit 2	Innovation in Design: Provide Specific Title LEED™ Accredited Professional	1 1 1 1
	t Totals (pre-certification estimates) 26-32 points, Silver: 33-38 points, Gold: 39-51 points, Platinum: 52-69	69 Points



LEED 2009 for E isting Buildings: Operations & Maintenance Project Scorecard

Project Name:







LEED for Existing Buildings v2.0 Registered Building Checklist

Project Name: Project Address:

Yes ? No		
Susta	inable Sites	14 Points
Y Prereq 1 Prereq 2 Credit 1 1 Credit 2 Credit 2 Credit 3 2 Credit 3 3 Credit 3 4 Credit 4 1 Credit 4 1 Credit 5 1 Credit 5 1 Credit 6 1 Credit 6 2 Credit 6 1	Alternative Transportation -Bicycle Storage & Changing Rooms Alternative Transportation Alternative Fuel Vehicle:	Required Required 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Yes ? No Water	Efficiency	5 Points
Y Prereq 1 Prereq 2 Credit 1 1 Credit 1.2 Credit 2 Credit 3 1 Credit 3 2	Minimum Water Efficiency Discharge Water Compliance Water Efficient Landscaping -Reduce Potable Water Use by 50% Water Efficient Landscaping- Reduce Potable Water Use by 95% Innovative Wastewater Technologies Water Use Reduction -10% Reduction Water Use Reduction -20% Reduction	Required Required 1 1 1 1
Yes ? No Energ	y & Atmosphere	23 Points
	Existing Building Commissioning Minimum Energy Performance - Energy Star 60 Ozone Protection Existing Buildings projects registered after June 26th, 2007 are required to achieve at least two (2) points under EAc1.	Required Required Required
Credit 1	Optimize Energy Performance Energy Star Rating - 63 Energy Star Rating - 67 Energy Star Rating - 71 Energy Star Rating - 75 Energy Star Rating - 79 Energy Star Rating - 87 Energy Star Rating - 87 Energy Star Rating - 91 Energy Star Rating - 95 Energy Star Rating - 99	1 to 10 1 2 3 4 5 7 8 9 10
Credit 2 1 Credit 2 2 Credit 2 3 Credit 2 4 Credit 3 1 Credit 3 2 Credit 3 2 Credit 3 3	Renewable Energy - On-site 3% / Off-site 15% Renewable Energy - On-site 6% / Off-site 30% Renewable Energy - On-site 9% / Off-site 45% Renewable Energy - On-site 12% / Off-site 60% Building Operation & Maintenance Staff Education Building Operation & Maintenance Building Systems Maintenance Building Operation & Maintenance Building Systems Monitoring	1 1 1 1 1 1

1000	186	Credit 4	Additional Ozone Protection	1
456	100	Credit 5 1	Performance Measurement - Enhanced Metering (4 specific actions)	1
1		Credit 5.2	Performance Measurement - Enhanced Metering (8 specific actions)	1
100	138	Credit 5.3	Performance Measurement - Enhanced Metering (12 specific actions)	1
355	188	Credit 5.4	Performance Measurement- Emission Reduction Reporting	1
100		Credit 6	Documenting Sustainable Building Cost Impacts	1

Y Pres	Source Reduction & Waste Managemen - Waste Stream Audit	equired
INCOME.		equire
Y Prer	. 1	equire
	Construction, Demolition & Renovation Waste Management Divert 50%	1
	Construction, Demolition & Renovation Waste Management Divert 75%	1
-	Optimize Use of Alternative Materials- 10% of Total Purchases	1
	Optimize Use of Alternative Materials- 20% of Total Purchases	1
-	Optimize Use of Alternative Materials- 30% of Total Purchases	1
	Optimize Use of Alternative Materials- 40% of Total Purchases	1
	12.5 Optimize Use of Alternative Materials- 50% of Total Purchases	1
	Optimize Use of IAQ Compliant Product: - 45% of Annual Purchases	1
	Optimize Use of IAQ Compliant Product: - 90% of Annual Purchases	1
Cred	Sustainable Cleaning Products & Materials 30% of Annual Purchases	1
Cred	14.2 Sustainable Cleaning Products & Materials 60% of Annual Purchases	1
Cred	14.3 Sustainable Cleaning Products & Materials 90% of Annual Purchases	1
	Occupant Recycling- Recycle 30% of the Total Waste Stream	1
	Occupant Recycling- Recycle 40% of the Total Waste Stream	1
	15.3 Occupant Recycling- Recycle 50% of the Total Waste Stream	1
Cred	를 보고 있는 이 사람들이 바라가 하는 10 (17 20년 17 20년 17 20년 18	1
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es ? No	ndoor Environmental Quality 22	Point
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7 Prer	- NO. 1 - 1. TO A STATE OF THE	equire
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Cred		1
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Cred		1
	Documenting Productivity Impacts - Absenteeism & Healthcare Cost Impacts	
1000	Documenting Productivity Impacts - Other Productivity Impacts	1
	Indoor Chemical & Pollutant Source Control Reduce Particulates in Air System	1
	Indoor Chemical & Pollutant Source Control Isolation of High Volume Copy/Print/Fa	1
	Controllability of Systems - Lighting	1
	Controllability of Systems - Temperature & Ventilation	1
	Thermal Comfort - Compliance	1
COLUMN TOWNS TO SERVICE STREET	7.2 Thermal Comfort - Permanent Monitoring System	1
	Daylight & Views - Daylight for 50% of Spaces	1
	Daylight & Views - Daylight for 75% of Spaces	1
	Daylight & Views - Views for 45% of Spaces	1
	184 Daylight & Views - Views for 90% of Spaces	1
Cred		1
Grec	10 1 Green Cleaning- Entryway Systems	1
	10.2 Green Cleaning- Isolation of Janitorial Closets	1
Crec	10.3 Green Cleaning- Low Environmental Impact Cleaning Policy	1
	10.4 Green Cleaning- Low Environmental Impact Pest Management Policy	1
Crec	10.5 Green Cleaning - Low Environmental Impact Pest Management Policy	1
Cred	10.6 Green Cleaning- Low Environmental Impact Cleaning Equipment Policy	1
es ? No		n. 410 GUT DA
	nnovation & Design Process 5	Point
	Innovation in Upgrades, Operation & Maintenance	1
	12 Innovation in Upgrades, Operation & Maintenance	1
	1.3 Innovation in Upgrades, Operation & Maintenance	1
THE SHE CHAIN	Innovation in Upgrades, Operation & Maintenance	1
		1
Crec	2 LEED™ Accredited Professional	



LEED 2009 for Core and Shell Development Project Scorecard

s , v	NABLE SITES	28 Point
Electra:	NADLE SILES	
Prereq 1	Construction Activity Pollution Prevention	Required
Credit 1	Site Selection	1
Credit 2	Development Density and Community Connectivity	5
Credit 3	Brownfield Redevelopment	1
Credit 4.1	Alternative Transportation - Public Transportation Access	6
Credit 4.2	Alternative Transportation - Bicycle Storage and Changing Rooms	2
Credit 4.3	Alternative Transportation - Low-Emitting and Fuel-Efficient Vehicles	3
Credit 4.4	Alternative Transportation - Parking Capacity	2
Credit 5.1	Site Development - Protect or Restore Habitat	1
Credit 5.2	Site Development - Maximize Open Space	1
Credit 6.1	Stormwater Design - Quantity Control	1
Credit 6.2 Credit 7.1	Stormwater Design - Quality Control Heat Island Effect - Nonroof	i
Credit 7.2	Heat Island Effect - Nonroof	i
Credit 8	Light Pollution Reduction	i
Credit 9	Tenant Design and Construction Guidelines	i
7 No	renant design and construction duloelines	
The second second	EFFICIENCY	10 Point
1	Was the Bulletin	Demoired
Prereq 1	Water Use Reduction	Required 2 to 4
Credit 1	Water Efficient Landscaping	2 10 4
	Reduce by 50% No Potable Water Use or Irrigation	4
Credit 2	Innovative Wastewater Technologies	2
Credit 2	Water Use Reduction	2 to 4
Credit 3	Reduce by 30%	2
	Reduce by 35%	3
	Reduce by 40%	4
7 No	Reduce by 40%	4
, No ENERG	Reduce by 40% Y & ATMOSPHERE	4 37 Point
	Y & ATMOSPHERE	37 Point
Prereq 1	Y & ATMOSPHERE Fundamental Commissioning of Building Energy Systems	37 Point
	Y & ATMOSPHERE Fundamental Commissioning of Building Energy Systems Minimum Energy Performance	37 Point
Prereq 1 Prereq 2 Prereq 3	Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management	37 Point Required Required
Prereq 1 Prereq 2	Y & ATMOSPHERE Fundamental Commissioning of Building Energy Systems Minimum Energy Performance	37 Point Required Required Required
Prereq 1 Prereq 2 Prereq 3	Y & ATMOSPHERE Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations	37 Point Required Required Required 3 to 21
Prereq 1 Prereq 2 Prereq 3	Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management Optimize Energy Performance	Required Required Required Required 3 to 21 3
Prereq 1 Prereq 2 Prereq 3	Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations	Required Required Required 3 to 21 3 4 5 6
Prereq 1 Prereq 2 Prereq 3	Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations Improve by 16% for New Buildings or 10% for Existing Building Renovations Improve by 16% for New Buildings or 10% for Existing Building Renovations	Required Required Required 3 to 21 3 4 5 6 7
Prereq 1 Prereq 2 Prereq 3	Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations Improve by 16% for New Buildings or 10% for Existing Building Renovations Improve by 16% for New Buildings or 16% for Existing Building Renovations Improve by 16% for New Buildings or 16% for Existing Building Renovations Improve by 18% for New Buildings or 14% for Existing Building Renovations	Required Required Required Required 3 to 21 3 4 5 6 7 8
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Prereq 1 Prereq 2 Prereq 3	Fundamental Commissioning of Building Energy Systems Minimum Energy Performance Fundamental Refrigerant Management Optimize Energy Performance Improve by 12% for New Buildings or 8% for Existing Building Renovations Improve by 14% for New Buildings or 10% for Existing Building Renovations Improve by 15% for New Buildings or 10% for Existing Building Renovations Improve by 15% for New Buildings or 10% for Existing Building Renovations Improve by 20% for New Buildings or 16% for Existing Building Renovations Improve by 20% for New Buildings or 16% for Existing Building Renovations Improve by 25% for New Buildings or 20% for Existing Building Renovations Improve by 25% for New Buildings or 20% for Existing Building Renovations Improve by 36% for New Buildings or 26% for Existing Building Renovations Improve by 33% for New Buildings or 26% for Existing Building Renovations Improve by 33% for New Buildings or 26% for Existing Building Renovations Improve by 33% for New Buildings or 26% for Existing Building Renovations Improve by 33% for New Buildings or 36% for Existing Building Renovations Improve by 36% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations Improve by 40% for New Buildings or 36% for Existing Building Renovations	37 Point Required Required Required 3 to 21 3 to 21 4 5 6 7 8 9 10 11 12 13 14 15 16 17
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LEED 2009 for Core and Shell Development Project Scorecard

MATERIALS & RESOURCES 13 Points Storage and Collection of Recyclables
Building Reuse - Maintain Existing Walls, Floors & Roof
Reuse 25%
Reuse 33%
Reuse 42%
Reuse 50%
Reuse 55%
Reuse 75%
Construction Waste Management
50% Recycled or Salvaged
75% Recycled or Salvaged
75% Recycled or Salvaged
Materials Reuse
Recycled Content
10% of Content
20% of Content
Recycland Materials
20% of Materials
Certified Wood Storage and Collection of Recyclables Required 1 to 5 Credit 2 1 to 2 1 to 2 Credit 5 1 to 2 Credit 6 INDOOR ENVIRONMENTAL QUALITY 12 Points Minimum Indoor Air Quality Performance Required Environmental Tobacco Smoke (ETS) Control Prereq 2 Required Outdoor Air Delivery Monitoring Increased Ventilation Increased Vertilation
Construction Indoor Air Quality Management Plan - During Construction
Low-Emitting Materials - Adhesives and Sealants
Low-Emitting Materials - Paints and Coatings
Low-Emitting Materials - Flooring Systems
Low-Emitting Materials - Composite Wood and Agrifiber Products
Indoor Chemical and Pollutant Source Control redit 3 Credit 4.1 Credit 4.2 Credit 4.3 Credit 4.4 Credit 5 Controllability of Systems - Thermal Comfort Thermal Comfort - Design Daylight & Views - Daylight redit 6 Credit 7 Credit 8.1 Credit 8.2 Daylight & Views - Views INNOVATION IN DESIGN 6 Points Innovation in Design
Innovation or Exemplary Performance
Innovation or Exemplary Performance Credit 1 1 to 5 Innovation or Exemplary Performance Innovation Innovation
Credit 2 LEED* Accredited Professional REGIONAL PRIORITY 4 Points Credit 1 Regional Priority
Regionally Defined Credit Achieved
Regionally Defined Credit Achieved
Regionally Defined Credit Achieved
Regionally Defined Credit Achieved 1 to 4

PROJECT TOTALS (Certification Estimates)

Certified: 40-49 points Silver: 50-59 points Gold: 60-79 points Platinum: 80+ points

110 Points



Project Na	me:				
Project Ad	dress: _				
Yes	?	No			
0	0		Project	Totals (Pre-Certification Estimates)	69 Points
			Certified	d: 23-27 points Silver: 28-33 points Gold: 34-44 points Platinum:	45-61 points
Yes	?	No			
			Sustain	able Sites	15 Points
Yes			Dunum 1	Construction Activity Pollution Presention	Doguirod
res			Prereq 1 Credit 1	Construction Activity Pollution Prevention Site Selection	Required
			Credit 2	Development Density & Community Connectivity	1
			Credit 3	Brownfield Redevelopment	1
			Credit 4.1	Alternative Transportation, Public Transportation	1
			Credit 4.2	Alternative Transportation, Bicycle Storage & Changing Rooms	1
			Credit 4.3	Alternative Transportation, Low-Emitting & Fuel Efficient Vehicles	1
			Credit 4.4	Alternative Transportation, Parking Capacity	1
			Credit 5.1	Site Development, Protect or Restore Habitat	1
			Credit 5.2	Site Development, Maximize Open Space	1
			Credit 6.1	Stormwater Design, Quantity Control	1
			Credit 6.2	Stormwater Design, Quality Control	1
			Credit 7.1	Heat Island Effect, Non-Roof	1
			Credit 7.2	Heat Island Effect, Roof	1
			Credit 8	Light Pollution Reduction	1
			Credit 9	Tenant Design & Construction Guidelines	1
Yes	?	No			
res		INO	Water E	fficiency	5 Points
			1		
			Credit 1.1	Water Efficient Landscaping, Reduce by 50%	1
			Credit 1.2	Water Efficient Landscaping, No Potable Use or No Irrigation	1
			Credit 2	Innovative Wastewater Technologies	1
			Credit 3.1	Water Use Reduction, 20% Reduction	1



LEED for Core and Shell v2.0 Registered Project Checklist

Yes	?	No				
			Energy 8	& Atmosp	here	14 Points
Yes			Prereg 1	Fundamen	tal Commissioning of the Building Energy Systems	Required
Yes			Prereg 2	Minimum E	nergy Performance	Required
Yes			Prereq 3	Fundamen	tal Refrigerant Management	Required
*Note for	EAc1: All	LEED for Co	ore and Shell p	orojects regis	tered after June 26, 2007 are required to achieve at least two	(2) points.
			Credit 1	Optimize E	nergy Performance	1 to 8
				Credit 1.1	10.5% New Buildings / 3.5% Existing Building Renovations	1
			Ð	Credit 1.2	14% New Buildings / 7% Existing Building Renovations	2
				Credit 1.3	17.5% New Buildings / 10.5% Existing Building Renovations	3
				Credit 1.4	21% New Buildings / 14% Existing Building Renovations	4
				Credit 1.5	24.5% New Buildings / 17.5% Existing Building Renovations	5
				Credit 1.6	28% New Buildings / 21% Existing Building Renovations	6
			Ð	Credit 1.7	31.5% New Buildings / 24.5% Existing Building Renovations	7
			Ð	Credit 1.8	35% New Buildings / 28% Existing Building Renovations	8
			Credit 2	On-Site Rei	newable Energy	1
			Credit 3	Enhanced (Commissioning	1
			Credit 4	Enhanced F	Refrigerant Management	1
			Credit 5.1	Measureme	ent & Verification - Base Building	1
			Credit 5.2	Measureme	ent & Verification - Tenant Sub-metering	1
			Credit 6	Green Pow	er	1



LEED for Core and Shell v2.0 Registered Project Checklist

Yes	?	No			
			Materia	ls & Resources	11 Points
Yes			Prereq 1	Storage & Collection of Recyclables	Required
			Credit 1.1	Building Reuse, Maintain 25% of Existing Walls, Floors & Roof	1
			Credit 1.2	Building Reuse, Maintain 50% of Existing Walls, Floors & Roof	1
			Credit 1.3	Building Reuse, Maintain 75% of Interior Non-Structural Elements	1
			Credit 2.1	Construction Waste Management, Divert 50% from Disposal	1
			Credit 2.2	Construction Waste Management, Divert 75% from Disposal	1
			Credit 3	Materials Reuse, 1%	1
			Credit 4.1	Recycled Content, 10% (post-consumer + 1/2 pre-consumer)	1
			Credit 4.2	Recycled Content, 20% (post-consumer + 1/2 pre-consumer)	1
			Credit 5.1	Regional Materials, 10% Extracted, Processed & Manufactured	1
			Credit 5.2	Regional Materials, 20% Extracted, Processed & Manufactured	1
			Credit 6	Certified Wood	1

Yes		No			
0	0		Indoor	Environmental Quality	11 Points
Yes			Prereq 1	Minimum IAQ Performance	Required
Yes			Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
			Credit 1	Outdoor Air Delivery Monitoring	1
			Credit 2	Increased Ventilation	1
			Credit 3	Construction IAQ Management Plan, During Construction	1
			Credit 4.1	Low-Emitting Materials, Adhesives & Sealants	1
			Credit 4.2	Low-Emitting Materials, Paints & Coatings	1
			Credit 4.3	Low-Emitting Materials, Carpet Systems	1
			Credit 4.4	Low-Emitting Materials, Composite Wood & Agrifiber Products	1
			Credit 5	Indoor Chemical & Pollutant Source Control	1
			Credit 6	Controllability of Systems, Thermal Comfort	1
			Credit 7	Thermal Comfort, Design	1
			Credit 8.1	Daylight & Views, Daylight 75% of Spaces	1
			Credit 8.2	Daylight & Views, Views for 90% of Spaces	1

^{*}Note for EQc4.1-4.4: Project teams will receive 1 point for achievement of 2 credits, 2 points for achievement of 3 credits, or 3 points for achievement of 4 credits among EQc4.1, EQc4.2, EQc4.3 and EQc4.4.



LEED for Core and Shell v2.0 Registered Project Checklist

Yes	?	No		
			Innovation & Design Process	5 Points
			Credit 1.1 Innovation in Design: Provide Specific Title	1
			Credit 1.2 Innovation in Design: Provide Specific Title	1
			Credit 1.3 Innovation in Design: Provide Specific Title	1
			Credit 1.4 Innovation in Design: Provide Specific Title	1
			Credit 2 LEED® Accredited Professional	1



LEED 2009 for Commercial Interiors Project Scorecard

Project Address: 0 0 SUSTAINABLE SITES 21 Points Credit 1 1 to Site Selection
Option 1: Select a LEED Certified Building Option 2: Locate in a Building That Meets: Path 1: Brownfield Redevelopment Path 2: Stormwater Design - Quantity Control Path 3: Stormwater Design - Quality Control Path 4: Heat Island Effect - Nonroof Path 5: Heat-Island Effect - Roof Path 6: Light Pollution Reduction Path 7: Water Efficient Landscaping -Reduce by 50% Path 8: Water Efficient Landscaping - No Potable Water Use or Irrigation Path 9: Innovative Wastewater Technologies Path 10: Water Use Reduction: 30% reduction Path 11: On-site Renewable Energy
Path 12: Other Quantifiable Environmental Performance Development Density and Community Connectivity 6 Credit 3.1 Alternative Transportation - Public Transportation Access 6 2 Alternative Transportation - Bicycle Storage and Changing Rooms Credit 3 2 Credit 3.3 Alternative Transportation - Parking Availability 2 11 Points 0 0 WATER EFFICIENCY Water Use Reduction Required 6 to 11 Credit 1 Water Use Reduction 30% Reduction 35% Reduction 40% Reduction 11 0 0 ENERGY & ATMOSPHERE 37 Points Prereq 1 Fundamental Commissioning of Building Energy Systems Required Required Prereq 2 Minimum Energy Performance Fundamental Refrigerant Management Required Prereg 3 Credit 1.1 Optimize Energy Performance - Lighting Power 1 to 15% Reduction 20% Reduction 25% Reduction 30% Reduction 35% Reduction Optimize Energy Performance - Lighting Controls Credit 1.2 Daylight Controls for Daylit Areas Daylight Controls for 50% of the Lighting Load
Occupancy Sensors for 75% of the Connected Lighting Load Credit 1.3 Optimize Energy Performance - HVAC to 10 Equipment Efficiency Zoning Controls 5 Reduce Design Energy Cost and 15% Improvement Reduce Design Energy Cost and 30% Improvement Optimize Energy Performance - Equipment and Appliances 5 10 Credit 1.4 1 to 4 70% ENERGY STAR 84% ENERGY STAR 90% ENERGY STAR 4 Enhanced Commissioning Measurement and Verification Credit 2 2 to Install Sub-Metering Equipment Tenant Pays for Energy 3 Metering, Measurement and Payment Accountability 5 Credit 4

Yes ? No		
	ALS & RESOURCES	14 Points
hiselindenistis		HERE AND DESCRIPTION OF THE PROPERTY OF THE PR
Prereq 1	Storage and Collection of Recyclables	Required
Credit 1.1	Tenant Space - Long-Term Commitment	1
Credit 1.2	Building Reuse - Maintain Interior Nonstructural Components	1 to 2
	40% Reuse 60% Reuse	1 2
Credit 2	Construction Waste Management	1 to 2
Ordanz	Divert 50% from Disposal	1
	Divert 75% from Disposal	2
Credit 3.1	Materials Reuse	1 to 2
	5% Reuse	1
	10% Reuse	2
Credit 3.2	Materials Reuse - Furniture and Furnishings	1
Credit 4	Recycled Content 10% of Content	1 to 2
	20% of Content	2
Credit 5	Regional Materials	1 to 2
	20% of Materials Manufactured	1
W	20% of Materials Manufactured and 10% Extracted	2
Credit 6	Rapidly Renewable Materials	1
Credit 7	Certified Wood	1
Yes 7 No		
0 0 0 INDOOR	ENVIRONMENTAL QUALITY	17 Points
Y Prereg 1	Minimum Indoor Air Quality Performance	Required
Prereq 2	Environmental Tobacco Smoke (ETS) Control	Required
Credit 1	Outdoor Air Delivery Monitoring	1
Credit 2	Increased Ventilation	1
Credit 3.1	Construction Indoor Air Quality Management Plan - During Construction	1
Credit 3.2	Construction Indoor Air Quality Management Plan - Before Occupancy	1
Credit 4.1	Low-Emitting Materials - Adhesives and Sealants	1
Credit 4.2	Low-Emitting Materials - Paints and Coatings	1
Credit 4.3 Credit 4.4	Low-Emitting Materials - Flooring Systems Low-Emitting Materials - Composite Wood and Agrifiber Products	1
Credit 4.4	Low-Emitting Materials - Composite Wood and Agrinder Products Low-Emitting Materials - Systems Furniture and Seating	1
Credit 5	Indoor Chemical and Pollutant Source Control	i
Credit 6.1	Controllability of Systems - Lighting	1
Credit 6.2	Controllability of Systems - Thermal Comfort	1
Credit 7.1	Thermal Comfort - Design	1
Credit 7.2	Thermal Comfort - Verification	1
Credit 8.1	Daylight and Views - Daylight	1 to 2
	75% of Spaces 90% of Spaces	1 2
Credit 8.2	Daylight and Views · Views for Seated Spaces	1
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0 0 INNOVAT	ION IN DESIGN	6 Points
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	Innovation or Exemplary Performance	Î
	Innovation or Exemplary Performance	1
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0 50	Innovation	1
Yes 7 No	LEED® Accredited Professional	1
0 0 REGIONA	L PRIORITY	4 Points
Credit 1	Regional Priority	1 to 4
Oregit	Regionally Defined Credit Achieved	1
	Regionally Defined Credit Achieved	i
	Regionally Defined Credit Achieved	1
	Regionally Defined Credit Achieved	1
Yes 7 No PRO	FCT TOTALS (Certification Estimates)	110 Points

Certified: 40-49 points Silver: 50-59 points Gold: 60-79 points Platinum: 80+ points

APPENDIX D

TASKS LIST

Verify Contract Entered in PM Database Verify Contract Entered in Filemaker Verify Contract Entered in PM Database Verify Contract Budgeted Tasks Time Verify Systems Manual Complete for Commissioned Systems Verify LEED® Online Access to Credits Verify Systems Manual Initiate at Project Start Up Verify Managers View Construction Schedule Review Client Edits - BOD Review Client Edits - OPR Review LEED® Technical - Design Docs Review LEED® Technical - Construction Docs Review Technical - Design Docs Review LEED® Templates - Construction Phase Review Technical - Design Docs Review Technical - Construction Docs Review Approved Submittals Request New Project Documents Request Construction Schedule Request Contact Info for Entire Project Team Request OakM Data for All Equipment Request Warranties for All Equipment Reports Commissioning Issues Schedule To Month Building Review Schedule Key Dates Schedule 10 Month Building Review Schedule Verify of GC Training Schedule Tab Report Observation & Verification Equipment - Initial Checkout Observation & Verification Equipment - Start-Up Observation & Verification Equipment Develop Commissioning Plan - Const Phase Develop Commissioning Plan - Const Phase <th></th> <th></th>		
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Develop Thermal Comfort Survey & Plan Develop Training Plan (EQc7.2)	Develop Scoping Meeting Handouts	Develop Sequence of Operation
(EQc7.2)		
Develop Executive Summary LEED® Online Enter Key Data		-
	Develop Executive Summary	LEED® Online Enter Key Data

APPENDIX E

LIST OF CREDIT STANDARDS

- Advanced Buildings Benchmark Version 1.1
- ASHRAE 52.2-1999: Method of Testing General Ventilation Air-Cleaning Devices for Removal Efficiency by Particle Size
- ASHRAE 55-2004: Thermal Comfort Conditions for Human Occupancy2
- ASHRAE 62.1-2004: Ventilation for Acceptable Indoor Air Quality
- ASHRAE 90.1-2004: Energy Standard for Buildings Except Low-Rise Residential
- ASHRAE 90.1-2004: Energy Standard for Buildings Except Low-Rise Residential Lighting, Section 9 (without amendments)
- ASHRAE 90.1-2004: Energy Standard for Buildings Except Low-Rise Residential, and Informative Appendix G—Performance Rating Method
- ASHRAE Advanced Energy Design Guide for Small Office Buildings 2004
- ASTM C1371-04: Standard Test Method for Determination of Emittance of Materials Near Room Temperature Using Portable Emissometers
- ASTM C1549-04: Standard Test Method for Determination of Solar Reflectance Near Ambient Temperature Using a Portable Solar Reflectometer
- ASTM E1903-97 Phase II Environmental Site Assessment
- ASTM E1918-97: Standard Test Method for Measuring Solar Reflectance of Horizontal and Low-Sloped Surfaces in the Field
- ASTM E408-71(1996) e1: Standard Test Methods for Total Normal Emittance of Surfaces Using Inspection-Meter Techniques
- ASTM E779-03: Standard Test Method for Determining Air Leakage Rate By Fan Pressurization1
- ASTM E903-96: Standard Test Method for Solar Absorbance, Reflectance, and Transmittance of Materials
 Using Integrating Spheres
- ASTM Standard E1980-01—Standard Practice for Calculating Solar Reflectance Index of Horizontal and Low-Sloped Opaque Surfaces
- Carpet and Rug Institute Green Label Plus Testing Program
- Center for Resource Solutions' Green-e Product Certification Requirements
- CIBSE Applications Manual 10: 2005, Natural ventilation in non-domestic buildings
- Definition of Wetlands in the U.S. Code of Federal Regulations (40 CFR, Parts 230-233, 22)
- Endangered Species Lists (U.S. Fish & Wildlife Service Threatened & Endangered Species; National Marine Fisheries Endangered Marine Species)
- Energy Policy Act (EPAct) of 1992
- EPA Brownfields Definition (EPA Sustainable Redevelopment of Brownfields Program)
- Federal Emergency Management Agency (FEMA) 100-Year Flood Definition
- Forest Stewardship Council's Principles and Criteria
- Green Seal Standard GC-03 (anti-corrosive and anti-rust paints)
- Green Seal Standard GS-11 (commercial flat and non-flat paints)
- Green Seal Standard GS-36 (commercial adhesives), Effective October 19, 2000ë
- Guidance Specifying Management Measures for Sources of Non-Point Pollution in Coastal Waters, January 1993 (U.S.EPA 840B92002)
- IAQ Guidelines for Occupied Buildings Under Construction, SMACNA
- International Performance Measurement & Verification Protocol (IPMVP) Volume III: Concepts and Options for Determining Energy Savings in New Construction, April 2003
- Residential Manual for Compliance with California's 2001 Energy Efficiency Standards (For Low Rise Residential Buildings), Chapter 4
- South Coast Air Quality Management District (SCAQMD) Rule 1113, Architectural Coatings
- South Coast Rule #1168 October 3, 2003 Amendment by the South Coast Air Quality Management District
- Storm Water Management for Construction Activities, Chap. 3 (U.S.EPA 832R92005)
- U.S. Department of Agriculture Definition of Prime Agricultural Land (U.S. Code of Federal Regulations 7CFR657.5)
- US EPA "Compendium of Methods for the Determination of Air Pollutants in Indoor Air"

APPENDIX F

EXTERNAL RESOURCES

	External Resources
	Architect - Project Manager
	Contractor - Controls
	Contractor - Electrical
	Contractor - Fire Protection
	Contractor - Mechanical
	Contractor - Plumbing
	Contractor - Security
*************	CxA - Process Manager
	CxA (Commissioning Authority)
	Engineer - Electrical
***************************************	Engineer - Mechanical
	Engineer - Plumbing
	GC - Project Engineer
	GC - Site Superintendent
	GC - Superintendent
	Owner - Project Manager
-	Owner - Property Manager
-	

APPENDIX G

INTERNAL RESOURCES

	JobName
	Commissioning Authority
	Commissioning Tech
antiumu	Energy Engineer
	Field Technician
	LEED [®] Process Manager
	P.E.
	Project Coordinator
	Project Engineer
	Project Engineer - Senior
***************************************	Project Manager

APPENDIX H

EXISTING LEED® PROCESS SPREADSHEETS

	Status or Next Steps		173009: Functional on Cas Heaters																												07/14/09: Basic	Commissioning Only						
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Constructio Ir				NA	H			0							First MQ wk of 2s	376	NA	ð			9									O750809 L.S. Project clerif still booking for site. ON 1404.0		HOLD - See Notes			06/30/09 0	-3-100A00V	Job on HOLD per Uz @ GFF		97/14/09: Project on HOLD. Check back laser
Project Co				Jane .	Cumper Burgary								(A)		Be						-									9 6 8	8	±		E.	Ose	8	900	Ted	20
Proj st Cool	20	110	8	8	950	4	012		8	11	88	900	12	4	5 1	100	900		8		120001		710	200	610	100	76	010000	150	90	014	SCD		/00/	910	910	200	000	
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Seq	10		9	100	47	8	8	6	18	15	22	2	4 p	11	R	9 6	Ē	N				-	66	37	8	20	N.	2	07		07	16		122	119	9	102	æ	

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	LEED Online Des Crdt			Onhote								DONE]	
	Optional Thermal Comfort or Green House		TC&OH	NIA	TC				Cancel				NA		
	Des.	носо	NA	On hote	NA			HOLD	Cancel	ноко	носо		01/16/09		
	Optional Energy Model	2	NA	NW	NIA	NIA	NIA	носо	NA	12/8 White Check	N	Started, no	people		
	Des. Rev DD	HOCO	01/07/09	On hold	NIA			носо	cancel	HOLD	HOLD		NUA		
	Comm	Comp	035409	On hold	11/18/08	Comp.	On hold unst Spring 09	HOLD	Comp.	Comp.	Comp.		12/11/08	al on the	rojects
	Com&IAQ	Come.	Comp.	On hold	Comp.	Comp.	Oattebbs	HOLD	Comp.	Comp	Comp.		Comp.	o organism o	Note: LERD projects are also commissioning projects
	OPR/ BOD	Comp.	Comp.	On hold	10/1/11	Comp	03/08/08	11000	Comp	Сотр.	Comp.		01/2009	100	are also cor
NAME OF TAXABLE PARTY.	Client Turnover Date			On hold	1023108			2010	Cancel	Hota	Hold			THE COLUMN	EED projects
Key Dates	Install Duct Date			On Hold as of 4/16/09	10/21/06			2010	Cancel	Hotel	Hold	Teri req	roe 2/2	1	Note: L
Ke	Constructio Install				BOSOBL										
1	Project Coordinator		9							THE REAL PROPERTY.					
	Proj #	067028	1096014	810998	1108901	1201021	056025	057023	US6013	BS7031	1201001		CAS 2.0 DSB023	101753	
	LEED Rating System	NC2.2	NC2.2	0820	NC2.2	NC22	NC2.2	NC2.2	nc2.2	NC22	NC2.2		C482.0		
	Client	Overland Parisers NG22	Ceraid Martin CM			PCAL		BOKA Powell	Shew Arch	COI Douglas Pye Architects	Runyon Architects				
	Project	De CELD-	Santa Fe Judicial Complex LELID	Scarbrough Business Park Austin	Sowel Minty - For Worth LEED Sowel Automotive	Torre Reforms 180, Office Building	Toyota - Alamo LEED Auto Desienthip	Victory Block D HossiOffice/Condo	Burteson High School	Oryster Pasadena, Oxyster Deatership	Renassance Conf Cu, Hotel Conf Cu.	West Point Center	Office Building		
	bes	8	8	711	\$9	87	787	97	8	3	3		32		

Color Key
Complete
Submitted
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			000	0100	CIAIA	Done	TANA
			Lalle	NC 2.2	NC 2.2	NC 2.2	NC 2.2
			Construction Review	Construction	Construction	Design Review	
SS p1	O	Construction Activity Pollution Prevention		,			
SS c1	p	Site Selection		DONE			
SS c2	p	Development Density and Community Connectivity			To Do		To Do
SS c3	P	Brownfield Development					
SS c4.1	P	Alternative Transportation: Public Transportation Access			DONE		Upload
SS c4.2	p	Alternative Transportation: Bicycle Storage & Changing Rooms					Upload
SS c4.3	p	Alternative Transportation: Low Emitting & Fuel Efficient Vehicles					Upload
SS c4.4	P	Alternative Transportation: Parking Capacity					
SS c5.1	O	Site Development: Protect or Restore Habitat					
SS c5.2	P	Site Development: Maximize Open Space		DONE			
SS c6.1	p	Stormwater Design: Quantity Control					
SS c6.2	P	Stormwater Design: Quality Control					
SS c7.1	C	Heat Island Effect: Non-Roof		To Do			
SS c7.2	p	Heat Island Effect: Roof		DONE			
SS c8	p	Light Pollution Reduction		DONE	Order Photometric		
WE c1.1	P	Water Efficient Landscaping: Reduce by 50%					
WE c1.2	P	Water Efficient Landscaping: No Potable Water Use or No Irrigation					
WE c2	p	Innovative Wastewater Technologies					
WE c3.1	P	Water Use Reduction: 20% Reduction					
WE 3.2	p	Water Use Reduction: 30% Reduction					
EA p1	0	Fundamental Commisioning of the bldg. Energy Systems	DONE	To Do	To Do	To Do	
EA p2	P	Minimum Energy Performance	Begun	DONE	To Do		To Do
EA p3	P	Fundamental Refrigerant Management		DONE			
EA c1	P	Optimize Energy Performance	Begun	DONE			To Do
EA 2.1	~	On City Denoughly Engrave 2 50/					

			Park Lane	GSES	SWA	Res Inn Denton	TMA
EA c3	S	Enhanced Commissioning	DONE	To Do	To Do	To Do	
EA c4	P	Enhanced Refrigerant Management		DONE			
EA c5	C	Measurement and Verification	To Do	To Do			
EA c6	p	Green Power		To Do			Upload
MR p1	þ	Storage and Collection of Recycables					
MR c1.1	S	Bldg. Reuse: Maintain 75% of Existing Walls, Floors and Roof					
MR c1.2	C	Bidg. Reuse: Maintain 95% of Existing Walls, Floors and Roof					
MR c1.3	S	Bidg. Reuse: Maintain 50% of Interior Non- structural Elements					
MR c2.1	C	Constuction Waste Management: Divert 50% from Disposal					
MR c2.2	S	Constuction Waste Management: Divert 75% from Disposal					
MR c3.1	C	Materials Reuse: 5%					
MR c3.2	C	Materials Reuse: 10%					
MR c4.1	C	Recycle Content: 10% (post consumer + 1/2 preconsumer)					
MR c4.2	C	Recycle Content: 20% (post consumer+ 1/2 preconsumer)					
MR c5.1	C	Regional Materials: 10% Extracted, Processed and Manufactured Regionally					
MR c5.2	C	Regional Materials: 20% Extracted, Processed and Manufactured Regionally					
MR c6	O	Rapidly Renewable Materials					
MR c7	C	Certified Wood					
EQ p1	p	Minimum IAQ Performance					
EQ p2	p	Environmental Tobacco Smoke (ETS) Control	Write Policy		Write Policy	Write Policy	
EQ c1	p	Outdoor Air Delivery Monitoring					
EQ c2	P	Increased Ventilation					
EQ c3.1	C	Construction IAQ Management Plan: During Construction		To Do			
EQ c3.2	O	Construction IAQ Management Plan: Before Ocupancy	To Do	To Do	To Do	To Do	
EQ c4.1	S	Low Emitting Materials: Adhesives and Sealants					

			Park			Res Inn	
			Lane	GSES	SWA	Denton	TMA
EQ c4.2	0	Low Emitting Materials: Paints and Coatings					
EQ c4.3	O	Low Emitting Materials: Carpet Systems					
EQ c4.4	S	Low Emitting Materials: Composite Woods & Agrifiber Products					
EQ c5	P	Indoor Chemical & Pollutant Source Control		DONE			
EQ c6.1	P	Controllability of Systems: Lighting					
EQ c6.2	P	Controllability of Systems: Thermal Comfort					
EQ c7.1	P	Thermal Comfort: Design					
EQ c7.2	P	Thermal Comfort: Verification	DONE	DONE	DONE	DONE	DONE
EQ c8.1	P	Daylight & Views: Daylight 75% of Spaces		To Do			1
EQ c8.2	P	Daylight & Views: Daylight 90% of Spaces		To Do			
EQ c9	P	Enhanced Acoustical Performance					
EQ c10	p	Mold Prevention		DONE			
ID c1.1	ID c1.1 to c1.4	Innovation in Design Program, Targets:					
	P	Green Housekeeping					To Do
Up to 4	P	Alternative Transportation: Pulic Access			To Do		
points	P						
	p						
ID 2	S	LEED Accredited Professional			DONE	DONE	Begun

Ring Early Property Property Property Common Property Pro																	
LEAD Project Project Commission Manual Profit Commission Manual Co					O	O	p	Ø	O	O	O	0	C	C	C	C	
Court	ating				Indoor	nal	Green House Keeping				Fund	Enhance	M&V	Tenan Sub Meter	2		NOTES
Control Cont	2.2.2			1900 McKinney		Owner will not do this credit	To Do			ZESSE:	Mark as Complete	To Do	DONE				Gm House: Cust has plan ask Inspec who inputs to online?
The contact of the		GOO Jenny	Construction	Adesa		DONE				DONE	To Do	To Do				To Do	PSN Jeffilly and If not copy of modified coloract, 1/10 - EQ 7.2 was the old version but design credits were under review
Option Control or Beal device the control of control or Beal device the control or Control o	ΙI	Brian	Construction	Blue Cross Blue Shield		DONE					DONE	To Do			To Do	To Do	
Control Cont	2	Clint	-	Boone Residence				To Do			To Do	To Do				To Do	cerrede arror on crims part ask to correct, also do they want me to upload AP cert?
Special Content		Gensler Jose	Construction	Caldwell Toyota							DONE	DONE				To Do	Field work done on IAQ
Speed Control	hool 2	Bldg Sol Layne		Casady							To Do	To Do					
Control Connected	3 2.2	Syed	aron	Caterpillar		DONE	Waiting on Client			DONE	DONE	DONE	To Do		200	DONE	3/4/09 Not pursuing EAC5
Commission Competition Commission Commission Total T		Richard	c	Cigna Pointe		DONE	Client HOLD				To Do	To Do					1/12 GH is on hold don't think that they need for ID
Conveited Date of the control of con	C 2.2	Comerica		Comerica Ft Worth		Owner will not do this credit					To Do	To Do					ONLY WANT CERT for PR reasons so(1) Do they want enh comm? (2) IAQ? (3) Grn House
July State of Legistration State of Legistr	C 2.2	Comerica		Comerica Richardson		Owner will not do this credit	To Do			To Do	To Do	To Do	To Do			To Do	
Design Review Dailas Fire Station 42 Design Review Dailas Theo-Single Student Housing Design Review D	C 2.2	Jeff		Coppell Senior			To Do			To Do	To Do	To Do	To De				ago but value eng - eng to rerun. Not sure if they have panel set up to accommodate M&V
Marker Designation Processing Designation Processing Student Housing Designation Age Designation Processing Student Housing Designation Processing Student Housing Processing	C 2.2			Dallas Fire Station 35						DONE	DONE	DONE					Ask inspect about offinduse. Road is there the right panel set up - "Not attempted" online
Houstoon Descriptions Description De	C 2.2		Design Review	Dallas Fire Station 42							To Do	To Do				To Do	Purper ask Tomat Posk if he wants us to do.
WASE Debtoon Public Safety Tobs	C 2.2			Dallas Theo - Single Student Housing													AET = Environ Advisor, SEE LEED Point Track spreadsheet
WARE Dobson Floors Tobson Floors Tobson Floors Tobson Floor	C 2.2			Denton Public Safety							To Do	To Do					12/26 Audit of contract only - did not have access to Leed Online, DO NOT DO SYSTEMS MANUALS
Consistencies E & Y E & E & E & E & E & E & E & E & E & E	C 2.2	WARE		Dobson Floors			To Do				To Do	To Do				To Do	Z/ZS Credits in red asked Nitchaer at Ware if they want us to do
General Function Eldridge III Construction Eldridge III Construction Fire Station 35 Tob	2			E&Y							To Do	To Do				To Do	Debit Fuller to see if they want to do
Construction Fire Station 35 Construction Fire Station 35 Construction Fire Station 35 Construction Fire Station 35 Figure 100 Figure 10	\$ 2		Design Review	Eldridge III							DONE	To Do	To Do			,,,	DOING BRINGINGS OF STREET STATES OF STRING ADOUT reds. M& V are they setting up panel to do?
Fig. 2 Construction Fig. 2 Fig. 2 Fig. 2 Fig. 3 Fig.			Construction	Fire Station 35	П						To Do	To Do			Ħ		
Inspect Note Decision Continuid Services Bidg				Fire Station 42 Ft Worth NPD6	T			I	To Do	To Do	To Do To Do	To Do	To Do			To Do	Ask Peter if he did Energy Model.
Character Char	C 2.2	Inspec Mike	Design	Garland Utility Services Bldg		DONE	Offent for Edit			DONE	To Do	To Do	To Do			To Do	in construction, ask body in he sein wants us to do Gm house & M&V, no on energy model
Gers der Jose Honda of Rockwall Tob Tob<	12	Gensler Ashlee	Design Review	Haynes and Boone		DONE					To Do	To Do					IAQ field work has begun
GFF Honda of Rockwall Tob	C 2.2		Design Review	Homeless Center - The Bridge							To Do	To Do					IAQ don't know if it will be possible
GFF Honda of Burleson To Do	C 2.2	Gensler Jose		Honda of Rockwall			To Do				To Do	To Do	To Do			To Do	12/26 Audit of contract only - did not have access to Leed Online
Design 1-20 Bidg 2 / TC DFW 1-20 II To Design To Do	C 2.2	GFF		Honda of Burleson			To Do				To Do	To Do	To Do				2/25 No. scoresneer in CEED online as yet
IESI Recycling Facility McKinney Too	5.2			I-20 Bldg 2 / TC DFW 1-20 II							To Do	To Do	To Do		Begun		Porpre = nor in contract except plan but in leed online
Lockwood Library To Do To Do To Do To Do Construction Luminant (TXU Luminant) To Do To Do To Do	C 2.2			IESI Recycling Facility McKinney							To Do						
Construction Luminant (TXU Luminant)	C 2.2			Lockwood Library							To Do	To Do				Î	12/26 Audit of contract only - oid for have access to Leed Online
	12			Luminant (TXU Luminant)							To Do	To Do					no comm agent assigned in LEED online

COMPLETED DESIGN PHASE DOCUMENTS

		v	2/26 Contract file is out		ASK LEED AP IT THEY WANT THESE other credits done		Have not pulled file	1/12 GH is ID 1.3					2/9 Ashlee said that GH is on hold until they know if project needs it	led = In contract not in LEED nline	re we doing 1 dan blag commis - n contract	No Comm Agent - says not attempted - call Bill, plus is he calling us HVAC Engineer? Systems Manuals - see contract		act	data form in EA templates	10/20, did he receive an answer?	Couldn't find contract file	there a signed contract?	Red = did we do or is there a HVAC Eng that did thesee credits?														T			
7	_	NOTES	Ť	H	ASK LEE		Have	1/12 0		_				Red = In online	on contract	No Com attempte calling u Systems			data form	10/20, di	Ĭ	ls there	Red = di Eng that	+	+	П	+	H	+	+	+	Н	+	\downarrow	H	H	+	H	+	\dashv
EQ c3	O	Before	To Do	L		To Do	Ц			L	To Do		To Do				Ц	To Do			To Do			Ц	1	Ц	1	Ц	\downarrow	1	ļ	Ц	1	1	Ц	Ц	_	Ц	4	Ц
EQ c3.1	O	During Construc	To Do		L	To Do				L								To Do			Ц			Ц														Ц		Ш
EA c5.1	C	Tenan Sub Motor																																						
EA c5 EA c5.1 EQ c3.1 EQ c3.2	C	× × ×	To Do	To Do		To Do		To Do	To Do	To Do	To Do	To Do			To Do			To Do				To Do			I		Ī			T	Ī			T						
EA c3	C	Enhance	Т	To Do		To Do		To Do	To Do	To Do	To Do	To Do	To Do	To Do	To Do	÷		To Do		To Do	To Do	To Do	DONE		T		Ī		1	T	T		T				T	П		\prod
EA p1	O	Fund		To Do	To Do	To Do		To Do	To Do	To Do	To Do	To Do	To Do	To Do	To Do		To Do	To Do		To Do	To Do	To Do	DONE	T						T	T						T			
EA c1	p	Opt								Ī		DONE	Begun					Begun				To Do												I			I			
EA p2	p	Min								To Do								Jamy Review																						
Ω	p	Total Bldg Commission																																						
Ω	o	Green House	To Do	To Do		To Do		To Do					Client Hold		To Do			To Do					DONE																	
EQ c5 EQ c7.2	O	Thermal Comfort	Γ					To Do			DONE		To Do		To Do			DONE						П	I		T			I				Ī						
EQ c5	O	Indoor	Т			To Do				Ī	П													T	T	П	T			T	Ī	П	Ī	T		П	T		T	\prod
		II	Sycs	MCC Science	Medrano	Plano Envrionmental	Projecto Legaria	San Juan College	Santa Fe County Judicial Complex, County Court	Seton Hays Medical	St Alcuin		Thomson Tax	Gensler Rick Design Review Toyota Alamo	Toyota Oakland	Tyler Tech	United Methodist Christ Church	Ursuline - French Family	Ursuline - Music Hall	UTD Math Eng Center	Walnut Hill	West Pointe Center	Wilcox																	
		Project	Design	Design	Appeal	Design			Design	Design	Design	Design Review	Design	Design Review	Construction	Design		Design			Design	Design	Construction Review																	
		LEED	GOO Jenny	GOO Jenny Design		GOO Jenny Design		Inspec Allen			Jacquelyn	Inspec Allen	Gensler Ashlee	Gensler Rick		Bill Howse		Layne	Layne Layne			Inspec Allen																		
		Rating				2	CS 2	NC 2.2	NC 2.2		h.	CS 2	NC 2.2	NC 2.2	NC 2.2	CS 2		School 2			NC 2.2	CS 2	CS 2																	
		Priority or Action	nadnijan				Request Access	Request Credit Reassign	Request Credit Reassign					Request Credit Reassign		Request Credit Reassign	Request Access			Request Access		Request Exec Contract																		

COMPLETED DESIGN PHASE DOCUMENTS Key to LEED Credit Upload Status:

	וכל נו דדד מינים לאום
	In contract but not assigned to AET in
	LEED online
	Not in contract…but assigned to AET in
	LEED online
	"To Do" = No upload started
	"To Do" = No upload started & A priority
	Partial upload of required docs (same as
Begun	white check in LEED online)
	Jerry to review
Done	Upload Complete &/or Awarded

				EQ c5	EQ c7.2	QI	Q	EA p2	EA c1	EA p1	EA c3	EA c5 EA c5.1 EQ c3.1 EQ c3.2	EA c5.1	EQ c3.1	EQ c3.2	
				D	p	P	P	P	P	C	0	0	0	C	S	
					Thermal	Green	Total Rido						M & V - Tenan	IAQ During	IAQ	
Rating System	LEED	Project Phase	Project Name	Indoor	Comfort	House Keeping ii	2	>	Opt	Fund	Enhance	> %	Sub	2	Before	SHOW
CI 2		Construction	Hunt							0					AWARDED	
CS 2		Design	I-20 Bldg 2 / TC DFW 1-20 II							Upload Only	Upload	DONE		Upload		z/zs crange comm creats: checked white only on LEED online - why?
CS 2	Syed	Design Review Lake	Lake Vista							DONE	DONE	DONE	DONE			
CS 2	Syed	Construction	Pioneer Parkway & 161							DONE	DONE	DONE				2/25 under 2cnd review for construction - silver
CS 2		Construction	Pioneer Parkway & 360							DONE	To Do					Z/ZU - Lee to give me access to enhanced comm
NC 2.2		Design Review	Sewell Lexus Ft Worth		DONE	To Do				DONE	DONE	NA		DONE	DONE	1710 - Ect 7.2 was the old version but design credits were under review
CS 2		Construction Review	Wilcox			DONE				DONE	DONE					Red = did we do or is there a HVAC Eng that did thesee credits?

		Project Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Arlington Exec Airport	Gab	David	Get design schedule
2	Caterpillar - Seguin	Gab	David	EM done, Wait on "go ahead" on project
m	Cigna Point	Gab	Brad	Commiss in progress, IAQ Test next
4	Comerica Austin	Gab	Muslim	LEED online to match conract
2	Comerica Camp Bowie	Gab	David	Design Review
9	Comerica Richardson	Gab	Andrew	OPR/ BOD
7	Dobson Floors	Gab	Andrew	Deliver Systems Manual
∞	Frisco Market Center	Gab	Andrew	Wait on "go ahead" on project
6	General Datatech	Gab	Brad	EM
10	Marriott Fairfield Arlington	Gab	David	Design Review
11	MCC Science	Gab	David	LEED online & Sys Manual
12	Projecto Lagaria	Gab	Muslim	Construction Schedule
13	Santa Fe Court House	Gab	Muslim	Wait on "go ahead" on project
14	Seton Medical	Gab	Muslim	Scoping Meeting
		Project Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Adesa	Jim	Brad	Systems Manual
2	Atmos	Jim	Andrew	Wait on "go ahead" on project
3	Blue Cross Blue Shield	Jim	Andrew	Comm In progresss
4	Christ United Meth Church	Jim	Brad	Scoping Meeting

	SOMEN EE PESION I INSCEED SOMEN S	IN LINGE BOO	OMENIO	
2	Coppell Senior Living	Jim	Brad	Comm In progresss, GHP
9	Dallas Water (southside/ solids ops bldg)	Jim	Brad	Wait on "go ahead" on project
7	Denton Public Safety	Jim	Brad	Wait on "go ahead" on project
∞	E&Y	Jim	Andrew	Complete
6	Eldridge III	Jim	Muslim	Jerry to direct on next steps
10	Family Center Ft Hood	Jim	David	Design Review - in progresss
11	Fort Worth NPD6	Jim	David	Scoping Meeting
12	Garland Utility Services	Jim	Andrew	Scoping Meeting
13	IESI Facility McKinney	Jim	Andrew	Comm In progresss
14	Lockwood Library	Jim	David	Comm In progresss
15	Marriott Springhill	Jim	Andrew	Scoping Meeting
16	MCC Classroom	Jim	David	Systems Manual & GHP
17	Pleasant Grove Pub Lib	Jim	Brad	Aug- Ping "go ahead"
18	San Juan College	Jim	Muslim	Deliver Systems Manual
19	SWA	Jim	Muslim	Comm In progresss, LEED Design Submittal
20	UTD Math Science	Jim	Andrew	Scoping Meeting & Get Submittals
		Project Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Hi Line & Edison	Peter	Muslim	Aug- Ping "go ahead"
7	Motel 6	Peter	David	Scoping Meeting
က	Pepsico Legacy	Peter	Andrew	Commiss

		Project		
		Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Casady	Teri	Muslim	Scoping Meeting
2	Dean McGee Eye	Teri	Muslim	EM in progress
c	Executive Airport	Teri	Brad	Comm in progress
4	Firestation 42	Teri	Brad	LEED online & Sys Manual
2	Frank Kent Honda	Teri	Brad	Design Review
9	Gencore LLC Phase I Building	Teri	Muslim	Collect Docs & Project Timelines
7	Good Shepherd	Teri	Brad	LEED online & Sys Manual
∞	Greenhill	Teri	Jerry	Strategy Meeting
				Wait on "go ahead" on
6	Honda of Rockwall	Teri	David	project
Ç	Traing Convention Conter	Tori	David	Collect Docs & Design
PT		5	2000	No. inc.
11	Marriott Res Inn	Teri	Brad	EM Review &LEED Design Sub
12	MCC Emergency	Teri	David	LEED online & Sys Manual
13	MISD	Teri	David	Design Review & Check on EM Contract
14	Saint Alcuin	Teri	Andrew	Comm in Progress, Date for IAQ
15	Tyler Museum of Art	Teri	Muslim	LEED Design Review
16	Tyler Tech	Teri	Muslim	Comm in Progress & Collect Revised Submittals
17	Ursuline Math & Science	Teri	Andrew	Comm, IAQ Test
18	Ursuline Music	Teri	Andrew	Comm in progress

		Project		
		Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
				Wait on "go ahead" on
Н	Atmos	Jim	Andrew	project
2	Blue Cross Blue Shield	Jim	Andrew	Comm In progresss
m	Comerica Richardson	Gab	Andrew	OPR/ BOD
4	Dobson Floors	Gab	Andrew	Deliver Systems Manual
2	日8Y	Jim	Andrew	Complete
,	:	-	•	Wait on "go ahead" on
9	Frisco Market Center	Gab	Andrew	project
7	Garland Utility Services	Jim	Andrew	Scoping Meeting
∞	IESI Facility McKinney	Jim	Andrew	Comm In progresss
6	Marriott Springhill	Jim	Andrew	Scoping Meeting
10	Pepsico Legacy	Peter	Andrew	Commiss
,		. <u>:</u> -	7000	Comm in Progress, Date for
TT	Saint Aicuin	ופוו	Alulew	IAŲ
12	Ursuline Math & Science	Teri	Andrew	Comm, IAQ Test
13	Ursuline Music	Teri	Andrew	Comm in progress
7	COROS Attended	Tim	Andrew	Scoping Meeting & Get Submittals
1	UID Maui Science		A I I I I I	
		Project Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Adesa	Jim	Brad	Systems Manual
2	Christ United Meth Church	Jim	Brad	Scoping Meeting
m	Cigna Point	Gab	Brad	Commiss in progress, IAQ Test next
4	Coppell Senior Living	Jim	Brad	Comm In progresss, GHP

72	Dallas Water (southside/ solids ops blda)	Jim	Brad	Wait on "go ahead" on project
9	Denton Public Safety	Jim	Brad	Wait on "go ahead" on
7	Executive Airport	Teri	Brad	Comm in progress
8	Firestation 42	Teri	Brad	LEED online & Sys Manual
6	Frank Kent Honda	Teri	Brad	Design Review
10	General Datatech	Gab	Brad	EM
11	Good Shepherd	Teri	Brad	LEED online & Sys Manual
12	Marriott Res Inn	Teri	Brad	EM Review &LEED Design Sub
13	Pleasant Grove Pub Lib	Jim	Brad	Aug- Ping "go ahead"
		Project		
		Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
П	Arlington Exec Airport	Gab	David	Get design schedule
2	Caterpillar - Seguin	Gab	David	EM done, Wait on "go ahead" on project
c	Comerica Camp Bowie	Gab	David	Design Review
4	Family Center Ft Hood	Jim	David	Design Review - in progresss
2	Fort Worth NPD6	Jim	David	Scoping Meeting
9	Honda of Rockwall	Teri	David	Wait on "go ahead" on project
7	Irving Convention Center	Teri	David	Collect Docs & Design Review
_∞	Lockwood Library	Jim	David	Comm In progresss
6	Marriott Fairfield Arlington	Gab	David	Design Review
10	MCC Classroom	Jim	David	Systems Manual & GHP
11	MCC Emergency	Teri	David	LEED online & Sys Manual
12	MCC Science	Gab	David	LEED online & Sys Manual

7.7	CO	Tari	David	Design Review & Check on EM
41	Motel 6	Peter	David	Scoping Meeting
		Project		
		Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Greenhill	Teri	Jerry	Strategy Meeting
		Project Coordinator /	Field	Status/
#	Project	Engineer	Engineer	Next Steps
1	Casady	Teri	Muslim	Scoping Meeting
7	Comerica Austin	Gab	Muslim	LEED online to match conract
m	Dean McGee Eye	Teri	Muslim	EM in progress
4	Eldridge III	Jim	Muslim	Jerry to direct on next steps
5	Gencore LLC Phase I Building	Teri	Muslim	Collect Docs & Project Timelines
9	Hi Line & Edison	Peter	Muslim	Aug- Ping "go ahead"
7	Projecto Lagaria	Gab	Muslim	Construction Schedule
_∞	San Juan College	Jim	Muslim	Deliver Systems Manual
0	Santa Fe Court House	Gab	Muslim	Wait on "go ahead" on project
10	Seton Medical	Gab	Muslim	Scoping Meeting
11	SWA	Jim	Muslim	Comm In progresss, LEED Design Submittal
12	Tyler Museum of Art	Teri	Muslim	LEED Design Review
13	Tyler Tech	Teri	Muslim	Comm in Progress & Collect Revised Submittals

Priority	PROJECT -Client	LEED Rating System	Proj#	Engineer	Energy Model	Update	Other Notes
-	Seton Medical Bldg			Peter			
2	Frisco Market Ctr			Gab			
	Southside WWT Oper						
	Bldg. LEED Comm						
က	MHPM		В	Peter	Started 5/1		
	Motel 6 near Texas						3/16 waiting on new
Open	Speedway		В	Peter	3/9/2009	4/3 - 50% done	Mechanical drawings
	Fort Hood Family						Still want us to do Energy
	Housing				Started 2/9		Model since change of AP
	Good Shepherd			Peter?			
	Caterpillar Seguin			Gab			
	Dean McGee Eye						
	Fairfield - Arlington						
	LEED Admin						Peter Request drawings and
Open	Chase Hospitality	NC 2.2	B59001	Gab			specs from Arch
	Honda of Bursleson						Peter Request drawings and
Open	LEED GFF	NC 2.2	B59002				specs from Arch
	Frank Kent Honda						
Open	Projecto Lagaria			Gab	\$39,937		
2000	Atmos Eperdy EED		RSANNA				Peter Request drawings and
	Aimos Emergy EFFE		2000				
	West Point Center				LEED		
	LEED - Houston				online		
Complete	Office Building	C&S 2.0	B58023	Gabby	4/.17/09		
	SWA General Use Bldg				I FFD		
	LEED Admin				online		
Complete	Complete CamargoCopeland	NC 2.2	B58044 &A	Peter	4/.17/09		

	:				CEED	
	Ursuline Music Hall				online	Please complete before 4/23 (FTP
Complete LEED	LEED			Peter	4/22/09	site has 100% Drawings)
					CEED	
					online 6/1/	
Complete	Complete Ursuline Science LEED			Peter	60	Reveiwer Answer
	Baylor MOB - McKinney				Upload	Do we have LEED online
Complete	Complete LEED Dale Caffey		B59003	Peter	4/9/09	access?
	GPL Service Center			-	LEED	
	LEED				online	
Complete	Complete City of Garland	NC2.2	B58031	Done	3/18/09	

	COMPLETED REVI	REVIEWS,	Comm PI	EWS, Comm Plans and Status Reports:	tus Repo	rts:						
Priority	Project	Engineer	Field Engineer	Construction Meetings Day/ Time	Project Mech Start up Date	Design Review	Date to Jerry to Check	Design Review?	Construct Review?	Construction Comm Plan on S Drive	NOTES	Hours Worked Tracking
	Adesa	HiS	Brad			11/24/08	12/01/08	NA	×	12/10/2008		
	Blue Cross Blue Shield	Jim	Andrew		MOM	01/08/09	1/16/2009	NA	×	11/20/2008		
	Caterpillar	¥	David			NA	NA	NA	NA	2/3/2009		
	Cigna Point	Gab	Brad			1/9/2009	1/13/2009	AN	×	1/26/2009		
	Comerica Austin	Gab	Muslim			3/9/2009	3/9/2009	NA	X	3/9/2009		
	Comerica Richardson	Gab	Andrew			3/9/2009	3/9/2009	AN	×	3/9/2009		
	Coppell Senior Living	Gab	Brad				2/23/2009	NA	×	2/20/2009	Jerry also did review 9/5/07	
	Denton Public Safety	Lin	Brad			11/24/08	12/01/08	NA	×	12/12/2008		
	Dobson Floors	Gab	Andrew	Scope mtg: 3/11 at 8am		3/6/2009	3/6/2009	NA	×	3/6/2009		
	E&Y	Jerry	Andrew		MOM	10/28/08	10/28/08	NA	×	1/13/2009		
	Eldridge III	miN	Muslim			12/30/08	01/07/09	NA	×	3/9/2009	Please do Comm Plan by 3/6	
	Executive Airport		Brad									
	n see of a see of	.8	المنبنط			0000018170	9/0/2/2/6/8	*	ΔIN	0000/86/6	2/28 Asked Arch for 100% not produced	
	Firestation 42	5	Brad			200	200					
	Good Shepherd	mil.	Brad			12/30/08	01/06/09	AN	×	11/13/2008		
	Honda of Rockwall	Gab	David			12/3/2008	12/3/2008	NA	×	10/10/2008		
	Marriott Res Inn	. Hi	Brad			2/11/2009	2/12/2009	AN	×	2/12/2009	Specs are on drawing, LEED specs will be separate but are still being written.	
	MCC Classroom	Mil	David			2/6/2009	2/6/2009	NA	×	10/6/2008	Mech Review Only needed	
	MCC Emergency	Teri	David	Scope mtg: 2/23 at 11am		NA A	Ą	A N	×	12/2/2008 updated by Teri Lynn 3/17/09	Drawings on S drive	
	MCC Science	Gab	David		Equip start up March 9th &TAB June	NA	AN	NA A	×	9/16/2008, Updated by Teri Lynn 3/30	Drawings on S drive	
	Saint Alcuin	Teri	Brad	Tues at 10 Am		12/2/2008	12/2/2008	\		2/25/2009	Please do Comm Plan by 3/6	1rst Day comm plan 4hrs/
	San Juan College	Jim	Muslim			11/24/08	12/01/08	NA	×	12/5/2008		
	Santa Fe Court House	Gab	Muslim			12/30/08	01/07/09	NA	X	3/5/2009		
	Seton Medical	Gab	Muslim			1/28/2009	1/30/2009	NA	X	2/2/2009		
	SWA	Gab	Muslim			1/8/2009	1/16/2009	NA	×	1/19/2009		
	Ursuline	Teri	Andrew			12/30/08	01/06/09	NA	×	10/15/2008		
	UTD Math Science	Jim	Andrew			2/27/2009	3/10/2009	NA	×	3/19/2009		Terry tried new process w/ status report adding drawing page numbers took 6 hrs.
	West Pointe	Jim	Muslim			1/8/2009	1/16/2009	NA	×	12/11/2008		

				-			_		-	_		_		_			_
NOTES		drawings and specs on S drive	Hard copy and S drive	4/17 no drawings or specs rec'vd	NOTES		Design Drawings Only		MEP on S Drive		NOTES			Drawings on S drive	NOTES		S Drive
Commissioning Plan	3/23/2009				Commissioning Plan	4/22/2009	4/23/2009	4/29/2009	2/24/2009 & 4/1/09		Commissioning Plan			11/11/2008	Commissioning Plan	5/1/2009	
Status Report	4/14/2009				Status Report	4/22/2009	4/24/2009	4/28/2009			Status Report			×	Status Report	4/30/2009	
BOD & OPR	Done by Alejandro?				BOD & OPR		10/20/2008	Review old & update if necessary			BOD & OPR	4/23/2009		NA	BOD & OPR	4/28/2009	
Date Check With Field Eng Completed					Date Check With Field Eng Completed						Date Check With Field Eng Completed				Date Check With Field Eng Completed		
Design Review	4/29/2009				Design Review	4/9/2009	4/16/2009	4/30/2009			Design Review				Design Review		
Date Needed	24-Apr	TBD	TBD	TBD	Date Needed						Date Needed				Date		
Project Mech Start up Date					Project Mech Start up Date						Project Mech Start up Date				Project Mech Start up Date		
Construction Meetings Day/ Time					Construction Meetings Day/ Time						Construction Meetings Day/ Time				Construction Meetings Day/ Time		
Field Engineer	Muslim	Brad	Andrew	David	Field Engineer Engineer	Andrew	Andrew	David	David		Field Engineer	Muslim	Andrew	Muslim	Field Engineer Engineer	David	Brad
Engineer	Gab	Gab	Gab	Gab	Engineer	Jim	Mil	Ë	Hil	Lin	Engineer	Teri	Teri	Teri	Engineer	Peter	Peter
Project	Projecto Lagaria	Dallas Water (southside/ solids ops bldg)	Frisco Market Center	Marriott Fairfield Arlington	Project	Marriott Springhill	Garland Utility Services	Fort Worth NPD6	Lockwood Library	Pleasant Grove Pub Lib	Project	Casady	Ursuline Music	Tyler Tech	Project	Motel 6	Christ United Meth Church
Priority		2	က	4	Priority	-	2	ო	4	2	Priority	-	2	ო	Priority	-	2

		Assembled		Binder	S Drive	
Priority	Project	By	Date	Version	Version	Notes
_	Eastfield College					
2	Sewell Lexus					2/2 waiting on Venture
						2/2 David waiting on a
er.	Caternillar	nosel	1/7/2009			few punch items and TAB
4	Comerca Ft Worth					2/2 waiting on Turner
2	Medrano					
9	Heights at Park Lane					2/2 get update from Peter
7	Walnut Hill					1/5/09 Started Manual
∞	Homeless Center					
တ	1900 McKinney	Jason	1/7/2009			2/2 get update from Peter
						2/2 Waiting on TAB
70	Haynes & Boone					report for both core &
7	-					
						2/2 Our TAB team
12	MCC Classroom					scheduled for 2/9
13	Fire Station 35					
14	Thompson Tax					
		Comp	Completed			
6	Š (i F	0000,00,7	2 Copies delivered to Kevin on 1/30 &	0000000	
Done	BOA	lerry	1/20/2009	7/0	1/30/2003	

			11/24/2008 -			Christina re-assembled
			Revised with	5/7/2009 -	•	the binder to the new
			new form on	Back of		version of Commissioning
Done	Dallas Logistics Hub	Christina	5/7/2009	Christinas desk	5/7/2009	Report.
			2/10/2009 -			Christina re-assembled
			Revised with			the binder to the new
			new			version of Commissioning
Done	Fireman's Fund Insurance	Christina	form.5/7/2009			Report.
				3 Copies ready to deliver to John		
Done	Pioneer 360	Terry	2/19/2009 Clinton	Clinton	2/19/2009	
Done	Hector Garcia	Terry	Andrew Andrew	Andrew delivered 2/11/09	2/11/2009	
				Chrisitina delivered to Jerry		
Done	Toyota Caldwell - Arkansas	Christina/Ter	2/24/2009 on 2/24/09	on 2/24/09	2/20/2009	
				Christina gave to		
Done	Luminant - TXU	Christina	3/9/2009	7erry to look 3/9/2009 at;3/9/2009	3/9/2009	
				Chrisitina delivered to Jerry		
Done	Waco chamber of commerece	Christina	3/9/2009	3/9/2009 on 3/9/2009	3/9/2009	
			Revised with	5/7/2009 -		Christina re-assembled the binder to the new
Done	Toyota of Rockwall	Christina	5/7/2009	Back of Christinas desk	version 5/7/2009 Report.	version of Commissioning Report.
		Jobs Co	Jobs Coming Up			
	Adesa					

COMPLETED DESIGN PHASE DOCUMENTS

COMPLETED DESIGN PHASE DOCUMENTS

		Accomplication	Movement of the Control of the Contr	Dindor	C Drift Co	
	0000	Assellibled By	Date	Vorsion	Vortion	Medee
Friority	riojeci	λα	Dale	VEISIOII	VEISIOII	Noies
	1900 McKinney	Lela				Started 08/03/09
5	ADESA					
7	Blue Cross Blue Shield					
	Casady Math & Science					
	Caterpillar Sequin					
	Christ United Methodist					
9	Cigna Point					
	Comerica Austin					
	Comerica Camp Bowie					
	Comerica Forest & Webb					
	Comerica Richardson					
œ	Coppell Senior Cfr					
13	Dallas Executive Airport					
	Dallas Fire Station # 35					
4	Dallas Fire Station # 42					
	Dallas Homeless					
	Dean McGee					
3	Easfield College					
	Eldridge III Office					
	Fairfield Arlington					
	Fort Worth NPD6					
	Frank Kent Honda					
	Frisco City Hall					
	Ft Hood Family Housing					
	Gencore					
	General Datatech					
14	Good Shepherd					
	GPL Service Center					
	Greenhill School					
	Haynes & Boone					

COMPLETED DESIGN PHASE DOCUMENTS

20 Building 2 Beckleymeade	I 20 Ewarehouses	IESI Facility McKinney	Irving Convention Center	Lockwood Library	Marriott Denton	MCC Classrooms	MCC Emergency	MCC Science	Midway ISD	Motel 6	Pepsico	Plano Environmental	Pleasant Grove Library	Projecto Legaria	Seton Medical	Springhill Suites	St Alcuin School	SWA General Use Bldg	Thompson Tax	Tyler Tech	Ursuline Music Hall	Ursuline Science Bldg	UTD Math Eng Ctr				
		6		10		2	15				12						16	11		17	18						

Detailed List of Submittals

#	PROJECT -Client	AET Proj#	LEED	SQFT	REC. DD- 50% Drawings Dated	REC. 100% Drawings Dated	REC. Specifications Dated	REC. Submittals Dated	Construction Schedule	Commissioning	O & M Manuals	Other	NOTES - Status
23	1900 McKinney - LEED Inspec Private Appartment Building	B56003	NC	572,381	11/11/05, 8/13/07	10/17/07, 3/2/2008	6/15/2006		Construction Complete				in construction
5	ADESA Project LEED GGO Arch	858018	NC2.2	5,515,101		Uploaded MEP 2/10/09	S drive and MEP on drawings	Teri Lynn req on 4/7/09 from Jenny @ GGO	12/8/2008 on 5 drive			FTP Instructions on S Drive	asking about ID credit for Green Hosekeeping
13		859013	NC 2.2			07/08/09 LS: Project status update request email to Alejandro / Marisela (PGAL).			7/15/2009				
80	Atmos Energy Piano LEED Comm	B59006	202 N			07/08/09 LS: Per Ashlee (Gensler) client still looking for construction site. Will undate soon.							ON HOLD
103		B59003											
7		B58019	NC2.2		6/22/2006	12/7/2007, 12/14/2007 (2x), Mech SDM 2/08 & M 12/14/07 (2x), 2/21/08 9/13/07 - Tenant Improve (2x)	12/14/07 (2x), 2/21/08 - Tenant Improve (2x)	S Drive	on S drive as of 3/11/09				in construction
96	Boone Residence LEED Condo	858038	CI2.0		6/18/2008	6/18/2008	On drawings	Teri Lynn req on 2/9/09 from Clint @ MaxArch	Yes - S drive				
124	Carpenter Park Recreation	859029	A/A										
88	Casady- Math Bldgs Building Solutions	859036	NC 2.2		04.09.09	07.31.09 S Drive		asked Layne 4/6/09	P 2/17/2009				
2	Caterpillar - Waco LEED GSR-ANDRADE	858010	NC2.2		3/7/2008	Printed and on S Drive Printed and on S drive		HVAC 11.5.08, need elec & plumb	Construction Complete			FIP instructions on S drive, Construction Schedule 9.19.08	1.13.09 Checklists from subs
125	Caterpillar -Seguin LEED GSR-ANDRADE	859022	NC2.2		6.4.09 Permit and FTP		6.4.09 Permit & FTP		Dated 07/16/09, Recd 08/05/09				
56	Christ United Methodist LEED Plano Church	B58004	NC2.2		02/12/08	08/23/08	80/20/90	07/07/09 LS. Email request 07/07/09 LS. Email request 07/17/09 LS. Email request 07/17/09. Per Calvin-Mille, 07/17/09. Per Calvin-Mille, 07/10/09. Per Calvin-Mille, 07/20/09.	07/07/09 LS. Email request 07/07/09 LS. Email request to Mike / Calvin Again 07/12/09. Per Calvin/Mike, 07/12/09. Per Calvin/Mike, 07/12/09. Per Calvin/Mike, 07/12/09. Per Calvin/Mike, 07/12/09.			FTP instructions on S drive	ng sap ui
87	Cigna Point LEED Corgan Assoc	B58047	NC 2.2			11/3/2008	6.23.08						
78	Comerica-Camp Bowie FTW	859018	NC2.2		07/07/09 LS: Follow up with Jon (Little) for update 08/07/09.	07/07/09 LS: Follow up with Jon (Little) for update 08/07/09.	07/07/09 LS: Follow up with Jon (Little) for update 08/07/09.	07/07/09 LS: Follow up with Jon (Little) for update 08/07/09.	07/07/09 LS: Follow up with Jon (Little) for update 08/07/09.		11		
99		858012	NC2.2	COMPLETE	COMPLETE	4/2/2008	5/2/2007	HVAC 1/20/2009	Job is almost complete			S Drive: "VRV Energy Calculator"	11/14/2008 (mech startup 3rd wk of Oct)
114		859010	NC2.2		02/18/09	04/15/09	01/16/09	07/29/09	60/90/20				07/07/09: In Construction 20%
100		28050	NC2.2	3,162	1.15.09	2/11/2009	2/11/2009	07/06/09 and on S drive	7/2/2009				
127	Webb	FB59028	FB59028 NC2.2										

#	PROJECT -Client	AET Proj#	LEED	SQFT	REC. DD- 50% Drawings Dated	REC. 100% Drawings Dated	REC. Specifications Dated	REC. Submittals Dated	Construction Schedule	Commissioning Binder	O & M Manuals	Other	NOTES - Status
36	Coppell Senior Center - LEED NC 2.2 City of Coppell / ProForma Architects City Senior and Community Center	B57011	NC2.2		5/2/2007	9/7/2007	8/10/2007	Teri Lynn req const sch & LED Online access on 2/9/09 from Jeff @ Proforma	:D Online access on 2/9/09 Proforma			LEED (Various Credit Data)	in construction
130	Dadeland Condos - Miami FL - Fairfield Development LP	FC59025	N/A		-								
104	Dallas Executive Airport City of Dallas	B59004				S Drive	3/1/2004 also check TAB- Addendum No.1*4/9/04	4/3/2009 /	Construction Complete - We are Cleaning Up the prior Commissioning	5/5/2009			
27	Dallas Fire Station #35- LEED Michael Johnson Architects Dallas Fire Station	B57002	NC2.2		Elec Drawing & Schedule: March 2007, Glass	9/25/2008	Req 10/15 & 10/28	Feb-08	Req 10/15 & 10/28		Muslim	Systems Manual - Jim	in construction
26	Dallas Fire Station #42 - LEED BernbaumMagadini Dallas Fire Station	B56009	NC		2/28/2007, 2/28/07	6/1/2007	5/10/07, 5/19/07	8/1/2008	10/12/2008		7/14/2009		in construction
105	DWU Dewater Facility - Southside WWT Oper Bldg. LEED Comm MHPM	B59020			Bid Set 4/24/09		Bid Set 4/24/09						
			NC2.2		1/27/2009		1/27/2009						
126	Dean A. McGee Eye Institute LEED	859023	NC 2.2			4/4/2007	4/2/2007	60/60/80	02/28/09				
16	Denton Public Safety LEED City Police Facility	858039	NC2.0			12.10.08	12.10.08	07/06/09: LS-Per Ted Blackerby 07/02/09 - Job on HOLD. Hopefully will re-bid later this year.	07/06/09: LS - Per Ted Blackerby 07/02/09 - Job on HOLD. Hopefully will re-bid later this year.				ON HOLD
73	Dobson Floors LEED Dobson Floors	858021	NC2.2		6/30/2008	12.08.08	8/31/2008	Teri Lynn req const sch & LEED Online a from Michael @ Ware	ED Online access on 2/3/09 el @ Ware				in design
79	Eldridge III Office Bldg LEED Office Building	858026	C&S2.0	327,600	4/25/2008	5/15/2008 & Copy of MEP on S Drive	2/1/2008	Fire Protection, Mech, BAS, Domesitic HW	Fire 12.22.08				in construction
8	Ernst & Young Office Lease LEED Office Lease	B58027	CI2.0		7/11/08 7/14/08	10/27/08, 10/6/08 & S drive & 12.12.08	10/27/08 and on S drive	rec'd partial 2/24/09	12.31.08		_	FTP Instructions on S Drive	in design
	Fairfield Arlington \ LEED	859001			3/14/2009								
1	Family Housing Community Center Ft Hood LEED Community Center	B58024	NC2.2		95% 7/28/08	2/12/09 (full set & 1/2 set)	95% 7/28/08, 100% 2/12/09	07/07/09 - Terry requested 07/07/09 - Terry requested from Mark © Stephen from Marks. 07/17/09 LS. Follow up email to Terry. Follow up email to Terry.	07/07/09 - Terry requested from Mark @ Stephen Marks. 07/17/09 LS: Follow up email to Terry.				in design
33	Firemans Fund Lease - LEED CI Gensier Office Lease	B57003	CI 2.0	124,000	3/23/04, 5/25/07	6/26/07, 6/29/07	5/8/2007	6/28/2007	Construction Complete TAB: 12/26/07	TAB: 12/26/07			Silver Awarded
4	Fort Worth NPD6 Police Station- LEED - Perkins and Will Municipal Police Station	857017	NC2.2		8/24/07, 12/3/07	10/10/2008	Design 1/11/2007, Construct 10/10/08	Teri Lynn req const sch & LEED Online access on 4/7/09 from Kipp @ Perkins (3/12 recv'd Roof top submittal & water fixtures)	ED Online access on 4/7/09 ecv'd Roof top submittal & xtures)			Energy Modeling Data	in construction
59	Francisco Medrano Middle School LEED GSR-Andrade Middle School	858006	NC- School	169,167	12/4/2006	11/15/2007	12/04/06, 1/10/07, 2/21/07		Construction Complete	2/22/2008			in construction
105	Frank Kent Honda	859020	NC2.2		07/31/09 LS: Requested docs from Jim Stephenson	07/31/09 LS: Requested docs from Jim Stephenson	07/31/09 LS: Requested docs from Jim Stephenson	07/31/09 LS: Requested docs from Jim Stephenson	07/31/09 LS: Requested docs from Jim Stephenson	07/31/09 LS: Requested docs from Jim Stephenson	07/31/09 LS: 07/31/09 LS: Requested Requested docs from Jim docs from Jim Stephenson Stephenson Stephenson	07/31/09 LS: Requested docs from Jim Stephenson	

Detailed List of Submittals

NOTES - Status	being submitted	being submitted		being submitted		Submitted		completed	07/14/09: Request for docs.	in design		prelim	in design	Cert Silver 2008		ON HOLD	ON HOLD	in design	in construction	
Other					TAB Report Jan 2005, LEED Docs					OPR, FTP Instructions on S Drive										
O & M Manuals																				
Commissioning Binder	8/29/2005	Com: 5/12/05 ReCom: 10/10/05 TAB: Nov 2006		9/27/2007	Com: Jan 2004									g & Recommission g Binders					YES	
Construction Schedule	Construction Complete	Construction Complete		Construction Complete	Construction Complete Com: Jan 2004	Construction Complete		Construction Complete		On S drive	7/1/2009				Job on Hold	07/17/09 LS: Per Ricardo, project is on hold indefinatley.	07/08/09 LS: Per Liz @ GFF, job on hold. Will notify when resumes.		On S Drive	
REC. Submittals Dated	11/24/2004			2/13/2006				Apr-04		8/27/2008	7/6/09 Jared H&W will have to us w/in 1 week		S Drive 11.7.08	Mar 2005, April 2005, 9/1/05, 10/3/05, 2/16/06, 8/31/06		07/17/09 LS: Per Ricardo, project is on hold indefinatley.	07/08/09 LS: Per Liz @ GFF, job on hold. Will notify when resumes.		HVAC, Plumbing, Lighting 6/22/09	
REC. Specifications Dated		10/20/03, 2/26/04	4/20/2009	2/10/2005			06/30/09: Cubby & S Drive	1/11/2007	Expected Available: CD 09/24/09	8/27/2008 and 7/18/08	10.24.08, 2/22/2008		3/18/2008	Mar 2005, April 2005, 8/31/06		8/18/2008			S Drive	
REC. 100% Drawings Dated	8/24/2004		4/17/2009	2/10/2005			06/30/09: Cubby & S Drive	1/14/2008	Expected Available: CD 09/24/09	6/23/2008, 8/27/08, PF on 11.14.08	10/24/2008		3/18/2008	11/28/2005		1/9/09 Adendum 1/23/08			1.12.09 Arch & MEP, 2.2.09 Civil	01/29/09 & Revisions 02/11/09 & 03/11/09
REC. DD- 50% Drawings Dated									Expected Available: 07/17/09	6/23/2008	1/14/2008, Code set 10.24.08			3/1/2005		8/27/2008, 10/7/08				
SQFT	150,955									20,184				176,379					27,703	
LEED	NC2.1	NC2.1		NC2.1		NC2.1	NC3.0	CIZ.0	NC	NC2.2	NC2.2	EB O&M	CI2.0	NC	Energy	NC 2.2	NC2.2	NC2.2	NC 2.2	NC2.2
AET Proj#	23154	24039	859016	23155		23024	FB59026	857029	FB59024	857020	858031	858022	858005	25117	858040	B58033	B59002	B58008	859011	859014
PROJECT -Client	Frisco City Hall-LEED- GGO Architects Municipal City Hall	Frisco Conf Ctr-LEED- GGO Actro Frisco Convention Center			Frisco Public Works	Frisco Serv Ctr-LEED - GGO Architects City Maintenance Facility	General Datatech Facility	Gensler Offices LEED Gensler Office Lease			iter Inter (GAF	Greenhill School LEED EB Building Solutions	Haynes and Boone at Victory Park LEED Gensler Office Finish Out	Hector Garcia LEED - DMJM/DISD Dallas School	Hilton Gardens Kansas Energy Modeling	Honda of Rockwall LEED GFF	Honda of Burleson LEED GFF	I-20 Warehouses LEED Trammell Crow	_	Irving Convention Center MEP Engineers LEED
#	7	10	76	∞		4	131	51	129	52	98	74	28	17	92	82		63	115	116

	PROJECT -Client	AET Proj#	LEED	SQFT	REC. DD- 50% Drawings Dated	REC. 100% Drawings Dated	REC. Specifications Dated	REC. Submittals Dated	Construction Schedule	Commissioning Binder	O & M Manuals	Other	NOTES - Status
35	Lake Vista VII - LEED CS Halff Ofice Building	B58001	CS2.0	237,600			Docs in White Box	4/16/2009 -CT	Construction Complete			Docs in White Box	in construction
96	Lockwood Library MEP Consulting Engineers	B58046	NC 2.2			MEP 12.8 on S drive JQ Req full set MS&R 5/20/09	MEP 12.8 on S Drive JQ Req full set MS&R : 5/20/09	3/13/09 Mech & BAS & Lite &FP & P					in construction
8	Mancos Library-Colorado	279006	CS32.2										
97	dmin	858045 & 45A				9/15/2008 - Hard copy & on S Drive	On drawings						
- 4	MCC Classroom Bldg -LEED GGO Architects Community College Classroom Bldg	857015	NC 2.2	80,000	7/30/2007	7/30/2007 and on S drive	S drive	complete 1/20/09	11.19.08	YES			in construction
62	MCC Emergency Services Tng Ctr. LEED GGO Architects Junior College Building	B58009				2/12/08 and on S drive	S drive	Terry rec'd 2/24/09	Check in file & w/ Lisa, David and Muslim				in construction
42	MCC Science Bldg -LEED GGO Architects Community College Classroom Bldg	857030	NC2.2	115,000		9/27/07 and on S Drive	S drive	Received 07/28/09 - LS	Yes in file and S drive	(a)	Received 07/28/09 - LS	Construction Schedule 9/30/08	in construction
1						07/09/09 LS: Per Aubrey Aubrey (Huckabee) still (Huckabee) still in design in design phase. phase. Project out for bid Project out for bid Oct / August Augus	07/09/09 LS: Per Aubrey (Huckabee) still in design phase. Project out for bid Oct /	07/09/09 LS: Per Aubrey (Huckabee) still in design phase. Project out for bid	07/09/09 LS: Per Aubrey (Huckabee) still in design phase. Project out for bid				on section of
106	Motel 6 Frency Model	BS901/	NCZ.Z			11/10/2008	11/10/2008	000 000	000, 100, 00.				III design
64	Oakland Auto Dea	857028	NC2.2		11/15/2007	2/15/08, 5/7/08	2/15/2008		рјон иО			LEED OPR, BOD, LEED Credit Check List	in construction
												CD w/ Const Drw,	
22	Park Lane Condo/Retail LEED PM Realty Group Condo and retail building	858000	NC2.2	861,789		2/6/2007 and S drive	11/6/2006		Construction Complete			Constructors Pics March 2008	in construction
112	Park Lane Condo/Retail Hi Line & Edison LEED PM Realty Group Condo and retail building	859012	NC 2.2			07/29/09 LS: Project on HOLD. Follow up later in August 09							
123	PepsiCo - Legacy Cl	859021	CI 2.0			4/24/2009	4/24/2009	Received 07/03/09 From FTP. 07/21/09: Received remainder	7/21/2009				
86		B58048	CS 2.0			2.27.08	11.26.08 & 12.2.08	11.11 gas unit heater	Yes - S drive				
8	Pioneer Parkway Wrhs - LEED CS Halff Warehouse	858027	CS 2.0	000'009		2/2/2007	3/3/2008	2/2/2007	Construction Complete				completed
31	Plano Environmental Cen GGO Architects City Educational Building	B56013	_		09.28.08	07.31.09 S Drive	10/24/08 & 03/10/09	6/1/07, 12/7/06	Teri Lynn req on 2/5/09 from Gary @ Olp				in construction
55		B58003	NC2.2			5/1/2009, 1/15/2008	5/1/2009, 2/13/2008	2/13/08, 9/15/08	Оп ноід				in construction
22		858034	C&S 2.0										
132		B59027				Recd 06/17/09	Recd 06/17/09	Recd 06/17/09					
76	San Juan College Learning Center LEED San Jaun College	858016	NC2.2			FTP and S drive	FTP and S Drive	teri req 2/11/09 from Aaron @ Hidell	On S drive		2	FTP and S Drive	in design

#	PROJECT -Client	AET Proj#	LEED	SQFT	REC. DD- 50% Drawings Dated	REC. 100% Drawings Dated	REC, Specifications Dated	REC. Submittals Dated	Construction Schedule	Commissioning Binder	O & M Manuals	Other	NOTES - Status
99	Santa Fe Judicial Complex LEED Gerald Madtin CM	B58014	NC2.2		Have 95% set	6/10/2008	6/10/2008	Received 08/03/09	07/20/09 LS: Per Robert (Gerald Martin) construction on hold until Oct / Nov 09				in construction
	Scarbrough Business Park Austin		CS 2.0		Aug-08		7/1/2008						
80	Seton Hays Medical LEED Medical Office Bluilding	858037	CI2.0	103,037	7/18/2008	8/19/2008	7/18/2008, 8/19/08	07/07/09 LS: Email to Syed (GSR) to follow up. 07/17/09 LS: Follow up eamil	07/07/09 LS: Email to Syed (GSR) to follow up. 07/17/09 LS: Follow up eamil				
99	Sewell Infinity - Fort Worth LEED Sewell Automotive	B58011	NC2.2					,					in design
107	Springhill Chase Hospitality LEED	859005	NC 2.2		2/16/2009	MEP	March 24,2009				35		
105	Southside Wasterwater Treatment Plan MHPM LEED	B59007											
81	St Alcuin School LEED School Addition	B58028	SCH2.1			6/10/2008	6/10/2008	Terry req scanned copies from by 3/13 Jacquelyn	rec 2/9/09				in design
	State Farm Insurance										O & M Manuals		
94		B58044	NC 2.2			9/28/2008		Partial 1/21/09 see detail list	1.19.09				
133	$\overline{}$	B58051	NC2.2	103.861		4/7/2008	Rec April 23 09	Mech 4/28/09					in design
. 19	Thompson Tax and Accounting LEED Gensler Building Remodel	B58007	NC2.2			3/24/08, 6/06/08, 6/11/08	On drawings	6 Phase Project see detail sheet	April 2009 - Phase I complete has 5 other phases				in construction
84	Torre Reforma 180 LEED PGAL Arch. Office Building	857027	NC2.2										in design
78	Toyota - Alamo , San Antonio LEED Auto Dealership	858025	NC2.2	84,506	10/17/08 and S Drive	S Drive and FTP	S Drive and FTP		March 2009 - On Hold		_	FTP Instructions on S Drive	in design
	Tyler Museum of Art	858049	NC 2.2		Dated 06.29.09 Hard copy & S Drive		Dated 06.29.09 Hard Copy & S Drive		Estimated Construction Start Aug 2010				
<u>6</u>	Tyler Tech	B58042	CS 2:0			S Drive and FTP	On drawings	Req 11.11.08			1	FTP Instructions on S Drive	
112	Ursuline Music Hall -LEED Ursuline Academy School Sceince Center	B59009				S Drive3/16/09 and FTP	S Drive 3/13/09 and FTP	Received 07/08/09	Received 07/08/09				In Construction
39	Ursuline Science Building -LEED Ursuline Academy School Sceince Center	C77018	Sch2.1			3/28/2008	5/7/2008	2/12/07, 4/5/07	P 2/3/2009		_	FTP Instructions on S Drive	construction
98	UTD Math Eng Ctr Commis -not LEED A&P	B58043				S Drive and FTP	S Drive and FTP	07/07/09 LS: Email to Chad (AP) for update, 07/17/09 LS: Follow up email.	7/17/2009				
75	West Pointe Center LEED Gromatzky Dupree	B58023	C&S2.0	170,631	3/26/2008	MEP 5/20/08, S drive 6/23/08	Terry req on 3/16Te	Terry req on 3/16Teri Lynn req on 2/2/09 from Robert (Cadence) & Allen	tobert (Cadence) & Allen				in design
	9301 Largo-West Largo, MD	C79011											
	PepsiCo	859021				5/22/2009	5/22/2009						

Detailed List of Submittals

							Haynes &	MCC				Thompson
Category	Description	Blue Cross	GSES	Eldridge III	Caterpillar	E&Y	Boone	Classroom	Emergency	Santa Fe	SWA	Tax Phase 1
Building	Roofing		10/20/2008									
Controls	Building Controls System		11.18.08	12.22.08								
Controls	HVAC Controls and Sequience of Operations	12.22.08			1.28.09 Trane							
Controls	Controls		11/10/2008	8		2/24/09 Johnson						
Fire	Fire Alarms			12.22.08								
Fire	Fire Protection								2/24/2009 (2 booklets)			
Lighting	Misc Lighting		1.20.09									
Lighting	Lighting Controls					Two submittals 2/24/09	s drive 11/7/08		2/24/2009			
Materials	Paints		1.20.09									
Materials	Entrance Mats		1.20.09									
Mechanical	HVAC/ General Mechanics (Usually in Binder)				1/28/09 Trane	2/24/09 Venture	2/24/09 TD	1/20/09 Two Binders	2/24/2009			Venture 1/26/09
Mechanical	Air Handling Units	12.22.08								12/15/2008	8	
Mechanical	Air Terminal Units	12.22.08		12.22.08								
Mechanical	Certrifugal Water Chillers	12.22.08										
Mechanical	Cooling Towers	12.22.08		12.22.08								
Mechanical	Exhaust and Vent Set Fans	12.22.08	12.30.08	12.22.08								
Mechanical	Fan Coil Units	12.22.08										
Mechanical	HVAC Purmps	12.22.08		12.22.08								
Mechanical	Heat Pumps								2/24/2009			
Mechanical	Motor Controllers/ Starters	12.22.08		12.22.08								
Mechanical	Roof Top Units	12.22.08	12.2.08									
Mechanical	VAV/ FPB/ OAV Control and room Schedule	12.22.08	12.2.08 & 12.30.08									
Mechanical	Variable Frequency Drives	12.22.08										
Mechanical	Split System		10.17.08	12.22.08							L	
Mechanical	Duct Work		12.30.08	12.22.08		2/24/09 Venture						
Mechanical	Unit Heaters			12.22.08								
Mechanical	Air Distribution Device			12.22.08								
Mechanical	Heaters, Electric		12.30.08									
Mechanical	Dampers		12.30.08									
Mechanical	Filters		1.20.09									
Mechanical	HVAC Accessories					2/24/09 Venture						
Openings	Door Hardware									12/28/2008	8	
Plumb	Plumbing Fixtures		12.3.08	12.22.08		2/24/09 Kitchen Faucet	S drive 11/7/08	1/20/ 09 S drive	2/24/2009		1/21/2009	6
Plumb	Water Heaters						2/24/2009 TD					
Security												
Security	Secuirty					2/24/09 Zone Leakage					S drive 2/18/09	
TAB	TAB Report					2/24/ 09 from Campos						AET 1/26/09

APPENDIX I

EXAMPLE OF SUSTAINABLE ELEMENTS

										u	6	S	ə ₍	D	p	əĮ	D.	16	îә	ļu											
lity							ال	əu,	۸C)												W	C	/:	25)					
Responsibility						MEP						24				Architect										Civil/	Landscape				
Systems				Site						Infrastructure						Envelope						Building Systems							SIOLUM		
Elements	1 Sustainability Workshop	2 Campus Master Plan	3 Innovation	1 Greenhouse Gases	K	3 Clean Renewable Energy	1	5 Material Conservation	1 Regional Air Quality	2 Habitat Management	3 Heat Island Effect	4 Live/Learn Campus	5	6 Cultural Identity and	O 7 Open Space	8 Water Quality Protection	9 Water Conservation	10 Regeneration/Restoration	11 Solid Waste Diversion	1 Universal Access	2 Brownfield Reclamation	3 Design Efficiency	d Durability	5 Information Feedback	6 Green Cleaning	7 Maintainability	1 Environmental Comfort	2 Daylight & Views	3 Indoor Air Quality	4 Infection Control	5 Buildings That Educate
Goals			Reduced Life	Cycle Cost					Fuvironmental	Stewardship						Improved Health &	Satety					Increased Student	Achievement					Demonstration of	Leadership	/	
Drivers						Ecology		7								Fconomy										Cocioto	Society				
											/	(†i		q	bı	ui	pļ	Sí	nş	5											

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BIOGRAPHICAL INFORMATION

Teri Lynn Schmig education graduated with a B.S. in Civil and Environmental Engineering and a Minor in from University of Texas at Arlington in May 2007. In August of 2009, she earned a M.S. in Civil Engineering with an emphasis in Construction Management.

Teri Lynn is the owner of Star Enterprises LLC, a specialty construction supply company in the DFW area. She is also a contractor for Facility Performance Associates and Building Solutions Inc. as an LEED[®] analyst and project coordinator.

Teri Lynn worked as a contract project engineer from April 2007 to June 2008 with Manhattan Construction Company on The Cowboys Stadium in Arlington, Texas. Her position gained her the knowledge of the miscellaneous metal division which has led her to start her own NTCRCA certified Women Business Enterprise (WBE) company. Her company is also in the certification process for Historically Underutilized Business (HUB) and Small Business Administration (SBA) certifications.

Teri Lynn has received the Leadership Excellence Scholarship, the Construction Research Center Scholarship, and the Rain for Rent Scholarship. She has served as student officer in North American Society of Trenchless Technology (President 2007/2008), Engineers Without Borders (President 2006/2007), Institution of Transportation Engineers (President 2006/2007), Toastmasters International Public Speaking Organization (Secretary 2007/2008), North Texas Trail Runners Association, and holds a 2nd Degree Blackbelt in Taekwondo.