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HOW TO...		
Action	Adobe Reader version 9	Adobe Reader version X
Insert text	<p>Click the 'Text Edits' button on the Commenting tool bar. Click to set the cursor location in the text and simply start typing. The text will appear in a commenting box. You may also cut-and-paste text from another file into the commenting box. Close the box by clicking on 'x' in the top right-hand corner.</p>	<p>Click the 'Insert Text' icon on the Comment tool bar. Click to set the cursor location in the text and simply start typing. The text will appear in a commenting box. You may also cut-and-paste text from another file into the commenting box. Close the box by clicking on 'x' in the top right-hand corner.</p>
Replace text	<p>Click the 'Text Edits' button on the Commenting tool bar. To highlight the text to be replaced, click and drag the cursor over the text. Then simply type in the replacement text. The replacement text will appear in a commenting box. You may also cut-and-paste text from another file into this box. To replace formatted text (an equation for example) please <u>Attach a file</u> (see below).</p>	<p>Click the 'Replace (Ins)' icon on the Comment tool bar. To highlight the text to be replaced, click and drag the cursor over the text. Then simply type in the replacement text. The replacement text will appear in a commenting box. You may also cut-and-paste text from another file into this box. To replace formatted text (an equation for example) please <u>Attach a file</u> (see below).</p>
Remove text	<p>Click the 'Text Edits' button on the Commenting tool bar. Click and drag over the text to be deleted. Then press the delete button on your keyboard. The text to be deleted will then be struck through.</p>	<p>Click the 'Strikethrough (Del)' icon on the Comment tool bar. Click and drag over the text to be deleted. Then press the delete button on your keyboard. The text to be deleted will then be struck through.</p>
Highlight text/ make a comment	<p>Click on the 'Highlight' button on the Commenting tool bar. Click and drag over the text. To make a comment, double click on the highlighted text and simply start typing.</p>	<p>Click on the 'Highlight Text' icon on the Comment tool bar. Click and drag over the text. To make a comment, double click on the highlighted text and simply start typing.</p>
Attach a file	<p>Click on the 'Attach a File' button on the Commenting tool bar. Click on the figure, table or formatted text to be replaced. A window will automatically open allowing you to attach the file. To make a comment, go to 'General' in the 'Properties' window, and then 'Description'. A graphic will appear in the PDF file indicating the insertion of a file.</p>	<p>Click on the 'Attach File' icon on the Comment tool bar. Click on the figure, table or formatted text to be replaced. A window will automatically open allowing you to attach the file. A graphic will appear indicating the insertion of a file.</p>
Leave a note/ comment	<p>Click on the 'Note Tool' button on the Commenting tool bar. Click to set the location of the note on the document and simply start typing. <u>Do not use this feature to make text edits.</u></p>	<p>Click on the 'Add Sticky Note' icon on the Comment tool bar. Click to set the location of the note on the document and simply start typing. <u>Do not use this feature to make text edits.</u></p>

HOW TO...		
Action	Adobe Reader version 9	Adobe Reader version X
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- If the PDF files contain colour images, and if you do have a local colour printer available, then it will be likely that you will not be able to correctly reproduce the colours on it, as local variations can occur.
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EDITORIAL

A Legacy of Legendary Leadership

JOY DON BAKER

PhD, RN-BC, CNE, CNOR, NEA-BC, EDITOR-IN-CHIEF

The past editors-in-chief of the *AORN Journal* have created a legacy of legendary leadership; I now have the honor, privilege, and responsibility to continue that service to the members of AORN and other perioperative professionals. Since the first publication of the *AORN Journal* in the 1960s (Table 1),¹ each editor-in-chief has added a unique personal style to the legacy, and their leadership has fostered the continual development of the *Journal*.

Personally, I wish to acknowledge two of these leaders, Patricia Seifert, MSN, RN, CNOR, CRNFA, FAAN, and Nancy Girard, PhD, RN, FAAN, for their steadfast mentorship and support from the time I began to consider the opportunity of the editor-in-chief role. Trish initiated a continual communication to help me learn and transition into the role. Nancy provided leadership as the editor-in-chief on whose Editorial Board I served and, subsequently, I was her guest editor for the *Perioperative Nursing Clinics* issue on informatics² published in June 2012. These are phenomenal women and wonderful leaders who carried out the editor-in-chief role with savvy, elegance, and grace. As Benner^{3,4} suggests, with each new role, there is a period of novice learning, and while a leader who takes on a new role brings to the table competence to move forward, there are also moments that the novice learner is present and

eternally grateful for the mentorship of former leaders.

No effective editor works in a vacuum; he or she works with highly skilled and talented individuals who contribute on a continual basis to the success of the periodical. In the early years of the *Journal*, a standing Editorial Committee⁵ served in an advisory role. This group later became the *Journal* Editorial Board whose members' commitment to both writing articles and seeking authors for the *Journal* helps maintain and strengthen the publication. The editors-in-chief, along with the Editorial Board members, publications department staff, and authors, brought into being an award-winning publication that in recent years has included a digital platform. Technology will continue to be a key element in the future of the *Journal*.

AORN JOURNAL VISION

The *Journal* is a significant vehicle in advancing the mission of AORN. Authors contribute manuscripts to promote patient and health care provider safety and improvements relative to invasive procedures. Through the *Journal*, perioperative nurses explore and share innovative strategies for improving patient outcomes. Authors collaborate with peers and other health care providers to increase their knowledge and then distribute their content via the *Journal*.

TABLE 1. Legacy of Legendary Leaders

First Month	Year	Editors-in-Chief
July	2008	Patricia C. Seifert, MSN, RN, CNOR, CRNFA, FAAN
December	2002	Nancy J. Girard, PhD, RN, FAAN
November	1997	Brenda S. Gregory Dawes, MSN, RN, CNOR
November	1992	Beverly P. Giordano, MS, RN
January	1984	Pat Niessner Palmer, MS, RN
February	1973	Elinor S. Schrader
September	1971	Betty Thomas, RN
June	1967	Julie E. Miale, RN
May	1964	June Metcalfe
January	1963	Virginia T. Rockwell, RN

The *Journal*, as a specialty organization publication and as “The Official Voice of Perioperative Nursing,” must meet the needs of AORN members by addressing and contributing to the mission, vision, and values of AORN.⁶ I believe the vision for the *Journal* must augment the vision of AORN. Therefore, my vision is that the *AORN Journal* will be an indispensable resource recognized for scholarly, evidence-based, peer-reviewed articles that convey standards of excellence and innovations in the delivery of perioperative nursing.

To better illustrate this vision, the four elements of a tree—the roots, trunk, branches, and leaves—provide an analogy.

- The roots (members) are the foundation and heart of the tree (the *Journal*) and a significant source of nutrients to support the tree as a whole.
- The trunk is the process or pathway between the roots and the leaves through which the tree accomplishes its outcomes, perhaps bearing fruit and seeds for succession planning. The trunk is the conduit for nutrition and support in publishing the *Journal*, such as editing functions, printing, distribution, collection of subscription fees, marketing, and the creation of graphics that enhance the readability and attractiveness of the *Journal*.

- The branches are the content categories, such as sections or columns that embody significant and thematic ideas; the branches also offer some degree of flexibility for relatively easy change over time to respond to member needs and societal shifts affecting perioperative practice.
- The leaves are the authors and their manuscripts. The leaves provide the beauty throughout the changing seasons. Occasionally, the leaves will flourish with nothing to stop the pattern of growth. However, occasional droughts occur, and a call to action for new leaves and rejuvenation of the roots and branches is required.

The *Journal* was planted in rich soil by the founding members in the early 1960s. At that time, it provided an avenue of communication to meet the needs of nurses caring for patients in intraoperative settings during a radically and socially changing environment of civil unrest; humans landing on the moon; the Vietnam war; and, of course, the Beatles. During times of great change,

individuals and groups come together to overcome differences and meet their needs through action-oriented initiatives.

Societal shifts and significant technological advancement through the decades have influenced the *AORN Journal*. These changes include migration of the *Journal* to an online format, allowing easier access to critical information with which to make evidence-based decisions. Today, AORN and the *Journal*, as mutually beneficial companions, continue to lead initiatives and contribute to members' understanding of both advancements in technology and innovations that can and do change the clinical practice of nurses and the methods of education, management, and research used for the improvement of patient outcomes.

To continue to meet the needs of the members, we analyze responses to *Journal* reader surveys to determine recommendations, concerns, and opportunities for improvement. Thematic issues are used to highlight content; for example, a future issue could focus on the advancement of Institute of Medicine⁷ initiatives and implementation strategies. Your continued feedback provides a means for the *Journal* to adjust to the changing needs of the perioperative community of readers.

MANAGEMENT PHILOSOPHY

The continued good health of this tree called the *AORN Journal* will mean making some subtle changes over time. The gardener, or editor-in-chief, must have freedom to explore with the Editorial Board, section editors, peer reviewers, and staff the need for pruning and coalescing, or binding together, of ideas or branches. This can streamline processes, create efficiencies, and improve economies of scale to make necessary changes toward the future health of the *Journal*. These changes are not often radical in nature; however, they may cause thoughtful and welcome discourse and opportunities for adding value and growth outside traditional

comfort zones. The editor-in-chief must make difficult and critical decisions for the *Journal* and, in so doing, has the trilogy of responsibility, accountability, and authority to see those decisions through to a successful outcome.

My knowledge and understanding of AORN began in 1976 when I first became a member. Since my first AORN Congress in 1979, I have not missed this annual event, and the 2012 Congress in New Orleans, Louisiana, marked my 34th Congress and 30th year of serving as a delegate. I have served the Association in a myriad of roles at the local, state, and national levels, from local committee member to the national AORN Vice President. AORN and the perioperative nursing community are ingrained in my life and work and will continue to be throughout my career and as I begin to serve you as the editor-in-chief of the *AORN Journal*. **AORN**

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Joy Don Baker, PhD, RN-BC, CNE, CNOR, NEA-BC, is the editor-in-chief of the *AORN Journal* and a clinical associate professor at the University of Texas at Arlington College of Nursing. *Dr Baker has no declared affiliation that could be perceived as posing a potential conflict of interest in the publication of this article.*

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